



The Corporation of the Municipality of Arran-Elderslie

Staff Report

Council Meeting Date: November 25, 2024

Subject: SRFIN.24.20 2025 Budget Draft 2

Report from: David Munro, Interim Treasurer

Appendices: Appendix B – 2025 Capital Budget Draft 2

Appendix C – 2025 Operating Budget Draft 2

Appendix D – 2025 Grants and Donations Staff Report

Appendix E – 2025 Grants and Donations Request Chart

Appendix F – Schedule 'D' to By-Law- 45-2021 Financial Commitments

Recommendation

Be It Resolved that Council hereby,

1. Receive 2025 Capital Budget Draft 2 and direct staff to incorporate today's input and come back with Draft 3;
2. Receive 2025 Operating Budget Draft 2 and direct staff to take today's input and come back with Draft 3;
3. Approves a 3.5% increase to the Grants and Donations budget for 2025
4. Approves the Grants and Donations requests included in Schedule 'D' of By-Law 45-201 in the amount of \$26,346.02
5. Approves the Grants and Donations be included in the 2025 Municipality of Arran-Elderslie Budget as outlined in Appendix 'D'
6. Council supports a \$200,000 fund raising goal in connection with the new Fire Hall; project to allow the fundraising campaign to begin;
7. Approves that the new Paisley Fire Hall & Public Works building may be partially funded by Development Charges. should they be approved at a later date.

Report Summary

Appendix C – 2025 Operating Budget Draft 2 shows the details of the 2025 Operating Budget and demonstrates a comparison to the 2024 budget. In this report, I have highlighted the major changes from the 2024 budget to the 2025 budget. At this time, with a 5.6% tax rate increase, there is a balanced budget. Note, some things may change by Draft 3 and the tax rate increase may change.

Appendix B – 2025 Capital Budget Draft 2 shows the 2025 capital projects under consideration. In this report, staff have listed the changes since the Draft 1 Capital Budget. Staff are proposing that Draft 2, excluding priority B, C, and “Want”, is our final version of the 2025 Capital Plan.

Fire Hall & Public Works building – staff have proposed three options for funding along with a recommendation to fund \$1 million from a 5-year loan from Infrastructure Ontario and the rest from the Working Capital reserve.

Potential use of Chesley and Tara Fire Bell Mobility reserves for new Paisley Fire Hall – Staff presented some history and a recommendation not to use these reserves to fund the new Paisley Fire Hall.

Background

Draft 1 was presented to Council on November 4, 2024 and a Public Meeting was held on November 12, 2024. Input from both meetings are incorporated into Draft 2.

Analysis

Operating

Please refer to Appendix C – 2025 Operating Budget Draft 2. This report highlights the main variances vs 2024 Operating Budget. Most, but not all, departments are highlighted below.

Benefits

Staff completed a comprehensive review to ensure that the budget software accurately reflected the 2025 benefit costs. Therefore, there will be some high variance percentage lines when compared to the 2024 budget for most departments.

LT (Lower Tier) Taxation (department #01-0100)

Draft 2 contains a 5.6% increase in the Arran-Elderslie tax rate. At this time the budget is balanced. Draft 3 may change the planned tax rate increase.

It should be noted that a 2017 agreement that states the Epcor pipeline have zero municipal taxes for 10 years. This was not in the 2024 budget but has been accurately reflected in the 2025 budget.

UT (Upper Tier) Taxation (department #01-0200)

This will be included once the Bruce County increase is final – net is zero since the Municipality collects and remits to the County.

EP (English Public) Taxation (department #01-0300)

ES (English Separate) Taxation (department #01-0400)

FS (French Separate) Taxation (department #01-0500)

FP (French Public) Taxation (department #01-0600)

No increase for 2025 - net is zero since the Municipality collects and remits to the County.

General-Council (department # 01-1010)

- 3% increase in honorariums which is consistent with prior years of matching union and non-union increases.
- The training budget has been changed from \$10,000 to \$7,000 as little has been spent in the past.
- \$400 MMWTWG Wind Turbine membership and \$500 Federation of Canadian Municipalities membership has been added.

General-Program Support (department # 01-1020)

- Ontario Municipal Transfer Fund (OMTF) grant increased by \$196,100 (12.1%)
- Salaries & Wages down slightly as a result of not planning to fill the Admin Coordinator position in 2025 (was funded in 2024 budget) combined with a 3% increase for everyone else
- Conferences – removed AMCTO \$1,500 as neither the Clerk or Deputy Clerk will be attending in 2025.
- Training – removed AMCTO HR \$1,567 and Municipal Coach Series \$561
- Memberships – removed Municipal Innovation Council (MIC) \$19,575
- Contracted Services increase of \$24,948 is primarily due to increased fees from BDO (Municipal auditor).
- Advertising increase of \$9,046 is primarily due to a one-time (potential) Treasurer job search fee.
- Transfer to Reserve down \$140,707 – this line is used to balance the budget.

General-Human Resources (department # 01-1060)

- A new agreement for Citation software (formerly HR downloads) \$6,343

Protection-Common Fire (department # 01-2010)

- Moved a portion of the Chief's salary and benefits to 01-2012 (Chesley Fire)
- Moved drone insurance from Building to Common Fire

Protection-Chesley Fire (department # 01-2012)

- Moved a portion of the Chief's salary and benefits from 01-2010 (Common-Fire)
- Large training requirement for 2025. This budget will be less in 2026.
- Moved \$15,800 small "capital" purchases budget from 9020 Transfer to Capital to 4340 Material & Supplies.

Protection-Paisley Fire (department # 01-2014)

- Large training requirement for 2025. This budget will be less in 2026.
- Moved \$15,800 small "capital" purchases budget from 9020 Transfer to Capital to 4340 Material & Supplies.

Protection-Tara Fire (department # 01-2016)

- Moved \$15,800 small "capital" purchases budget from 9020 Transfer to Capital to 4340 Material & Supplies.

Protection-Police (department # 01-2020)

Ontario Provincial Police (OPP) has increased their fee to Arran-Elderslie as follows:

	<u>2025</u>	<u>2024</u>	<u>\$ increase</u>	<u>% increase</u>
Annual bill	\$1,327,734	\$1,163,788	\$163,946	14%
Previous year adjustment	\$62,225	\$8,524	\$53,701	630%
Total	\$1,389,958	\$1,172,312	\$217,647	19%

Our 2024 Tax revenue was \$7 million. Therefore, a \$217,647 increase equates to a 3.1% tax increase for the OPP costs.

Protection-Conservation (department # 01-2030)

- Paisley Dyke Maintenance from Saugeen Conservation – 2024 budget had this cost inputted twice and therefore this line has been reduced for 2025
- added 3% inflation for 2025 – awaiting their budget to us.

Protection-Conservation SVCA (department # 01-2031)

- 2025 budget same as 2024 (for now)

Protection-Conservation GSCA (department # 01-2032)

- 4.8% increase in 2025 and a \$5,000 capital levy to fund new building/office

Protection-Animal Control (department # 01-2041)

- Inflation added to the costs

Protection-Building Inspection (department # 01-2042)

- Correctly planned for part-time occasional CBO backup Salaries & Wages
- Moved drone insurance to 01-2010 Common Fire

Protection-Property Standards (department # 01-2044)

- By-law enforcement – supplier increased rate by 6.1%

Protection-Crossing Guards (department # 01-2045)

- 3% increase in wages

Protection-Emergency Measures (department # 01-2050)

- Line item placeholder to consider (November 25, 2025) assistance from Bruce County for emergency management training and ensuring our Emergency Management Program meets current regulations and compliance \$8,000.

Protection-By-Law/POA Parking (department # 01-2060)

- Zero budget in 2024 and 2025 - expenses should be going to department #01-2044

Transportation

- Appendix C – 2025 Operating Budget Draft 2 lists all the Transportation departments – I have reported below the major changes from the 2024 budget.

Transportation-Roads-Admin (department # 01-2510)

- Added Development Services Coordinator role and Project Manager role
- Added Engineering Standards report \$7,500

Transportation-Roads-Admin-Union (department # 01-2511)

- Added Foreman Training \$7,000

Transportation-Roads-Bridges (department # 01-2514)

- Bi-annual bridge inspection \$20,000 in 2024, but not in 2025

Transportation-Roads-Vehicles (department # 01-2518)

- \$89,000 reduction in 2025 Fuel budget to reflect recent actuals

Transportation-Saugeen Mobility & Regional Trans (SMART) (department # 01-2530)

- 2025 budget as per Deputy Mayor Shaw

Environmental-Sewer&Water-Common (department # 01-3005)

- Contracted Services – adjusted 2025 budget to recent actuals - \$10,000 increase

Environmental-Sewage-Chesley (department # 01-3012)

Environmental-Sewage-Paisley (department # 01-3015)

Environmental-Sewage-Tara (department # 01-3017)

- 3% increase in fees

Environmental-Storm Water-Catch Basins (department # 01-3018)

- Storm water study 2024 budget \$56,404 – this part of spending completed in 2024 – rest is in 2025 Capital budget (zero for 2025 Operating budget)
- 3% inflation - no more reserve to transfer from

Environmental-Storm Water-Ditches (department # 01-3019)

- 3% inflation - no more reserve to transfer from

Environmental-Water-Chesley/Paisley (department # 01-3032)

- 2% increase in fees
- Added \$25,000 to service leak issues

Environmental-Water-Tara (department # 01-3036)

- 2% increase in fees
- Added \$10,000 for well work – Well #3 raw samples are elevated

Environmental-Recycling (department # 01-3060)

- Added 3% inflation – awaiting BASWR 2025 budget

Health-Physician Recruitment (department # 01-4000)

- Pay final year of Physician agreement \$20,000
- Start to build reserve \$30,000

Health- Clinic-Chesley (department # 01-4002)

- \$5,000 additional cleaning costs added

Recreation and Culture

- Appendix C – 2025 Operating Budget Draft 2 lists all the Recreation and Culture departments – major changes from the 2024 budget are indicated below.

Rec/Cult-Admin (department # 01-5015)

- Added new role – Facility Attendant – Floater

Plan/Dev-Planning-Zoning (department # 01-7010)

- Contracted Services includes a one-time \$35,000 Development Charges (DC) study

Plan-Plan/Dev-Comm/Ind-Downtown Décor (department # 01-7220)

- Returned Paisley Downtown (DT) Revitalization to \$6,500 after the 2024 one-time purchase of flower boxes

Plan/Dev-Economic Development (department # 01-7410)

- Removing Tourist Town software license (\$8,000) and adding Constant Contact (\$660)
- Removing Saugeen Connects membership (\$5,000)
- Adding a strategic initiative to upgrade the website (\$60,000) with just over half to be funded (by a different account #9230) by the Economic Development reserve (\$32,912)

Plan/Dev-Tile Drainage (department # 01-7610)

- 2025 budget reduced by \$82,919 as no municipal drains in works

Capital

Changes and notes since Draft 1 and November 4, 2024 Council meeting:

- 1) In Draft 1 there was \$7,500 for capital project 25-GENG-4119 Engineering Standards. This project has been moved to the Operating Budget for 2025.
- 2) \$10,000 has been added for the Municipal Office renovation (including furniture) to accommodate two new roles (Development Services Coordinator and Project Manager)
- 3) The miscellaneous Fire Capital projects have been prioritized as follows:

25-FIRE-4122 AE Fire Modernization of Frontline Thermal Imaging Cameras \$24,000

Required A

Current inventory:

Tara Required due to being out of service

Paisley 1

Chesley 1

We are in the process of upgrading our Thermal Imaging Cameras (TIC) from Situational TIC's to Operational TIC's. At this time Tara's TIC has ceased to operate with the OEM battery due to the life of the unit.

The fire chief will be applying for a Fire House Subs grant to hopefully off set the purchase of the cameras.

25-FIRE-4121 Tara Vehicle Rescue Air Bag System Replacement \$13,500

Required A

Current inventory:

Tara Required due to being out of service

Paisley 1

Chesley 1

Tara Station 70 has had their old Vehicle Rescue Air Bag system taken out of service due to being 25+ years old and not being able to be pressure tested. The new system will be the same as the system used in Paisley as we move to standardize equipment.

25-FIRE-4120 Tara Vehicle Rescue Hydraulic Cutter and Spreader Replacement \$19,800

Required A

Current inventory:

Tara 1, 1 Required due to being out of service

Paisley 2

Chesley 2

Two sets per station are required for the occasions when there are two calls at once I.E pumper and rescue are not together, or multiple people trapped on scene. The need for their use is immediate and we can't wait for one to be delivered from another station.

Utilizing a Combi Cutter/Spreader for the second set reduces the cost significantly.

24-FIRE-0016 Building-2nd Story Live Training Centre \$7,500

Required B

The Live Fire Training Ground was utilized heavily this year, for live fire training as well as search and rescue training.

This year staff are looking to move forward with the second story to simulate basement and second story fires.

All work is being completed by the fire chief and firefighters. The fire chief has also donated \$9,000 of steel floor grating for building the interior stairwell, outside stairs and upper platform

25-FIRE-4103 Bunker Gear (8 sets) \$32,000

Required A

When a volunteer fire fighter resigns/moves/retires a new volunteer fire fighter is recruited. If the previous bunker gear is still safe (e.g. *hasn't reached its "best before" date*), then we reuse the bunker gear. *hasn't reached its "best before" date*), then the bunker gear is reused. With the changes so far, it is anticipated that there will be a need to purchase 8 sets of new bunker gear at approximately \$4,000 each; two for Chesley and six for Paisley.

- 4) Increased the amount for capital project 23-TRAN-0029 BRIDGE/CULVERT-(E) - Con 6 Elderslie, east of Lockerby Bridge to \$515,000 to be partially funded by OCIF and partially by Working Capital.
- 5) Added \$8,000 to complete 24-TRAN-0052 TRANS – Road & Address signs as an A priority for Transportation Services
- 6) Capital Project 24-TRAN-0054 TRANS- Roads (A) Sdrd 15 Con 10 to Con 13 SW Swamp (RB53/CW2108) has been added for 2025 at \$175,000. This project was previously approved in 2024, but the money was moved in 2024 to capital project 25-TRAN-0060 (E1 Priebe Bridge emergency repair project). 24-TRAN-0054 will be funded from the 2025 OCIF grant.
- 7) Moved the following two Transportation Services projects to priority A:
 - 25-TRAN-4123 VEH&EQUIP(A)-Bin Landfill trailer
 - 25-TRAN-4134 Roads-Pave(T) Arena - To Ball Diamond
- 8) Changed project 24-RECC-0028 Paisley Arena Chiller replacement to be funded 33% (\$15,000) from the Paisley Curling Club
- 9) Changed project 25-RECC-4136 Chesley – replace chiller to be funded 34.3% (\$19,894) from the Chesley Curling Club

10) Moved the following two Recreation & Culture projects from want to need:

- 24-RECC-0043 Tara Basketball Court Refurbishment
- 25-RECC-4137 Allenford Ball Diamond Lights

11) Changed the amount for project 24-RECC-0046 Chesley Park Island Rehabilitation from \$100,000 to \$20,000 for an initial design and changed it to a Need.

12) Removed the following projects from the 2025 Capital budget since they were already approved in 2024 and any unspent amount will carry forward for 2025 when the projects will be completed:

- 23-WSSE-0017 BLDG-SEWER-(P)-Pump station roofs (Albertt/Ross) and Mill Drive
- 23-WSSE-0018 MANHOLES-SEWER-(C)-Manholes Martha Ave
- 23-WSSE-0019 BLDG-SEWER-(C)-Blower room roof @ Lagoons
- 24-WSSE-0024 Sewer (P) - Ditch Rotor Rebuild WPCP
- 24-WSSE-0028 Sewer (P) – Ross St Pp Stn, Level Transducer
- 21-WSWA-0001 EQUIP-WATER - Antenna/Cable
- 21-WSWA-0003 WELL-Chesley Community Park Well #1
- 22-WSWA-0004 BLDG-WATER (C) - Building, Riverside, Old Shop Rehabilitation

13) In 2024 there was a budget for capital project 24-WSST-0007 urban stormwater study (02-4029) of \$40,000. To date, \$28,741 has been spent. The difference (\$11,259) will flow through to 2025. Therefore, the 2025 Capital budget amount has been changed to \$38,000 (\$49,259 -\$11,259).

It is proposed that Appendix B – 2025 Capital Budget Draft 2 will be the final version.

Fire Hall & Public Works Building

This has been updated since Draft 1.

Paisley Fire Reserve	\$355,117
Paisley Bell Mobility Reserve	\$103,040
Common Fire Reserve	\$90,133
Fundraising	\$200,000
Canada Community Building Fund (formerly Gas Tax) reserve	\$1,187,684

Surplus land proceeds reserve ("Planning & Development")	\$712,801
sub-total	\$2,521,991
need to fund	\$2,464,634

Options to fund \$2,464,634

Option	Plus	Minus	Interest
A) Use the Working Capital Reserve	We can partially build back reserve by selling surplus land (e.g. old Fire Hall and old Public Works yard) Loss of Interest Rate may come down	\$0.6 million working capital reserve may be too low	We receive prime less 1.70% at the bank = 4.25% at the time of writing this report. Loss of interest on \$2,464,634 at 4.25% for five years is \$582,398
B) Borrow from Infrastructure Ontario	We can use future year CCBF grants (formerly gas tax) to partially pay the loan back	Locked into term and rate – no prepayment options The loan will need to be paid back with tax rate increases	At the time of writing this report, interest rate is only 3.52%. Interest cost on \$2,464,634 at 3.52% for five years is \$227,572.
C) Combination of say \$1 million loan over 5 years and the rest from Working Capital reserve	We can use future year CCBF grants (formerly gas tax) to fully pay the loan back Loss of interest is reduced if we sell surplus land		At the time of writing this report, interest rate is only 3.52%. Interest cost on \$1,000,000 at 3.52% is \$92,355 and the loss of interest on \$1,464,634 over 5 years at 4.25% is \$346,096 – Total \$438,431.

Staff recommend option C. Note, the new Fire Hall & Public Works building may be funded, in part, by Development Charges.

Potential use of Chesley and Tara Fire Bell Mobility reserves for new Paisley Fire Hall

Note, the entire municipality will benefit from the new Paisley Fire Hall.

Currently, each Fire Hall receives \$9,500 in rent for the Bell Mobility tower. The plan is to spend all of the Paisley Bell Mobility reserve.

The **Chesley Bell Mobility reserve** is estimated to end 2025 at \$65,064

In the last five years, the Chesley Bell Mobility reserve was used as follows:

2020 Station Door Replacements \$2,715
2022 Fire Hall repairs \$5,259

In 2025, there is a plan to spend \$8,000 on Thermal Imaging Cameras and \$2,500 on Live Fire Training Center. The Municipality has a joint fire agreement with the Township of Chatsworth as Arran-Elderslie covers some of their township.

The **Tara Bell Mobility reserve** is estimated to end 2025 at \$49,163.

In 2025, there is a plan to spend:

- \$19,800 on Tara Vehicle Rescue Hydraulic Cutter and Spreader replacement
- \$13,500 on Tara Vehicle Rescue Air Bag System replacement
- \$8,000 on Thermal Imaging Cameras, and
- \$2,500 on Live Fire Training Center

Staff is recommending to not to use these reserves for the new Fire Hall.

Link to Strategic/Master Plan

6.4 Leading Financial Management

Financial Impacts/Source of Funding/Link to Procurement Policy

At this time, with a 5.6% tax rate increase, the Municipality has a balanced budget. Note, some things may change by Draft 3 and the tax rate increase may change.

Approved by: Emily Dance, Chief Administrative Officer

2025 New Capital Projects - Draft #2			Funding											
	Priority	2 Treasurer Review Expenses	Reserve							Cemetery Trust Fund	OCIF Grant	Grants - Provincial	Donations	To be funded
			Office Equipment	Fire - Chesley	Fire - Chesley Bell Mobility	Fire - Paisley	Fire - Paisley Bell Mobility	Fire - Tara - Bell Mobility	Sewer Reserve					
			01-0000-7211	01-0000-7222	01-0000-7223	01-0000-7224	01-0000-7225	01-0000-7227	01-0000-7231	01-0000-7232	04-0000-9302			
25-TRAN-4132 Roads-Pave(P) Mill Dr - Rowe to Bruce Rd3(RB627)	B	19,400												19,400
25-TRAN-4134 Roads-Pave(T) Arena - To Ball Diamond	A	15,000										15,000		
24-TRAN-0046 Roads-(P) Wellington St - Cty 1 to deadend	C	90,000												90,000
25-TRAN-4129 Roads-Pave(E) Brant/Elderslie- Bruce Rd3 to 200 metres	C	17,300												17,300
Total TRANSPORTATION SERVICES		2,573,900										1,012,676		1,561,224
RECREATION AND CULTURE												0		
24-RECC-0028 BLDG/COMP-Paisley Arena Chiller Replacement	Need	45,000											15,000	30,000
25-RECC-4136 BLDG/COMP-Chesley - Replace Chiller	Need	58,000											19,894	38,106
25-RECC-4140 Tara Arena Sound System	Need	5,500												5,500
25-RECC-4143 Paisley LCBO A/C Replacement	Need	4,500												4,500
25-RECC-4144 Paisley Town Hall Bell Tower Repair	Need	10,000												10,000
25-RECC-4145 Chesley Pool Mechanical Work	Need	65,000												65,000
25-RECC-4146 Paisley Arena Flat Roof Replacement	Need	63,230												63,230
25-RECC-4151 Tara Arena Roof Repair	Need	15,000												15,000
25-RECC-4154 Tara Pool Tot Dock	Need	3,000												3,000
23-RECC-0025 PARKS-Dr. Milne Park Pavilion Rehabilitation/Retaining Wall	Want	100,000												100,000
24-RECC-0017 BLDG-Tara Arena Storage Building	Want	30,000												30,000
24-RECC-0043 Tara Basketball Court Refurbishment	Need	25,000												25,000
24-RECC-0046 Chesley Park Island Rehabilitation - initial design	Need	20,000												20,000
24-RECC-0053 Tara Trail System Rehabilitation	Want	25,000												25,000
25-RECC-4137 Allenford Ball Diamond Lights	Need	30,000												30,000
25-RECC-4138 Chesley Changehouse Upgrades	Want	12,000												12,000
25-RECC-4139 Chesley Tennis Court Resurfacing	Want	38,890												38,890
25-RECC-4141 Trail Master Plan	Want	50,000												50,000
25-RECC-4147 Paisley Legion Upgrades	Want	35,132												35,132
25-RECC-4149 Chesley Tree Planting	Want	2,500												2,500
25-RECC-4152 Paisley Lawn Bowling Cub Drainage Upgrades	Want	20,000												20,000
25-RECC-4153 Paisley Ball Diamond Enhancements	Want	70,000											70,000	70,000

2025 New Capital Projects - Draft #2															
			Funding												
			Reserve												
	Priority	2 Treasurer Review	Office Equipment	Fire - Chesley	Fire - Chesley Bell Mobility	Fire - Paisley	Fire - Paisley Bell Mobility	Fire - Tara - Bell Mobility	Sewer Reserve	Water Reserve	Cemetery Trust Fund	OCIF Grant	Grants - Provincial	Donations	To be funded
		Expenses	01-0000-7211	01-0000-7222	01-0000-7223	01-0000-7224	01-0000-7225	01-0000-7227	01-0000-7231	01-0000-7232	04-0000-9302				
25-RECC-4150 Tara Arena Dressing Room Upgrades	Want/Ne	400,000											200,000		200,000
Total RECREATION AND CULTURE		1,127,752											200,000	104,894	822,858
HEALTH SERVICES															
23-HLTH-0003 LAND-Land Purchase to expand Tara Cemetery		174,700									174,700				
25-HLTH-4113 Chesley Cemetery surveying so we can use extra space for grave sites		15,000									15,000				
Total HEALTH SERVICES		189,700									189,700				
Total MUNICIPAL SERVICES		3,997,352													
WATER AND SEWER SERVICES															
SEWER															
21-WSSE-0001 EQUIP-SEWER-P-RAS Pumps		5,000							5,000						
22-WSSE-0002 EQUIP-SEWER (AE)-Confined spaces equipment		10,000							10,000						
23-WSSE-0021 EQUIP-SEWER-(T) Mill Street L.S. Pump#2 Replace		14,000							14,000						
24-WSSE-0013 SEWER (C) 3rd St SW, 1st to 4th Ave (RB848,850,852)		302,255							302,255						
25-WSSE-0030 North End(C) Sewer pumps		60,000							60,000						
25-WSSE-0031 Paisley Coverall (P) lightning		5,000							5,000						
25-WSSE-0032 Digester Valves (P) WPCP		30,000							30,000						
25-WSSE-0033 Raw Sampler (P) WPCP		5,000							5,000						
25-WSSE-0034 Alum pumps (C) Lagoons		10,000							10,000						
25-WSSE-0035 Diesel Generator (C) Riverside Stn		70,000							70,000						
25-WSSE-0036 Electrical controls (P) Ross St Stn		40,000							40,000						
25-WSSE-0037 Forcemain swab (P) Ross St Stn		20,000							20,000						
25-WSSE-0038 Sewer(P)-EA WPCP Capacity Study		10,000							10,000						
Total SEWER		581,255							581,255						
WATER															
22-WSWA-0010 BLDG/COMP-WATER - AE WTP - Gaskets and Dialers		30,808								30,808					
24-WSWA-0016 WATER (C) 3rd St SW, 1st to 4th Ave SW (RB848,850,852)		293,420								293,420					
25-WSWA-0028 Tablets for data collection.		5,000								5,000					
25-WSWA-0029 Tower/Standpipe (C,P,T) 5-year inspection		20,000								20,000					

2025 New Capital Projects - Draft #2															
			Funding												
			Reserve							Funding					
	Priority	2 Treasurer Review	Office Equipment	Fire - Chesley	Fire - Chesley Bell Mobility	Fire - Paisley	Fire - Paisley Bell Mobility	Fire - Tara - Bell Mobility	Sewer Reserve	Water Reserve	Cemetery Trust Fund	OCIF Grant	Grants - Provincial	Donations	To be funded
		Expenses	01-0000-7211	01-0000-7222	01-0000-7223	01-0000-7224	01-0000-7225	01-0000-7227	01-0000-7231	01-0000-7232	04-0000-9302				
25-WSWA-0030 CP#2 Well Review		40,000								40,000					
25-WSWA-0031 Well #3 (T) Review		30,000								30,000					
25-WSWA-0032 Well #3 (T) Chlorine Analyzer		10,000								10,000					
25-WSWA-0033 Victoria St (P) watermain		7,500								7,500					
Total WATER		436,728								436,728					
STORMWATER SYSTEM															
24-WSST-0005 STORM(C) - 3rd St SW, 1st to 4th Ave (RB848,850,852)	A	309,325													309,325
24-WSST-0007 STORM - Urban Stormwater Study	A	38,000													38,000
Total STORMWATER SYSTEM		347,325													347,325
Total WATER AND SEWER SERVICES (and Storm)		1,365,308							581,255	436,728					347,325
Total Arran-Elderslie - Capital		5,382,460	19,000	8,000	10,500	24,000	10,500	43,800	581,255	436,728	189,700	1,012,676	200,000	104,894	2,741,407

Arran-Elderslie

Budget Review

For period ending December 31, 2025

2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
01-0100 LT Taxation							
TAXATION SERVICES							
TAXATION							
1300 PT Rec - Adjustments			(219)				#DIV/0!
5100 PT - Res Full Occupied	(4,270,046)	(4,611,899)	(4,983,997)	(4,983,995)	(5,263,099)	(279,104)	5.6%
5101 PT - Res Mult - Full Occupied	(101,879)	(120,955)	(133,438)	(133,438)	(140,911)	(7,473)	5.6%
5102 PT - Farm - Full Occupied	(1,005,294)	(1,072,016)	(1,164,382)	(1,164,383)	(1,229,588)	(65,205)	5.6%
5103 PT - Comm Full Occupied	(282,002)	(305,538)	(376,366)	(382,614)	(404,040)	(21,426)	5.6%
5104 PT - Comm Excess & Vacant	(5,402)	(5,570)	(6,248)				#DIV/0!
5105 PT - Mgd Forests Full Occupied	(4,801)	(5,439)	(5,684)	(5,684)	(6,002)	(318)	5.6%
5106 PT - Ind Full Occupied	(122,852)	(129,542)	(83,220)	(86,442)	(91,283)	(4,841)	5.6%
5107 PT - Ind Excess Land	(1,433)	(1,520)	(1,626)				#DIV/0!
5108 PT - Ind Vacant Land	(1,749)	(1,370)	(651)				#DIV/0!
5109 PT - Pipe Full Occupied	(20,548)	(21,807)	(21,537)	(56,988)	(21,246)	35,742	(62.7%)
5110 PT - Landfills	(3,351)	(3,454)	(3,584)				#DIV/0!
5111 PT - Parking Lot	(939)	(996)	(1,641)	(1,641)	(1,733)	(92)	5.6%
5120 PT - PIL	(61,655)	(62,212)	(63,910)	(63,593)	(67,154)	(3,561)	5.6%
5122 PT - PIL Hospital	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)		
5123 PT - PIL Power Dam	(2,551)	(2,551)	(2,551)	(2,551)	(2,551)		
5140 PT - Supp - Res Full Occupied	(100,007)	(68,945)	(91,269)	(79,000)	(79,000)		
5141 PT - Supp - Res Mult Full Occupied	(12,228)	(2,797)					#DIV/0!
5142 PT - Supp - Farm Full Occupied	(5,919)	(6,820)	(5,027)	(5,000)	(5,000)		
5143 PT - Supp - Comm Full Occupied	(6,981)	(3,373)	(18,157)	(7,000)	(7,000)		
5144 PT - Supp - Comm Excess & Vacant	53						#DIV/0!
5145 PT - Supp - Mgd Forest Full Occupied	(28)						#DIV/0!
5146 PT - Supp - Ind Full Occupied	(347)		263				#DIV/0!
5149 PT - Supp - Pipe Full Occupied			(57,996)				#DIV/0!
5150 PT - Supp - PIL		961					#DIV/0!
5165 PT - Penalty	(18,277)	(20,077)	(20,364)	(30,000)	(31,680)	(1,680)	5.6%
5166 PT - Interest Rev	(128,349)	(136,893)	(129,461)	(115,000)	(121,440)	(6,440)	5.6%
Total TAXATION	(6,158,085)	(6,584,313)	(7,172,565)	(7,118,829)	(7,473,227)	(354,398)	5.0%
Total TAXATION SERVICES	(6,158,085)	(6,584,313)	(7,172,565)	(7,118,829)	(7,473,227)	(354,398)	5.0%
Total 01-0100 LT Taxation	(6,158,085)	(6,584,313)	(7,172,565)	(7,118,829)	(7,473,227)	(354,398)	5.0%
01-0200 UT Taxation							
TAXATION SERVICES							
TAXATION							
2200 PT - CFOG Res Full Occupied	(2,368,797)	(2,600,071)	(2,785,086)	(2,098,821)	(2,098,821)		
2201 PT - CFOG Res Mult -Full Occupied	(56,517)	(68,200)	(74,566)	(51,306)	(51,306)		

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
2202 PT - CFOG Farm - Full Occupied	(557,682)	(604,450)	(650,663)	(502,730)	(502,730)		
2203 PT - CFOG Comm Full Occupied	(156,440)	(172,277)	(210,316)	(137,067)	(137,067)		
2204 PT - CFOG Comm Excess & Vacant	(2,997)	(3,141)	(3,491)	(1,621)	(1,621)		
2205 PT - CFOG Mgd Forests Full Occupied	(2,664)	(3,067)	(3,176)	(1,868)	(1,868)		
2206 PT - CFOG Ind Full Occupied	(68,152)	(73,042)	(46,504)	(63,771)	(63,771)		
2207 PT - CFOG Ind Excess Land	(795)	(857)	(909)	(470)	(470)		
2208 PT - CFOG Ind Vacant Land	(970)	(772)	(364)	(878)	(878)		
2209 PT - CFOG Pipe Full Occupied	(11,399)	(12,296)	(31,845)	(9,357)	(9,357)		
2211 PT - CFOG Parking Lot	(521)	(561)	(917)				#DIV/0!
2220 PT - CFOG PIL	(20,401)	(21,478)	(22,474)	(16,863)	(16,863)		
2224 PT - CFOG PIL Landfill	(973)	(1,048)	(1,112)	(854)	(854)		
2240 PT - Supp - CFOG Res Full Occupied	(55,022)	(38,615)	(51,055)	(23,000)	(23,000)		
2241 PT - Supp - CFOG Res Mult Full Occupied	(6,783)	(1,577)					#DIV/0!
2242 PT - Supp - CFOG Farm Full Occupied	(3,263)	(3,819)	(2,840)	(2,700)	(2,700)		
2243 PT - Supp - CFOG Comm Full Occupied	(3,849)	(1,600)	(10,173)	(3,600)	(3,600)		
2244 PT - Supp - CFOG Comm Excess & Vacant	29						#DIV/0!
2245 PT - Supp - CFOG Mgd Forest Full Occupied	(16)						#DIV/0!
2246 PT - Supp - CFOG Ind Full Occupied	(192)		147				#DIV/0!
2249 PT - Supp - CFOG Pipe Full Occupied			(32,471)				#DIV/0!
2290 PT - General Requisition	3,288,466	3,560,147	2,872,796	2,888,906	2,888,906		
2292 PT - Write off	28,938	43,105	9,791	26,000	26,000		
Total TAXATION		(3,619)	(1,045,228)				#DIV/0!
Total TAXATION SERVICES		(3,619)	(1,045,228)				#DIV/0!
Total 01-0200 UT Taxation		(3,619)	(1,045,228)				#DIV/0!
01-0300 EP Taxation							
TAXATION SERVICES							
TAXATION							
2200 PT - CFOG Res Full Occupied	(801,788)	(816,152)	(825,900)	(780,673)	(780,673)		
2201 PT - CFOG Res Mult -Full Occupied	(19,609)	(21,924)	(22,475)	(19,725)	(19,725)		
2202 PT - CFOG Farm - Full Occupied	(191,074)	(191,876)	(194,903)	(190,327)	(190,327)		
2203 PT - CFOG Comm Full Occupied	(196,294)	(200,325)	(231,911)	(211,622)	(211,622)		
2204 PT - CFOG Comm Excess & Vacant	(3,760)	(3,652)	(3,850)	(3,038)	(3,038)		
2205 PT - CFOG Mgd Forests Full Occupied	(848)	(912)	(889)	(637)	(637)		
2206 PT - CFOG Ind Full Occupied	(60,210)	(59,801)	(36,055)	(88,085)	(88,085)		
2207 PT - CFOG Ind Excess Land	(704)	(703)	(707)	(828)	(828)		
2208 PT - CFOG Ind Vacant Land	(859)	(634)	(283)	(1,498)	(1,498)		
2209 PT - CFOG Pipe Full Occupied	(17,352)	(17,346)	(42,602)	(17,347)	(17,347)		
2211 PT - CFOG Parking Lot	(654)	(653)	(1,011)				#DIV/0!

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
2220 PT - CFOG PIL	(70)	(4,541)	(4,566)	(70)	(70)		
2240 PT - Supp - CFOG Res Full Occupied	(18,896)	(12,834)	(15,734)	(8,900)	(8,900)		
2241 PT - Supp - CFOG Res Mult Full Occupied	(2,365)	(510)					#DIV/0!
2242 PT - Supp - CFOG Farm Full Occupied	(1,156)	(1,202)	(940)	(1,000)	(1,000)		
2243 PT - Supp - CFOG Comm Full Occupied	(4,905)	(2,252)	(11,455)	(5,700)	(5,700)		
2244 PT - Supp - CFOG Comm Excess & Vacant	37						#DIV/0!
2245 PT - Supp - CFOG Mgd Forest Full Occupied	(5)						#DIV/0!
2246 PT - Supp - CFOG Ind Full Occupied	(172)		115				#DIV/0!
2249 PT - Supp - CFOG Pipe Full Occupied			(47,190)				#DIV/0!
2290 PT - General Requisition	1,306,981	1,333,211	1,001,255	1,318,450	1,318,450		
2292 PT - Write off	13,702	2,069	3,164	11,000	11,000		
Total TAXATION	(1)	(37)	(435,937)				#DIV/0!
Total TAXATION SERVICES	(1)	(37)	(435,937)				#DIV/0!
Total 01-0300 EP Taxation	(1)	(37)	(435,937)				#DIV/0!
01-0400 ES Taxation							
TAXATION SERVICES							
TAXATION							
2200 PT - CFOG Res Full Occupied	(23,295)	(24,437)	(23,142)	(24,006)	(24,006)		
2201 PT - CFOG Res Mult -Full Occupied	(91)	(138)	(260)	(90)	(90)		
2202 PT - CFOG Farm - Full Occupied	(3,391)	(3,753)	(3,683)	(2,594)	(2,594)		
2203 PT - CFOG Comm Full Occupied	(53,634)	(55,125)	(62,024)	(56,759)	(56,759)		
2204 PT - CFOG Comm Excess & Vacant	(1,027)	(1,005)	(1,030)	(815)	(815)		
2205 PT - CFOG Mgd Forests Full Occupied	(77)	(77)	(77)	(77)	(77)		
2206 PT - CFOG Ind Full Occupied	(16,451)	(16,456)	(9,643)	(23,625)	(23,625)		
2207 PT - CFOG Ind Excess Land	(192)	(193)	(189)	(222)	(222)		
2208 PT - CFOG Ind Vacant Land	(235)	(174)	(76)	(402)	(402)		
2209 PT - CFOG Pipe Full Occupied	(4,741)	(4,773)	(11,394)	(4,653)	(4,653)		
2211 PT - CFOG Parking Lot	(179)	(180)	(270)				#DIV/0!
2220 PT - CFOG PIL		(1,230)	(1,202)				#DIV/0!
2240 PT - Supp - CFOG Res Full Occupied	(729)		(38)				#DIV/0!
2242 PT - Supp - CFOG Farm Full Occupied		(71)					#DIV/0!
2243 PT - Supp - CFOG Comm Full Occupied	(1,343)	(620)	(3,107)	(1,500)	(1,500)		
2244 PT - Supp - CFOG Comm Excess & Vacant	10						#DIV/0!
2246 PT - Supp - CFOG Ind Full Occupied	(47)		31				#DIV/0!
2249 PT - Supp - CFOG Pipe Full Occupied			(12,985)				#DIV/0!
2290 PT - General Requisition	104,727	105,591	89,117	114,373	114,373		
2292 PT - Write off	696	7,918		370	370		
Total TAXATION	1	5,277	(39,972)				#DIV/0!

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
Total TAXATION SERVICES	1	5,277	(39,972)				#DIV/0!
Total 01-0400 ES Taxation	1	5,277	(39,972)				#DIV/0!
01-0500 FS Taxation							
TAXATION SERVICES							
TAXATION							
2200 PT - CFOG Res Full Occupied	(913)	(913)	(972)	(732)	(732)		
2201 PT - CFOG Res Mult -Full Occupied	(5)	(8)	(15)	(6)	(6)		
2203 PT - CFOG Comm Full Occupied	(3,173)	(3,264)	(3,596)	(3,475)	(3,475)		
2204 PT - CFOG Comm Excess & Vacant	(61)	(60)	(60)	(50)	(50)		
2205 PT - CFOG Mgd Forests Full Occupied	(2)	(2)	(2)	(2)	(2)		
2206 PT - CFOG Ind Full Occupied	(973)	(974)	(559)	(1,447)	(1,447)		
2207 PT - CFOG Ind Excess Land	(11)	(11)	(11)	(14)	(14)		
2208 PT - CFOG Ind Vacant Land	(14)	(10)	(4)	(25)	(25)		
2209 PT - CFOG Pipe Full Occupied	(280)	(283)	(661)	(285)	(285)		
2211 PT - CFOG Parking Lot	(11)	(11)	(16)				#DIV/0!
2220 PT - CFOG PIL		(73)	(70)				#DIV/0!
2240 PT - Supp - CFOG Res Full Occupied		(31)					#DIV/0!
2243 PT - Supp - CFOG Comm Full Occupied	(79)	(37)	(182)	(100)	(100)		
2244 PT - Supp - CFOG Comm Excess & Vacant	1						#DIV/0!
2246 PT - Supp - CFOG Ind Full Occupied	(3)		2				#DIV/0!
2249 PT - Supp - CFOG Pipe Full Occupied			(769)				#DIV/0!
2290 PT - General Requisition	5,483	8,160	4,882	6,111	6,111		
2292 PT - Write off	42	469		25	25		
Total TAXATION	1	2,952	(2,033)				#DIV/0!
Total TAXATION SERVICES	1	2,952	(2,033)				#DIV/0!
Total 01-0500 FS Taxation	1	2,952	(2,033)				#DIV/0!
01-0600 FP Taxation							
TAXATION SERVICES							
TAXATION							
2200 PT - CFOG Res Full Occupied	(4)	(5)	(5)	(4)	(4)		
2201 PT - CFOG Res Mult -Full Occupied	(2)	(4)	(8)	(2)	(2)		
2203 PT - CFOG Comm Full Occupied	(1,343)	(1,358)	(1,871)	(1,363)	(1,363)		
2204 PT - CFOG Comm Excess & Vacant	(26)	(25)	(31)	(20)	(20)		
2205 PT - CFOG Mgd Forests Full Occupied	(1)	(1)	(1)	(1)	(1)		
2206 PT - CFOG Ind Full Occupied	(412)	(405)	(291)	(567)	(567)		
2207 PT - CFOG Ind Excess Land	(5)	(5)	(6)	(5)	(5)		
2208 PT - CFOG Ind Vacant Land	(6)	(4)	(2)	(10)	(10)		
2209 PT - CFOG Pipe Full Occupied	(119)	(118)	(344)	(112)	(112)		

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2025 Operating Budget Draft 2	Year-to-date			2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
2211 PT - CFOG Parking Lot	(4)	(4)	(8)				#DIV/0!
2220 PT - CFOG PIL		(30)	(36)				#DIV/0!
2243 PT - Supp - CFOG Comm Full Occupied	(33)	(15)	(85)	(37)	(37)		
2246 PT - Supp - CFOG Ind Full Occupied	(1)		1				#DIV/0!
2249 PT - Supp - CFOG Pipe Full Occupied			(320)				#DIV/0!
2290 PT - General Requisition	1,940	2,444	2,618	2,113	2,113		
2292 PT - Write off	17	195		8	8		
Total TAXATION	1	665	(389)				#DIV/0!
Total TAXATION SERVICES	1	665	(389)				#DIV/0!
Total 01-0600 FP Taxation	1	665	(389)				#DIV/0!
01-1010 General-Council							
MUNICIPAL SERVICES							
GENERAL GOVERNMENT							
4033 Honorariums	96,211	102,080	82,298	107,766	110,984	3,218	3.0%
4304 Insurance	1,480	1,407	1,407	1,303	1,342	39	3.0%
4340 Material & Supplies	142	721	265	550	567	17	3.1%
4354 Election	30,883	1,860	1,773	2,100	2,369	269	12.8%
4362 Meeting	342	169	82	10,250	10,558	308	3.0%
4390 Telephone	680	1,943	1,197	2,031	2,092	61	3.0%
4500 Employee Benefits	5,409	5,515	4,319	7,056	7,310	254	3.6%
4540 Mileage	2,114	3,134	2,647	3,500	3,500		
4550 Conferences	3,322	3,182	191	10,000	10,000		
4551 Training	2,606	356	2,690	10,000	7,000	(3,000)	(30.0%)
4552 Memberships	400	400			900	900	#DIV/0!
4633 Council Projects/Grants		124					#DIV/0!
9030 Transfer to Reserve		7,500	8,000	8,000	8,000		
9230 Transfer from Reserve	(24,749)						#DIV/0!
Total GENERAL GOVERNMENT	118,840	128,391	104,869	162,556	164,622	2,066	1.3%
Total MUNICIPAL SERVICES	118,840	128,391	104,869	162,556	164,622	2,066	1.3%
Total 01-1010 General-Council	118,840	128,391	104,869	162,556	164,622	2,066	1.3%
01-1020 General-Program Support							
MUNICIPAL SERVICES							
GENERAL GOVERNMENT							
0000				939		(939)	(100.0%)
4000 Salaries & Wages	557,882	540,965	476,434	638,087	633,700	(4,387)	(0.7%)
4034 Wages Overtime			401				#DIV/0!
4038 Wages Vacation	7,799	6,975	27,860	235	237	2	0.9%
4040 Wages Stats	3,776	3,392	12,669				#DIV/0!

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
4042 Wages Sick Pay	3,150	3,170	6,106				#DIV/0!
4300 Contracted Services	109,541	176,902	199,800	95,122	145,070	49,948	52.5%
4301 Advertising	762	2,232	7,917	1,540	10,586	9,046	587.4%
4303 Legal Services	147,104	54,656	44,955	78,000	80,340	2,340	3.0%
4304 Insurance	53,746	79,127	68,237	87,802	90,436	2,634	3.0%
4308 Courier Service	70	93	339	187	193	6	3.2%
4313 Software Licence	72,993	101,119	60,897	102,195	102,261	66	0.1%
4320 Bldg Mtce	6,915	2,091	3,777	1,040	1,071	31	3.0%
4323 Vehicle Repair	244						#DIV/0!
4340 Material & Supplies	7,892	5,930	2,550	2,461	2,535	74	3.0%
4341 Office Supplies	19,540	15,847	5,487	13,938	14,356	418	3.0%
4342 Cleaning Supplies		318	233	110	113	3	2.7%
4358 Publications	530	365		34	35	1	2.9%
4362 Meeting	946	370	954	7,800	8,034	234	3.0%
4364 Computer Supplies	5,500	3,397	3,778	2,080	2,142	62	3.0%
4370 Fuel		153	20				#DIV/0!
4371 Natural Gas	219	1,917	1,131	4,160	4,285	125	3.0%
4372 Propane	4,782	(868)					#DIV/0!
4373 Hydro	5,705	6,129	3,889	5,324	5,484	160	3.0%
4376 Property Taxes	1,787	1,833	3,568	1,995	2,055	60	3.0%
4380 Room Rental	17,963	4,459	(105)				#DIV/0!
4390 Telephone	9,718	10,222	5,861	9,098	9,371	273	3.0%
4500 Employee Benefits	172,813	195,466	163,130	187,902	197,108	9,206	4.9%
4510 Clothing Allowance	1,601	445	76	350	350		
4512 Change in PEB	14,222						#DIV/0!
4540 Mileage	629	458	713	500	500		
4550 Conferences	3,584	669	5,627	10,000	8,500	(1,500)	(15.0%)
4551 Training	6,817	1,296	2,580	7,500	5,372	(2,128)	(28.4%)
4552 Memberships	27,966	28,649	27,176	27,484	11,444	(16,040)	(58.4%)
4600 Miscellaneous	3,689	2,664	760				#DIV/0!
4601 Strategic Initiatives	1,628	64		1,000	1,000		
4602 Pandemic Costs	13,684						#DIV/0!
4603 Write Off	12,308	(54,888)	(63)				#DIV/0!
4604 Write Off	34,971	76,969	31,571	57,062	57,062		
4651 Postage	21,371	11,328	19,776	15,325	19,325	4,000	26.1%
4700 Interest	4,910	1,739	6,864				#DIV/0!
4701 Bank Charges	5,291	6,725	5,662	13,500	13,500		
5266 Tax Certificates	(8,450)	(8,350)	(9,540)	(10,000)	(10,000)		

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
5271 Licence Fee	(1,523)	(983)	(1,078)	(2,000)	(2,000)		
5275 Permit Fee	(630)	(505)	(1,560)	(500)	(500)		
5290 Misc Charges	(736)	(1,076)	5				#DIV/0!
5292 Admin Fees	(10)	(1)					#DIV/0!
5320 Gov Tsfr - Provincial	(1,622,300)	(1,627,000)	(1,213,575)	(1,627,000)	(1,823,100)	(196,100)	12.1%
5403 Resale Materials	(75)	(37)	(40)	(72)	(72)		
5680 Grants Other	(3,400)						#DIV/0!
5700 Investment Income	(10,000)	(10,000)	(164,876)	(103,894)	(103,894)		
5701 Interest Income	(259,212)	(570,807)	(378,004)	(344,845)	(344,845)		
5900 Misc Revenue	(145,518)	(8,618)	(7,197)	(14,548)	(14,548)		
5901 Land Sales	(288,413)	(146,549)	(213,269)	(300,000)	(301,957)	(1,957)	0.7%
9020 Transfer to Capital	4,659						#DIV/0!
9030 Transfer to Reserve	1,470,989	1,849,436	1,267,368	1,267,368	1,126,661	(140,707)	(11.1%)
9230 Transfer from Reserve	(143,370)	(16,498)		(6,723)		6,723	(100.0%)
Total GENERAL GOVERNMENT	356,059	751,390	478,864	230,556	(47,790)	(278,346)	(120.7%)
Total MUNICIPAL SERVICES	356,059	751,390	478,864	230,556	(47,790)	(278,346)	(120.7%)
Total 01-1020 General-Program Support	356,059	751,390	478,864	230,556	(47,790)	(278,346)	(120.7%)
01-1030 General-Asset Management / GIS							
MUNICIPAL SERVICES							
GENERAL GOVERNMENT							
4000 Salaries & Wages	679	18,843	21,305				#DIV/0!
4004 Wages Student	15,315			44,882	46,772	1,890	4.2%
4038 Wages Vacation	613	661	846	1,830	1,885	55	3.0%
4300 Contracted Services	14,327	280		400	412	12	3.0%
4313 Software Licence			6,881				#DIV/0!
4340 Material & Supplies	5,127	1,014		2,976	3,065	89	3.0%
4390 Telephone	74			244	251	7	2.9%
4500 Employee Benefits	3,737	3,503	3,043	5,945	6,224	279	4.7%
4550 Conferences	599			1,000	1,000		
5600 Grants - Federal	(2,100)						#DIV/0!
5680 Grants Other	(10,794)			(3,000)		3,000	(100.0%)
9230 Transfer from Reserve	(40,000)	(35,000)	(35,000)	(35,000)	(35,000)		
Total GENERAL GOVERNMENT	(12,423)	(10,699)	(2,925)	19,277	24,609	5,332	27.7%
Total MUNICIPAL SERVICES	(12,423)	(10,699)	(2,925)	19,277	24,609	5,332	27.7%
Total 01-1030 General-Asset Management / GIS	(12,423)	(10,699)	(2,925)	19,277	24,609	5,332	27.7%
01-1060 General-Human Resources							
MUNICIPAL SERVICES							
GENERAL GOVERNMENT							

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
4313 Software Licence					6,343	6,343	#DIV/0!
Total GENERAL GOVERNMENT					6,343	6,343	#DIV/0!
Total MUNICIPAL SERVICES					6,343	6,343	#DIV/0!
Total 01-1060 General-Human Resources					6,343	6,343	#DIV/0!
01-2010 Protection-Common Fire							
MUNICIPAL SERVICES							
PROTECTION SERVICES							
0000				188		(188)	(100.0%)
4000 Salaries & Wages	55,521	61,228	49,976	100,297	68,970	(31,327)	(31.2%)
4038 Wages Vacation			5,796				#DIV/0!
4040 Wages Stats			3,919				#DIV/0!
4042 Wages Sick Pay			386				#DIV/0!
4300 Contracted Services		112					#DIV/0!
4303 Legal Services	4,164	7,174	4,924	4,500	4,635	135	3.0%
4304 Insurance	194	169		1,500	4,545	3,045	203.0%
4313 Software Licence	178	2,972	1,883		1,500	1,500	#DIV/0!
4340 Material & Supplies	237	219	2,729	1,936	1,994	58	3.0%
4341 Office Supplies	49	1,794	216	500	515	15	3.0%
4347 Fire Prevention	56	2,715		2,060	2,122	62	3.0%
4360 Vehicle Licences				132	136	4	3.0%
4362 Meeting		944		1,000	1,030	30	3.0%
4364 Computer Supplies	1,770						#DIV/0!
4370 Fuel		1,642		3,000	3,090	90	3.0%
4390 Telephone	238	570	524				#DIV/0!
4391 Radio & Pager	1,150						#DIV/0!
4500 Employee Benefits	18,143	19,455	19,258	26,139	20,717	(5,422)	(20.7%)
4510 Clothing Allowance	1,866	1,786	112	900	900		
4540 Mileage	1,132	76					#DIV/0!
4550 Conferences		2,596	4,992	3,318	3,745	427	12.9%
4551 Training	517	3,470	7,798	33,898	16,686	(17,212)	(50.8%)
4552 Memberships	1,143	675	965	485	485		
4600 Miscellaneous	367	1,277	222	750	750		
4602 Pandemic Costs	807						#DIV/0!
5900 Misc Revenue	(16)						#DIV/0!
9030 Transfer to Reserve	53,935	50,000	50,000	50,000	50,000		
9050 Int Transfer				(16,226)	(16,226)		
9230 Transfer from Reserve	(807)	(39,768)	(36,926)	(36,926)	(36,926)		
Total PROTECTION SERVICES	140,644	119,106	116,774	177,451	128,668	(48,783)	(27.5%)

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2025 Operating Budget Draft 2	Year-to-date			2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
Total MUNICIPAL SERVICES	140,644	119,106	116,774	177,451	128,668	(48,783)	(27.5%)
Total 01-2010 Protection-Common Fire	140,644	119,106	116,774	177,451	128,668	(48,783)	(27.5%)
01-2012 Protection-Chesley Fire							
MUNICIPAL SERVICES							
PROTECTION SERVICES							
4000 Salaries & Wages	26,920	31,021	28,593		34,485	34,485	#DIV/0!
4060 Wages Honorariums	12,250	13,221	833	12,250	12,250		
4061 Wages Fire Calls	41,805	28,856	380	51,006	52,536	1,530	3.0%
4062 Wages Fire Practice	12,517	28,169	1,051	33,972	34,991	1,019	3.0%
4063 Wages Meetings	4,033	3,476		1,415	1,458	43	3.0%
4064 Wages Mutual Aid	267	681		2,265	2,333	68	3.0%
4065 Wages Educ & Training	4,627	5,358		7,010	7,221	211	3.0%
4066 Wages Truck Check	148	3,983	142	5,096	5,249	153	3.0%
4067 Wages Fire Prevention	1,308	3,810		2,123	2,187	64	3.0%
4068 Wages Admin	1,601	2,246		1,699	1,750	51	3.0%
4069 Wages Inspections	434	377		2,123	2,187	64	3.0%
4072 Wages Misc	4,000	296	1,042	4,545	4,545		
4300 Contracted Services	5,309	4,223	954	6,815	7,019	204	3.0%
4303 Legal Services		356	7,854	1,102	1,135	33	3.0%
4304 Insurance	18,105	21,089	22,166	21,615	22,263	648	3.0%
4312 Dispatch	7,028	7,226	8,526	8,157	9,402	1,245	15.3%
4313 Software Licence	4,188	4,414	4,181	5,073	5,225	152	3.0%
4320 Bldg Mtce	7,637	6,670	2,114	2,823	2,908	85	3.0%
4321 Equip Mtce	1,846	3,463	3,063	3,370	3,893	523	15.5%
4323 Vehicle Repair	8,535	6,168	9,873	9,557	9,844	287	3.0%
4340 Material & Supplies	5,996	2,864	17,553	4,564	20,975	16,411	359.6%
4341 Office Supplies	102	225					#DIV/0!
4343 Air/Oxygen Bottles	1,415		133	1,761	1,814	53	3.0%
4345 Defibrillator Maintenance & Supplies		139					#DIV/0!
4347 Fire Prevention	264	1,315	125	1,197	1,233	36	3.0%
4348 Inspection							#DIV/0!
4349 Small Tools	46	333		900	927	27	3.0%
4361 Tanker Truck	3,439	9,578	808	1,786	1,840	54	3.0%
4362 Meeting		128	859	1,040	1,071	31	3.0%
4370 Fuel	3,571	5,531	5,732	2,596	2,674	78	3.0%
4372 Propane	4,548	1,523	3,153	2,384	2,456	72	3.0%
4373 Hydro	12,262	14,259	9,497	7,038	7,249	211	3.0%
4374 Water & Sewer	1,139			1,348	1,388	40	3.0%

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
4376 Property Taxes	95	1,271	827	118	122	4	3.4%
4390 Telephone	2,128	1,721	1,709	2,788	2,872	84	3.0%
4391 Radio & Pager	1,066	979		1,311	1,350	39	3.0%
4392 Radio Licence		165	1,110				#DIV/0!
4500 Employee Benefits	18,761	19,585	11,749	9,511	20,370	10,859	114.2%
4510 Clothing Allowance	3,923	261	1,391	1,980	1,980		
4514 Drivers Licences (inactive)		68					#DIV/0!
4540 Mileage	1,335	1,038		1,000	1,000		
4550 Conferences	628	1,498		1,000	1,000		
4551 Training	5,264	1,391	2,172	3,164	23,074	19,910	629.3%
4552 Memberships	589	1,175	1,358	1,290	1,290		
4553 Drivers Licences/Medicals	278	298	90	600	600		
4602 Pandemic Costs	204						#DIV/0!
4603 Write Off	12,467	17,007					#DIV/0!
4660 Third Party Recovery	3,751	9,718					#DIV/0!
5269 Inspections	(565)	(246)	(250)	(850)	(850)		
5289 Misc Lease	(9,500)	(9,500)		(9,500)	(9,500)		
5294 Incident Response	(28,635)	(6,793)	(12,428)	(16,491)	(16,491)		
5620 Grants - Provincial			17				#DIV/0!
5660 Donations	(4,666)	(17,151)	(7,650)				#DIV/0!
5810 Chatsworth Operating	(72,940)	(78,869)	(19,717)	(78,869)	(78,869)		
5820 Chatsworth Capital	(4,954)	(5,419)	(1,355)	(5,419)	(5,419)		
5900 Misc Revenue				(1,000)	(1,000)		
5991 Bell Mobility Hydro	(8,321)	(8,994)	(17,945)	(5,293)	(5,293)		
9020 Transfer to Capital	14,443	11,256	3,808	15,800		(15,800)	(100.0%)
9030 Transfer to Reserve	29,043	18,544	14,000	14,000	14,000		
9050 Int Transfer		2,842		16,225	16,225		
9230 Transfer from Reserve	(5,729)	(13,524)	(13,524)	(13,524)	(13,524)		
Total PROTECTION SERVICES	154,005	159,319	93,994	144,471	217,445	72,974	50.5%
Total MUNICIPAL SERVICES	154,005	159,319	93,994	144,471	217,445	72,974	50.5%
Total 01-2012 Protection-Chesley Fire	154,005	159,319	93,994	144,471	217,445	72,974	50.5%
01-2014 Protection-Paisley Fire							
MUNICIPAL SERVICES							
PROTECTION SERVICES							
4060 Wages Honorariums	12,584	9,833		14,000	14,000		
4061 Wages Fire Calls	33,596	25,319		34,904	35,951	1,047	3.0%
4062 Wages Fire Practice	(563)	21,096		30,577	31,495	918	3.0%
4063 Wages Meetings	5,197	2,775		1,699	1,750	51	3.0%

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2025 Operating Budget Draft 2	Year-to-date			2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
4064 Wages Mutual Aid		260		2,265	2,333	68	3.0%
4065 Wages Educ & Training	20,771	8,634		7,010	7,221	211	3.0%
4066 Wages Truck Check	5,473	3,523		5,096	5,249	153	3.0%
4067 Wages Fire Prevention	5,836	2,378		2,123	2,187	64	3.0%
4068 Wages Admin	857	119	149	1,699	1,750	51	3.0%
4069 Wages Inspections				2,123	2,187	64	3.0%
4072 Wages Misc	262		35				#DIV/0!
4300 Contracted Services	1,108	3,739	747	1,758	1,811	53	3.0%
4303 Legal Services	84						#DIV/0!
4304 Insurance	17,639	20,363	21,676	21,138	21,772	634	3.0%
4312 Dispatch	7,028	7,226	8,526	7,367	8,588	1,221	16.6%
4313 Software Licence	4,188	4,413	4,181	5,064	5,216	152	3.0%
4320 Bldg Mtce	1,697	4,735	4,458	3,258	3,356	98	3.0%
4321 Equip Mtce	2,053	3,547	2,727	3,370	3,893	523	15.5%
4323 Vehicle Repair	9,233	5,646	9,500	7,280	7,498	218	3.0%
4340 Material & Supplies	3,802	2,549	15,478	4,426	20,833	16,407	370.7%
4343 Air/Oxygen Bottles	791	616	53	1,040	1,071	31	3.0%
4345 Defibrillator Maintenance & Supplies	773	139		1,102	1,135	33	3.0%
4346 Fire Extinguishers				610	628	18	3.0%
4347 Fire Prevention	192	826	106	1,040	1,071	31	3.0%
4362 Meeting		376	660	1,040	1,071	31	3.0%
4370 Fuel	2,855	2,322	2,567	2,600	2,678	78	3.0%
4372 Propane	2,843	2,574	2,453	4,000	4,120	120	3.0%
4373 Hydro	5,038	6,230	4,726	5,828	6,003	175	3.0%
4374 Water & Sewer	795	669	362				#DIV/0!
4376 Property Taxes	95	108	83	107	110	3	2.8%
4390 Telephone	1,344	2,016	1,563	1,176	1,211	35	3.0%
4391 Radio & Pager	1,407	1,554		1,364	1,405	41	3.0%
4392 Radio Licence	783		873	863	889	26	3.0%
4500 Employee Benefits	9,648	9,525	14,178	9,462	10,012	550	5.8%
4510 Clothing Allowance	2,476	793	3,308	1,980	1,980		
4515 Boot Allowance	390						#DIV/0!
4540 Mileage	878	50		750	750		
4550 Conferences	602	1,310		1,000	1,000		
4551 Training	2,236	3,255	2,172	3,164	33,362	30,198	954.4%
4552 Memberships	200	1,175	1,358	900	900		
4553 Drivers Licences/Medicals	50	694	413	600	600		
4603 Write Off	14,409	15,997					#DIV/0!

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
5233 Service Calls				(2,549)	(2,549)		
5235 Service Agreement - Ops	(65,539)	(69,124)	(35,940)	(68,390)	(68,390)		
5236 Service Agreement - Cap	(59,606)	(63,861)	(33,204)	(63,183)	(63,183)		
5269 Inspections	(113)			(850)	(850)		
5289 Misc Lease	(9,500)	(9,500)		(9,500)	(9,500)		
5293 Tiered Response	(5,000)	(5,000)		(5,000)	(5,000)		
5294 Incident Response	(23,309)			(9,000)	(9,000)		
5660 Donations		(1,484)					#DIV/0!
5900 Misc Revenue	(1,660)	(3,636)	(14,346)	(1,000)	(1,000)		
5991 Bell Mobility Hydro	(2,704)	(2,117)	(11,949)	(2,858)	(2,858)		
9020 Transfer to Capital	6,872	14,722	3,747	15,800		(15,800)	(100.0%)
9030 Transfer to Reserve	80,580	79,145	74,683	74,683	77,183	2,500	3.3%
9230 Transfer from Reserve	(1,131)	1,078					#DIV/0!
Total PROTECTION SERVICES	97,540	116,607	85,343	121,936	161,939	40,003	32.8%
Total MUNICIPAL SERVICES	97,540	116,607	85,343	121,936	161,939	40,003	32.8%
Total 01-2014 Protection-Paisley Fire	97,540	116,607	85,343	121,936	161,939	40,003	32.8%
01-2016 Protection-Tara Fire							
MUNICIPAL SERVICES							
PROTECTION SERVICES							
4060 Wages Honorariums	14,290	15,274	10,750	13,751	13,751		
4061 Wages Fire Calls	28,855	23,704	34,705	31,210	32,146	936	3.0%
4062 Wages Fire Practice	11,422	22,040	27,986	33,975	34,994	1,019	3.0%
4063 Wages Meetings	1,658	2,685	3,509	3,964	4,082	118	3.0%
4064 Wages Mutual Aid	334	1,287	637	2,265	2,333	68	3.0%
4065 Wages Educ & Training	3,683	10,148	22,686	7,010	7,221	211	3.0%
4066 Wages Truck Check	43	6,980	6,394	6,795	6,999	204	3.0%
4067 Wages Fire Prevention	7,395	100		2,124	2,187	63	3.0%
4068 Wages Admin	8,672	215	3,544	1,699	1,750	51	3.0%
4069 Wages Inspections				2,124	2,187	63	3.0%
4072 Wages Misc			1,211				#DIV/0!
4090 Wages Pandemic	(33)						#DIV/0!
4300 Contracted Services	896	1,052	794				#DIV/0!
4304 Insurance	17,011	19,577	20,690	20,176	20,781	605	3.0%
4312 Dispatch	7,028	7,226	8,526	7,367	8,588	1,221	16.6%
4313 Software Licence	4,188	4,414	4,181	5,073	5,225	152	3.0%
4320 Bldg Mtce	2,715	4,565	5,743	4,556	4,693	137	3.0%
4321 Equip Mtce	3,118	2,835	2,599	3,370	3,893	523	15.5%
4323 Vehicle Repair	7,679	8,770	14,290	6,658	6,858	200	3.0%

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
4340 Material & Supplies	4,090	4,503	13,215	3,348	19,722	16,374	489.1%
4341 Office Supplies	702	765	1,375				#DIV/0!
4343 Air/Oxygen Bottles			340	1,388	1,430	42	3.0%
4345 Defibrillator Maintenance & Supplies	188	139		1,146	1,180	34	3.0%
4346 Fire Extinguishers				378	389	11	2.9%
4347 Fire Prevention	192	826	106	1,040	1,071	31	3.0%
4349 Small Tools		13	743	563	580	17	3.0%
4362 Meeting		530	704	1,040	1,071	31	3.0%
4370 Fuel	2,760	1,033	490	1,869	1,925	56	3.0%
4371 Natural Gas	2,138	1,971	1,308	1,959	2,018	59	3.0%
4373 Hydro	6,406	9,951	8,023	8,518	8,774	256	3.0%
4374 Water & Sewer	1,249			1,476	1,520	44	3.0%
4376 Property Taxes	95	1,348	1,049	125	129	4	3.2%
4390 Telephone	2,191	2,551	2,045	3,210	3,306	96	3.0%
4391 Radio & Pager	831	1,880		2,056	2,118	62	3.0%
4392 Radio Licence			676	666	686	20	3.0%
4500 Employee Benefits	10,099	9,515	8,500	9,486	10,012	526	5.5%
4510 Clothing Allowance	2,428	410	2,610	2,167	2,167		
4515 Boot Allowance	632						#DIV/0!
4540 Mileage	835	576	1,463	1,000	1,000		
4550 Conferences	602	557		1,000	1,000		
4551 Training	7,640	749	1,597	3,164	4,787	1,623	51.3%
4552 Memberships	259	1,175	1,358	1,160	1,160		
4553 Drivers Licences/Medicals	405	318	314	600	600		
4603 Write Off		1,991					#DIV/0!
5233 Service Calls	(4,334)		(2,172)	(8,158)	(8,158)		
5235 Service Agreement - Ops				(5,000)	(5,000)		
5237 Stand By	(11,505)	(7,880)		(4,371)	(4,371)		
5267 Compliance Letters		(114)	(141)				#DIV/0!
5269 Inspections	(130)			(1,000)	(1,000)		
5289 Misc Lease	(9,500)	(9,500)		(9,500)	(9,500)		
5290 Misc Charges		(3,801)					#DIV/0!
5293 Tiered Response	(5,000)	(5,000)		(5,000)	(5,000)		
5294 Incident Response	(15,132)			(9,000)	(9,000)		
5660 Donations	(150)						#DIV/0!
5900 Misc Revenue	(5,726)	(9,387)	(8,627)	(1,000)	(1,000)		
5991 Bell Mobility Hydro	(4,783)	(3,881)	(15,187)	(5,002)	(5,002)		
9020 Transfer to Capital	13,939	11,018	4,580	15,800		(15,800)	(100.0%)

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
9030 Transfer to Reserve	15,718	25,770	11,500	11,500	14,000	2,500	21.7%
9230 Transfer from Reserve	(1,159)						#DIV/0!
Total PROTECTION SERVICES	134,934	168,898	204,114	178,745	190,302	11,557	6.5%
Total MUNICIPAL SERVICES	134,934	168,898	204,114	178,745	190,302	11,557	6.5%
Total 01-2016 Protection-Tara Fire	134,934	168,898	204,114	178,745	190,302	11,557	6.5%
01-2020 Protection-Police							
MUNICIPAL SERVICES							
PROTECTION SERVICES							
4316 Contract OPP	1,181,556	1,160,590	772,965	1,172,311	1,389,959	217,648	18.6%
4390 Telephone	1,964	2,084	688	2,102	2,165	63	3.0%
5320 Gov Tsfr - Provincial	(11,542)	(5,679)		(13,624)		13,624	(100.0%)
Total PROTECTION SERVICES	1,171,978	1,156,995	773,653	1,160,789	1,392,124	231,335	19.9%
Total MUNICIPAL SERVICES	1,171,978	1,156,995	773,653	1,160,789	1,392,124	231,335	19.9%
Total 01-2020 Protection-Police	1,171,978	1,156,995	773,653	1,160,789	1,392,124	231,335	19.9%
01-2030 Protection-Conservation							
MUNICIPAL SERVICES							
PROTECTION SERVICES							
4300 Contracted Services	31,516	34,000	(34,000)	38,000	39,140	1,140	3.0%
4340 Material & Supplies				24,981		(24,981)	(100.0%)
Total PROTECTION SERVICES	31,516	34,000	(34,000)	62,981	39,140	(23,841)	(37.9%)
Total MUNICIPAL SERVICES	31,516	34,000	(34,000)	62,981	39,140	(23,841)	(37.9%)
Total 01-2030 Protection-Conservation	31,516	34,000	(34,000)	62,981	39,140	(23,841)	(37.9%)
01-2031 Protection-Conservation SVCA							
MUNICIPAL SERVICES							
PROTECTION SERVICES							
4340 Material & Supplies	317	627					#DIV/0!
4671 Conservation Levy	46,980	51,937	59,462	51,937	51,937		
Total PROTECTION SERVICES	47,297	52,564	59,462	51,937	51,937		
Total MUNICIPAL SERVICES	47,297	52,564	59,462	51,937	51,937		
Total 01-2031 Protection-Conservation SVCA	47,297	52,564	59,462	51,937	51,937		
01-2032 Protection-Conservation GSCA							
MUNICIPAL SERVICES							
PROTECTION SERVICES							
4671 Conservation Levy	42,226	44,416	45,452	46,612	53,844	7,232	15.5%
Total PROTECTION SERVICES	42,226	44,416	45,452	46,612	53,844	7,232	15.5%
Total MUNICIPAL SERVICES	42,226	44,416	45,452	46,612	53,844	7,232	15.5%
Total 01-2032 Protection-Conservation GSCA	42,226	44,416	45,452	46,612	53,844	7,232	15.5%
01-2041 Protection-Animal Control							

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
BUILDING & BYLAW ENFORCEMENT SERVICES							
ByLaw							
4300 Contracted Services	11,271	10,383	26,190	14,187	14,613	426	3.0%
4303 Legal Services	2,230	7,914	4,590				#DIV/0!
4309 Contract Livestock Claims	4,413	4,849	11,056	2,324	2,394	70	3.0%
4310 Contract Pound Fees	1,384	6,268	785	1,094	1,127	33	3.0%
4340 Material & Supplies	254	899	1,191	795	819	24	3.0%
4603 Write Off		1,700					#DIV/0!
5270 Licence Fee	(15,665)	(14,885)	(15,175)	(16,000)	(16,000)		
5290 Misc Charges		(95)	(384)				#DIV/0!
5680 Grants Other	(7,387)	(2,729)	(9,521)	(2,000)	(2,000)		
5960 Fines		(400)		(400)	(400)		
9030 Transfer to Reserve		2,448					#DIV/0!
Total ByLaw	(3,500)	16,352	18,732		553	553	#DIV/0!
Total BUILDING & BYLAW ENFORCEMENT SERVICES	(3,500)	16,352	18,732		553	553	#DIV/0!
Total 01-2041 Protection-Animal Control	(3,500)	16,352	18,732		553	553	#DIV/0!
01-2042 Protection-Building Inspection							
BUILDING & BYLAW ENFORCEMENT SERVICES							
Building							
0000				180		(180)	(100.0%)
4000 Salaries & Wages	92,034	102,225	89,553	127,701	131,862	4,161	3.3%
4038 Wages Vacation		103	5,997				#DIV/0!
4040 Wages Stats			1,932				#DIV/0!
4303 Legal Services		409		5,677	5,677		
4304 Insurance	679	5,531	4,306	5,881	2,881	(3,000)	(51.0%)
4313 Software Licence	16,494	16,094	17,018	19,351	21,351	2,000	10.3%
4323 Vehicle Repair	1,140	1,608	336	500	2,000	1,500	300.0%
4340 Material & Supplies	317	2,102	13	2,000	2,000		
4341 Office Supplies	170	67	26	2,000	2,000		
4360 Vehicle Licences	240			272	272		
4364 Computer Supplies	1,895	3,377		9,000	9,000		
4370 Fuel	3,557	2,331	1,289	3,340	3,340		
4390 Telephone	317	324	304	730	730		
4500 Employee Benefits	30,742	31,170	31,688	32,473	36,855	4,382	13.5%
4510 Clothing Allowance	183			300	300		
4515 Boot Allowance	256	244		250	250		
4550 Conferences			736	2,500	3,000	500	20.0%
4551 Training	531		108	3,000	3,090	90	3.0%

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
4552 Memberships	572	117	587	650	800	150	23.1%
4602 Pandemic Costs							#DIV/0!
5267 Compliance Letters	(4,638)	(5,980)	(5,473)	(6,000)	(6,000)		
5275 Permit Fee	(184,989)	(200,237)	(165,302)	(209,805)	(219,805)	(10,000)	4.8%
5900 Misc Revenue			(13,578)				#DIV/0!
9030 Transfer to Reserve	40,564	74,289			397	397	#DIV/0!
9230 Transfer from Reserve	(64)	(33,776)					#DIV/0!
Total Building		(2)	(30,460)				#DIV/0!
Total BUILDING & BYLAW ENFORCEMENT SERVICES		(2)	(30,460)				#DIV/0!
Total 01-2042 Protection-Building Inspection		(2)	(30,460)				#DIV/0!
01-2044 Protection-Property Standards							
BUILDING & BYLAW ENFORCEMENT SERVICES							
ByLaw							
0000				8		(8)	(100.0%)
4000 Salaries & Wages	3,864	1,737		4,016	4,138	122	3.0%
4300 Contracted Services	46,331	75,653	26,116	48,832	51,832	3,000	6.1%
4303 Legal Services	2,555	1,793	470	5,000	5,000		
4341 Office Supplies		10					#DIV/0!
4500 Employee Benefits	1,178	578		1,053	1,243	190	18.0%
5269 Inspections		(34,633)					#DIV/0!
5900 Misc Revenue			(17,407)				#DIV/0!
Total ByLaw	53,928	45,138	9,179	58,909	62,213	3,304	5.6%
Total BUILDING & BYLAW ENFORCEMENT SERVICES	53,928	45,138	9,179	58,909	62,213	3,304	5.6%
Total 01-2044 Protection-Property Standards	53,928	45,138	9,179	58,909	62,213	3,304	5.6%
01-2045 Protection- Crossing Guards							
MUNICIPAL SERVICES							
PROTECTION SERVICES							
4000 Salaries & Wages	32,562	36,221	32,987	33,968	34,985	1,017	3.0%
4038 Wages Vacation				1,207	1,224	17	1.4%
4340 Material & Supplies		349	302	156	310	154	98.7%
4373 Hydro	351	387	266	295	410	115	39.0%
4500 Employee Benefits	4,332	6,730	5,392	4,213	4,356	143	3.4%
Total PROTECTION SERVICES	37,245	43,687	38,947	39,839	41,285	1,446	3.6%
Total MUNICIPAL SERVICES	37,245	43,687	38,947	39,839	41,285	1,446	3.6%
Total 01-2045 Protection- Crossing Guards	37,245	43,687	38,947	39,839	41,285	1,446	3.6%
01-2050 Protection-Emergency Measures							
MUNICIPAL SERVICES							
PROTECTION SERVICES							

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
4300 Contracted Services	6,314				8,000	8,000	#DIV/0!
4340 Material & Supplies	7			2,600	500	(2,100)	(80.8%)
4390 Telephone	339	370	278	301	381	80	26.6%
Total PROTECTION SERVICES	6,660	370	278	2,901	8,881	5,980	206.1%
Total MUNICIPAL SERVICES	6,660	370	278	2,901	8,881	5,980	206.1%
Total 01-2050 Protection-Emergency Measures	6,660	370	278	2,901	8,881	5,980	206.1%
01-2060 Protection-By-Law/POA Parking							
BUILDING & BYLAW ENFORCEMENT SERVICES							
ByLaw							
4300 Contracted Services							#DIV/0!
4303 Legal Services			268				#DIV/0!
5960 Fines		(485)	(3,646)				#DIV/0!
Total ByLaw		(485)	(3,378)				#DIV/0!
Total BUILDING & BYLAW ENFORCEMENT SERVICES		(485)	(3,378)				#DIV/0!
Total 01-2060 Protection-By-Law/POA Parking		(485)	(3,378)				#DIV/0!
01-2510 Transportation-Roads-Admin							
MUNICIPAL SERVICES							
TRANSPORTATION SERVICES							
0000				188		(188)	(100.0%)
4000 Salaries & Wages	113,341	117,769	100,726	126,230	246,727	120,497	95.5%
4038 Wages Vacation	(2,579)	(4,789)	7,068				#DIV/0!
4040 Wages Stats			2,209				#DIV/0!
4302 Eng Services					7,500	7,500	#DIV/0!
4303 Legal Services	1,562						#DIV/0!
4308 Courier Service	14	5		17		(17)	(100.0%)
4340 Material & Supplies		696	330	200	530	330	165.0%
4500 Employee Benefits	34,109	34,211	34,157	31,448	79,255	47,807	152.0%
4510 Clothing Allowance	183	(25)		300	300		
4515 Boot Allowance	163						#DIV/0!
4540 Mileage		183					#DIV/0!
4550 Conferences		3,079	2,387	2,000	2,500	500	25.0%
4551 Training	857	915	223	1,000	1,000		
4552 Memberships	1,611	2,532	303	1,575	375	(1,200)	(76.2%)
4597			1,744				#DIV/0!
4602 Pandemic Costs	1,175						#DIV/0!
5209 Aggregate Resources	(24,690)	(20,472)	(25,163)	(22,000)	(22,000)		
5238 Fee For Service	(30,142)	(45,630)	(21,201)	(35,000)	(35,000)		
5598			(1,775)				#DIV/0!

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
5951 Equipment Sales	(1,448)		(994)	(18,000)	(18,000)		
9030 Transfer to Reserve	5,957						#DIV/0!
9230 Transfer from Reserve	(1,175)						#DIV/0!
Total TRANSPORTATION SERVICES	98,938	88,474	100,014	87,958	263,187	175,229	199.2%
Total MUNICIPAL SERVICES	98,938	88,474	100,014	87,958	263,187	175,229	199.2%
Total 01-2510 Transportation-Roads-Admin	98,938	88,474	100,014	87,958	263,187	175,229	199.2%
01-2511 Transportation-Roads-Admin-Union							
MUNICIPAL SERVICES							
TRANSPORTATION SERVICES							
0000				106		(106)	(100.0%)
4000 Salaries & Wages	42,589	(5,879)	22,379	205,423	269,380	63,957	31.1%
4004 Wages Student	414	270	700	437	450	13	3.0%
4034 Wages Overtime				513	519	6	1.2%
4038 Wages Vacation	59,047	64,829	59,912	928	781	(147)	(15.8%)
4040 Wages Stats	43,000	41,303	41,175				#DIV/0!
4042 Wages Sick Pay	40,129	24,401	63,647				#DIV/0!
4044 Wages Health & Safety	16,358	11,035	11,968				#DIV/0!
4048 Wages Conferences	1,492	1,820	442				#DIV/0!
4303 Legal Services							#DIV/0!
4304 Insurance	69,370	81,368	92,302	90,010	92,710	2,700	3.0%
4308 Courier Service	14	252		21	22	1	4.8%
4340 Material & Supplies	350	430	1,956	50	400	350	700.0%
4341 Office Supplies	61	283	66	208	214	6	2.9%
4344 Health & Safety Supplies	2,808	1,044	2,568	2,500	2,575	75	3.0%
4390 Telephone	1,654	1,782	1,246	1,700	1,751	51	3.0%
4392 Radio Licence	922	985	1,028	985	1,030	45	4.6%
4500 Employee Benefits	69,785	68,424	69,019	61,764	84,975	23,211	37.6%
4510 Clothing Allowance	4,428	5,103	3,094	6,525	6,525		
4514 Drivers Licences (inactive)		580					#DIV/0!
4515 Boot Allowance	3,111	2,815	2,992	5,088	5,088		
4551 Training	4,276	7,920	7,727	7,500	14,500	7,000	93.3%
4552 Memberships	263	168	999	175	850	675	385.7%
4553 Drivers Licences/Medicals	462	405	395	580	580		
5600 Grants - Federal			(2,319)				#DIV/0!
9030 Transfer to Reserve	274						#DIV/0!
9230 Transfer from Reserve	(25,140)						#DIV/0!
Total TRANSPORTATION SERVICES	335,667	309,338	381,296	384,513	482,350	97,837	25.4%
Total MUNICIPAL SERVICES	335,667	309,338	381,296	384,513	482,350	97,837	25.4%

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
Total 01-2511 Transportation-Roads-Admin-Union	335,667	309,338	381,296	384,513	482,350	97,837	25.4%
01-2512 Transportation-Roads-Shop							
MUNICIPAL SERVICES							
TRANSPORTATION SERVICES							
0000				42		(42)	(100.0%)
4000 Salaries & Wages	67,766	69,619	52,302	72,882	71,818	(1,064)	(1.5%)
4004 Wages Student	2,922	2,868	3,409	3,003	3,093	90	3.0%
4034 Wages Overtime	43	62	1,136	241	244	3	1.2%
4038 Wages Vacation				150	154	4	2.7%
4300 Contracted Services	13,450	5,368	5,027	4,500	5,500	1,000	22.2%
4302 Eng Services	710						#DIV/0!
4320 Bldg Mtce	8,503	2,544	188	8,000	13,240	5,240	65.5%
4340 Material & Supplies	10,137	11,758	7,392	12,000	12,360	360	3.0%
4349 Small Tools	3,593	4,046	7,370	5,000	7,000	2,000	40.0%
4371 Natural Gas	5,260	9,824	8,782	13,000	13,000		
4372 Propane	5,113	(868)					#DIV/0!
4373 Hydro	11,000	13,214	11,479	12,480	12,854	374	3.0%
4374 Water & Sewer	971	822	888	1,400	1,000	(400)	(28.6%)
4375 Furnace Oil	4,548	2,052					#DIV/0!
4381 Equip Rental		290	645	295	650	355	120.3%
4390 Telephone	3,194	3,006	2,393	3,528	3,134	(394)	(11.2%)
4500 Employee Benefits	23,515	24,205	19,261	23,952	24,102	150	0.6%
Total TRANSPORTATION SERVICES	160,725	148,810	120,272	160,473	168,149	7,676	4.8%
Total MUNICIPAL SERVICES	160,725	148,810	120,272	160,473	168,149	7,676	4.8%
Total 01-2512 Transportation-Roads-Shop	160,725	148,810	120,272	160,473	168,149	7,676	4.8%
01-2513 Transportation-Roads-Roadside							
MUNICIPAL SERVICES							
TRANSPORTATION SERVICES							
0000				8		(8)	(100.0%)
4000 Salaries & Wages	2,470	3,063	2,886	44,062	37,491	(6,571)	(14.9%)
4004 Wages Student	8,804	6,461	8,973	4,550	4,686	136	3.0%
4011 Wages Grass Mtce	11,217	10,553	10,073				#DIV/0!
4012 Wages Litter Pickup	331	258	260				#DIV/0!
4017 Wages Sidewalks	1,495	3,054	1,245				#DIV/0!
4019 Wages Trees	21,685	18,115	16,689				#DIV/0!
4022 Wages Mtce OT			273				#DIV/0!
4028 Wages Sidewalk OT	239	22	300				#DIV/0!
4030 Wages Trees OT	466	287	925				#DIV/0!

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
4034 Wages Overtime				220	223	3	1.4%
4038 Wages Vacation				290	299	9	3.1%
4329 Contracts Sidewalks	2,521	1,145	4,960	5,180	2,500	(2,680)	(51.7%)
4330 Contracts Tree Mtce	25,561	7,663	2,440	10,600	10,918	318	3.0%
4340 Material & Supplies	22,002	21,835	24,562	22,880	24,566	1,686	7.4%
4350 Sidewalks	4,140	562	459		500	500	#DIV/0!
4353 Trees	1,102	19,270	1,744	10,712	11,033	321	3.0%
4381 Equip Rental	990			5,300	5,300		
4500 Employee Benefits	13,789	12,070	11,785	14,441	12,557	(1,884)	(13.0%)
5900 Misc Revenue		(343)	(211)	(126)	(126)		
Total TRANSPORTATION SERVICES	116,812	104,015	87,363	118,117	109,947	(8,170)	(6.9%)
Total MUNICIPAL SERVICES	116,812	104,015	87,363	118,117	109,947	(8,170)	(6.9%)
Total 01-2513 Transportation-Roads-Roadside	116,812	104,015	87,363	118,117	109,947	(8,170)	(6.9%)
01-2514 Transportation-Roads-Bridges							
MUNICIPAL SERVICES							
TRANSPORTATION SERVICES							
0000				4		(4)	(100.0%)
4000 Salaries & Wages	13,693	6,277	7,604	9,890	7,992	(1,898)	(19.2%)
4004 Wages Student	222		224	4,768	4,911	143	3.0%
4038 Wages Vacation				191	196	5	2.6%
4300 Contracted Services	1,628	9,754	10,934	30,400	10,000	(20,400)	(67.1%)
4340 Material & Supplies	9,165	1,350	1,145	1,000	1,250	250	25.0%
4500 Employee Benefits	4,954	2,166	2,667	3,750	3,330	(420)	(11.2%)
9020 Transfer to Capital	14,645						#DIV/0!
9030 Transfer to Reserve	120,000	151,516	303,218	303,218	303,218		
9230 Transfer from Reserve	(20,230)	(10,000)					#DIV/0!
Total TRANSPORTATION SERVICES	144,077	161,063	325,792	353,221	330,897	(22,324)	(6.3%)
Total MUNICIPAL SERVICES	144,077	161,063	325,792	353,221	330,897	(22,324)	(6.3%)
Total 01-2514 Transportation-Roads-Bridges	144,077	161,063	325,792	353,221	330,897	(22,324)	(6.3%)
01-2515 Transportation-Roads-Hardtop							
MUNICIPAL SERVICES							
TRANSPORTATION SERVICES							
0000				5		(5)	(100.0%)
4000 Salaries & Wages				26,024	20,210	(5,814)	(22.3%)
4004 Wages Student	177	17		182	187	5	2.7%
4014 Wages Patching	10,225	12,226	9,468				#DIV/0!
4015 Wages Resurfacing	499	92	563				#DIV/0!
4016 Wages Shoulder Mtce	4,162	1,600	6,487				#DIV/0!

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
4018 Wages Sweeping	9,541	11,540	11,358				#DIV/0!
4025 Wages Patching OT			158				#DIV/0!
4029 Wages Sweeping OT	21	218					#DIV/0!
4034 Wages Overtime				169	171	2	1.2%
4038 Wages Vacation				7	7		
4300 Contracted Services	23,897	10,521		10,400	10,712	312	3.0%
4340 Material & Supplies		24	122		150	150	#DIV/0!
4352 Patching Materials	4,885	1,463	3,406	10,000	5,000	(5,000)	(50.0%)
4500 Employee Benefits	8,615	8,650	9,897	8,850	6,909	(1,941)	(21.9%)
Total TRANSPORTATION SERVICES	62,022	46,351	41,459	55,637	43,346	(12,291)	(22.1%)
Total MUNICIPAL SERVICES	62,022	46,351	41,459	55,637	43,346	(12,291)	(22.1%)
Total 01-2515 Transportation-Roads-Hardtop	62,022	46,351	41,459	55,637	43,346	(12,291)	(22.1%)
01-2516 Transportation-Roads-Gravel							
MUNICIPAL SERVICES							
TRANSPORTATION SERVICES							
0000				21		(21)	(100.0%)
4000 Salaries & Wages				48,339	36,974	(11,365)	(23.5%)
4004 Wages Student				200	206	6	3.0%
4009 Wages Dust Control	2,028	2,719	3,118				#DIV/0!
4010 Wages Grading	30,652	37,310	40,084				#DIV/0!
4013 Wages Mtce	2,213	6,110	3,068				#DIV/0!
4015 Wages Resurfacing	951	2,012	221				#DIV/0!
4021 Wages Grading OT	291	891	2,876				#DIV/0!
4026 Wages Overtime	128						#DIV/0!
4038 Wages Vacation				8	8		
4302 Eng Services	763	1,577	280	1,500	1,170	(330)	(22.0%)
4325 Contracts Dust Ctrl	108,903	96,846	91,758	107,000	107,000		
4328 Contracts Resurfacing	470,613	363,938	538,822	537,400	553,522	16,122	3.0%
4340 Material & Supplies		109,167					#DIV/0!
4500 Employee Benefits	13,346	17,228	17,440	16,567	12,095	(4,472)	(27.0%)
Total TRANSPORTATION SERVICES	629,888	637,798	697,667	711,035	710,975	(60)	-
Total MUNICIPAL SERVICES	629,888	637,798	697,667	711,035	710,975	(60)	-
Total 01-2516 Transportation-Roads-Gravel	629,888	637,798	697,667	711,035	710,975	(60)	-
01-2517 Transportation-Roads-Safety							
MUNICIPAL SERVICES							
TRANSPORTATION SERVICES							
0000				17		(17)	(100.0%)
4000 Salaries & Wages	19,192	29,685	21,933	28,126	29,070	944	3.4%

Arran-Elderslie

Budget Review

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
4004 Wages Student	8,127	3,576	3,538	8,262	8,510	248	3.0%
4034 Wages Overtime	861	1,443	836				#DIV/0!
4038 Wages Vacation				392	387	(5)	(1.3%)
4340 Material & Supplies	3,649	8,700	4,778	2,000	5,500	3,500	175.0%
4500 Employee Benefits	7,667	10,433	8,234	9,925	10,442	517	5.2%
Total TRANSPORTATION SERVICES	39,496	53,837	39,319	48,722	53,909	5,187	10.6%
Total MUNICIPAL SERVICES	39,496	53,837	39,319	48,722	53,909	5,187	10.6%
Total 01-2517 Transportation-Roads-Safety	39,496	53,837	39,319	48,722	53,909	5,187	10.6%
01-2518 Transportation-Roads-Vehicles							
MUNICIPAL SERVICES							
TRANSPORTATION SERVICES							
0000				32		(32)	(100.0%)
4000 Salaries & Wages	75,512	84,903	72,035	77,072	83,770	6,698	8.7%
4004 Wages Student	1,159	1,522	533	1,201	1,237	36	3.0%
4034 Wages Overtime	1,588	1,246	1,188	605	612	7	1.2%
4038 Wages Vacation				156	161	5	3.2%
4322 Vehicle Parts	54,034	71,122	45,701	78,000	80,340	2,340	3.0%
4323 Vehicle Repair	77,727	121,233	94,885	98,000	100,940	2,940	3.0%
4340 Material & Supplies		1,202	125				#DIV/0!
4360 Vehicle Licences	30,354	14,075	14,561	16,640	15,000	(1,640)	(9.9%)
4363 Grease/Oil	8,925	11,837	9,056	7,800	12,000	4,200	53.8%
4370 Fuel	51,598	41,669	34,812	48,500	42,500	(6,000)	(12.4%)
4377 Fuel/Clear Diesel	116,168	66,770	44,330	125,400	68,000	(57,400)	(45.8%)
4378 Fuel/Dyed Diesel	131,959	88,165	64,112	115,596	90,000	(25,596)	(22.1%)
4500 Employee Benefits	25,573	29,034	25,833	25,185	27,507	2,322	9.2%
Total TRANSPORTATION SERVICES	574,597	532,778	407,171	594,187	522,067	(72,120)	(12.1%)
Total MUNICIPAL SERVICES	574,597	532,778	407,171	594,187	522,067	(72,120)	(12.1%)
Total 01-2518 Transportation-Roads-Vehicles	574,597	532,778	407,171	594,187	522,067	(72,120)	(12.1%)
01-2520 Transportation-Winter Ctrl-Salt/Sand							
MUNICIPAL SERVICES							
TRANSPORTATION SERVICES							
0000				32		(32)	(100.0%)
4000 Salaries & Wages	21,973	21,722	13,915	27,941	27,122	(819)	(2.9%)
4004 Wages Student				1,147	1,181	34	3.0%
4034 Wages Overtime	7,043	7,579	4,361	3,116	3,215	99	3.2%
4038 Wages Vacation				120	147	27	22.5%
4340 Material & Supplies	78,479	64,575	10,555	58,802	66,800	7,998	13.6%
4500 Employee Benefits	7,037	7,367	4,862	9,030	9,302	272	3.0%

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
9230 Transfer from Reserve	(27,724)	(819)					#DIV/0!
Total TRANSPORTATION SERVICES	86,808	100,424	33,693	100,188	107,767	7,579	7.6%
Total MUNICIPAL SERVICES	86,808	100,424	33,693	100,188	107,767	7,579	7.6%
Total 01-2520 Transportation-Winter Ctrl-Salt/Sand	86,808	100,424	33,693	100,188	107,767	7,579	7.6%
01-2521 Transportation-Winter Ctrl-Snow Moving							
MUNICIPAL SERVICES							
TRANSPORTATION SERVICES							
0000				260		(260)	(100.0%)
4000 Salaries & Wages	109,489	86,687	65,453	134,656	151,842	17,186	12.8%
4004 Wages Student	2,789	3,162	2,466	2,912	2,999	87	3.0%
4034 Wages Overtime	59,631	54,670	32,355	39,634	40,885	1,251	3.2%
4038 Wages Vacation				1,433	1,794	361	25.2%
4300 Contracted Services	84,475	20,505	28,629	25,527	44,000	18,473	72.4%
4340 Material & Supplies	89		367	500	400	(100)	(20.0%)
4500 Employee Benefits	39,552	32,992	23,836	43,838	51,951	8,113	18.5%
5238 Fee For Service	(27,226)	(17,006)	(14,765)	(17,500)	(17,500)		
9230 Transfer from Reserve	(50,021)	62,573					#DIV/0!
Total TRANSPORTATION SERVICES	218,778	243,583	138,341	231,260	276,371	45,111	19.5%
Total MUNICIPAL SERVICES	218,778	243,583	138,341	231,260	276,371	45,111	19.5%
Total 01-2521 Transportation-Winter Ctrl-Snow Moving	218,778	243,583	138,341	231,260	276,371	45,111	19.5%
01-2522 Transportation-Winter Ctrl-Standby							
MUNICIPAL SERVICES							
TRANSPORTATION SERVICES							
4000 Salaries & Wages				27,738	37,350	9,612	34.7%
4004 Wages Student				1,128	1,162	34	3.0%
4036 Wages Standby	28,640	18,028	23,563				#DIV/0!
4038 Wages Vacation				1,037	1,382	345	33.3%
4500 Employee Benefits	3,658	2,374	3,281	3,844	5,244	1,400	36.4%
9230 Transfer from Reserve	(16,950)	11,850					#DIV/0!
Total TRANSPORTATION SERVICES	15,348	32,252	26,844	33,747	45,138	11,391	33.8%
Total MUNICIPAL SERVICES	15,348	32,252	26,844	33,747	45,138	11,391	33.8%
Total 01-2522 Transportation-Winter Ctrl-Standby	15,348	32,252	26,844	33,747	45,138	11,391	33.8%
01-2530 Transportation-Saugeen Mobility & Regional Trans							
MUNICIPAL SERVICES							
TRANSPORTATION SERVICES							
4672 S.M.A.R.T	62,104	72,132	72,132	74,174	78,984	4,810	6.5%
Total TRANSPORTATION SERVICES	62,104	72,132	72,132	74,174	78,984	4,810	6.5%
Total MUNICIPAL SERVICES	62,104	72,132	72,132	74,174	78,984	4,810	6.5%

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
Total 01-2530 Transportation-Saugeen Mobility & Regional Trans	62,104	72,132	72,132	74,174	78,984	4,810	6.5%
01-2540 Transportation-Parking							
MUNICIPAL SERVICES							
TRANSPORTATION SERVICES							
4300 Contracted Services	5,325	5,721	5,357	5,720	5,892	172	3.0%
4331 Contracts MTO	41	17		25	26	1	4.0%
4340 Material & Supplies		61					#DIV/0!
5275 Permit Fee	(2,017)	(4,774)	(4,938)	(2,000)	(2,000)		
5960 Fines	(168)		(30)				#DIV/0!
Total TRANSPORTATION SERVICES	3,181	1,025	389	3,745	3,918	173	4.6%
Total MUNICIPAL SERVICES	3,181	1,025	389	3,745	3,918	173	4.6%
Total 01-2540 Transportation-Parking	3,181	1,025	389	3,745	3,918	173	4.6%
01-2550 Transportation-Street Lighting							
MUNICIPAL SERVICES							
TRANSPORTATION SERVICES							
4000 Salaries & Wages	1,386	190	875	346		(346)	(100.0%)
4300 Contracted Services	3,438	999	3,150	2,000	2,400	400	20.0%
4340 Material & Supplies	52						#DIV/0!
4373 Hydro	53,645	63,297	44,812	61,734	67,000	5,266	8.5%
4500 Employee Benefits	581	59	273	122		(122)	(100.0%)
9030 Transfer to Reserve							#DIV/0!
Total TRANSPORTATION SERVICES	59,102	64,545	49,110	64,202	69,400	5,198	8.1%
Total MUNICIPAL SERVICES	59,102	64,545	49,110	64,202	69,400	5,198	8.1%
Total 01-2550 Transportation-Street Lighting	59,102	64,545	49,110	64,202	69,400	5,198	8.1%
01-3005 Environmental-Sewer&Water-Common							
WATER AND SEWER SERVICES							
SHARED ADMINISTRATION							
0000				704		(704)	(100.0%)
4000 Salaries & Wages	65,679	47,665	55,608	317,532	330,121	12,589	4.0%
4006 Wages on Call	10,100	10,000	11,150	10,200	10,320	120	1.2%
4034 Wages Overtime	490	687	1,284	10,337	10,459	122	1.2%
4038 Wages Vacation	20,464	27,547	26,404				#DIV/0!
4040 Wages Stats	13,788	16,392	17,809				#DIV/0!
4042 Wages Sick Pay	30,590	9,417	10,878				#DIV/0!
4044 Wages Health & Safety	161	56	190				#DIV/0!
4046 Wages Training	9,859	8,687	10,610				#DIV/0!
4300 Contracted Services	20,905	17,213	13,796	8,500	18,500	10,000	117.6%
4302 Eng Services	28,992	28,956	19,983	26,416	28,960	2,544	9.6%

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
4304 Insurance	1,211	1,421	1,612	1,572	1,572		
4305 Health & Safety	417	3,698	5,691	2,080	5,700	3,620	174.0%
4308 Courier Service	26			100	100		
4323 Vehicle Repair	12,908	12,471	5,326	12,000	12,000		
4340 Material & Supplies	25,553	22,198	12,413	22,000	22,000		
4342 Cleaning Supplies	2,277	1,170	1,195	2,000	2,000		
4344 Health & Safety Supplies	1,147	1,373	980	1,560	1,560		
4349 Small Tools	604		570	591	610	19	3.2%
4360 Vehicle Licences	480			500	500		
4365 Chemicals		2,564		600	600		
4370 Fuel	21,860	18,424	11,507	22,000	20,000	(2,000)	(9.1%)
4371 Natural Gas	4,061	4,322	3,079	5,000	5,000		
4373 Hydro	2,536	563	486	2,500	1,000	(1,500)	(60.0%)
4381 Equip Rental	33			175	175		
4390 Telephone	2,824	3,470	2,590	4,000	4,000		
4500 Employee Benefits	49,776	42,317	45,474	94,292	111,563	17,271	18.3%
4510 Clothing Allowance	2,605	3,189	967	2,250	2,250		
4515 Boot Allowance	1,136	1,126	762	1,250	1,250		
4551 Training	11,521	4,928	11,009	14,000	14,000		
4552 Memberships	305	50	50	350	350		
4553 Drivers Licences/Medicals	364	461		350	350		
4660 Third Party Recovery	1,955						#DIV/0!
5900 Misc Revenue	(1,320)						#DIV/0!
9230 Transfer from Reserve	(343,305)	(290,363)	(562,859)	(562,859)	(604,940)	(42,081)	7.5%
Total SHARED ADMINISTRATION	2	2	(291,436)				#DIV/0!
Total WATER AND SEWER SERVICES	2	2	(291,436)				#DIV/0!
Total 01-3005 Environmental-Sewer&Water-Common	2	2	(291,436)				#DIV/0!
01-3012 Environmental-Sewage-Chesley							
WATER AND SEWER SERVICES							
SEWER							
0000				50		(50)	(100.0%)
4000 Salaries & Wages	28,603	41,724	35,960	19,445	20,167	722	3.7%
4034 Wages Overtime	6,005	7,001	6,438	1,927	1,950	23	1.2%
4038 Wages Vacation	131	444	8				#DIV/0!
4300 Contracted Services	22,103	19,726	6,205	41,500	36,500	(5,000)	(12.0%)
4302 Eng Services	1,865	695		5,000	1,000	(4,000)	(80.0%)
4304 Insurance	5,187	6,085	6,902	6,731	6,731		
4306 Lab Services	9,486	9,858	9,353	12,311	10,311	(2,000)	(16.2%)

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
4340 Material & Supplies	4,578	16,597	15,147	15,000	17,500	2,500	16.7%
4365 Chemicals	8,497	7,977		9,360	9,360		
4373 Hydro	43,480	56,298	50,733	54,554	59,700	5,146	9.4%
4374 Water & Sewer							#DIV/0!
4376 Property Taxes	2,054	2,092	1,834	2,295	2,295		
4390 Telephone	858	932	735	907	988	81	8.9%
4500 Employee Benefits	9,732	14,225	12,478	6,642	7,048	406	6.1%
5200 Flat Fee Tax - Res	(486,567)	(493,164)	(515,241)	(516,199)	(531,685)	(15,486)	3.0%
5201 Flat Fee Tax - Com	(84,189)	(84,232)	(72,748)	(89,316)	(91,995)	(2,679)	3.0%
5203 User Fee - Com	(1,647)	(1,918)	(955)	(1,863)	(1,919)	(56)	3.0%
5230 Connection Fee	1,407	(480)	(7,277)	(3,344)	(3,444)	(100)	3.0%
9030 Transfer to Reserve	428,418	396,141	435,000	435,000	455,493	20,493	4.7%
Total SEWER	1	1	(15,428)				#DIV/0!
Total WATER AND SEWER SERVICES	1	1	(15,428)				#DIV/0!
Total 01-3012 Environmental-Sewage-Chesley	1	1	(15,428)				#DIV/0!
01-3015 Environmental-Sewage-Paisley							
WATER AND SEWER SERVICES							
SEWER							
0000				36		(36)	(100.0%)
4000 Salaries & Wages	26,645	52,956	51,674	13,223	13,754	531	4.0%
4034 Wages Overtime	8,141	8,698	9,053	2,852	2,886	34	1.2%
4038 Wages Vacation	390	1,569	35				#DIV/0!
4300 Contracted Services	6,383	6,552	10,041	6,300	10,000	3,700	58.7%
4302 Eng Services	3,202			3,000	3,000		
4304 Insurance	15,942	18,699	21,212	20,686	20,686		
4306 Lab Services	2,645	3,435	4,078	3,031	3,780	749	24.7%
4340 Material & Supplies	14,048	9,446	11,212	13,520	13,520		
4365 Chemicals	8,985	9,879	2,688	11,000	11,000		
4370 Fuel		641					#DIV/0!
4373 Hydro	53,014	60,563	42,041	57,047	64,000	6,953	12.2%
4374 Water & Sewer							#DIV/0!
4376 Property Taxes	14,158	14,739	11,383	18,102	15,700	(2,402)	(13.3%)
4390 Telephone	2,653	2,943	2,400	2,808	3,030	222	7.9%
4500 Employee Benefits	10,123	18,267	17,854	4,825	5,157	332	6.9%
5202 Flat Fee - Res	(241,677)	(252,838)	(209,557)	(257,720)	(265,452)	(7,732)	3.0%
5203 User Fee - Com	(38,201)	(51,004)	(34,179)	(41,219)	(42,456)	(1,237)	3.0%
5230 Connection Fee	(5,737)	(13,560)	(13,831)	(3,852)	(3,968)	(116)	3.0%
9030 Transfer to Reserve	119,288	109,014	146,361	146,361	145,363	(998)	(0.7%)

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
Total SEWER	2	(1)	72,465				#DIV/0!
Total WATER AND SEWER SERVICES	2	(1)	72,465				#DIV/0!
Total 01-3015 Environmental-Sewage-Paisley	2	(1)	72,465				#DIV/0!
01-3017 Environmental-Sewage-Tara							
WATER AND SEWER SERVICES							
SEWER							
0000				19		(19)	(100.0%)
4000 Salaries & Wages	7,433	17,887	13,896	7,778	8,125	347	4.5%
4034 Wages Overtime	496	1,393	1,415	267	270	3	1.1%
4038 Wages Vacation	80	324	5				#DIV/0!
4300 Contracted Services	388	4,778	120	4,500	4,500		
4302 Eng Services	1,337			2,000	2,000		
4304 Insurance	2,546	2,987	3,389	3,304	3,304		
4306 Lab Services	2,418	2,579	2,379	2,865	2,740	(125)	(4.4%)
4308 Courier Service	6						#DIV/0!
4340 Material & Supplies	2,528	3,909	2,257	8,500	8,500		
4365 Chemicals	6,249	8,225	9,170	8,500	9,200	700	8.2%
4373 Hydro			753	6,894	6,894		
4374 Water & Sewer							#DIV/0!
4376 Property Taxes	17,435	17,776	14,073	19,481	19,481		
4390 Telephone	726	1,053	838	1,004	1,116	112	11.2%
4500 Employee Benefits	2,548	6,157	4,974	2,556	2,714	158	6.2%
5200 Flat Fee Tax - Res	(238,006)	(248,407)	(257,540)	(252,500)	(260,075)	(7,575)	3.0%
5201 Flat Fee Tax - Com	(16,373)	(16,864)	(17,370)	(17,370)	(17,891)	(521)	3.0%
5202 Flat Fee - Res	(4,596)	(4,481)	(3,310)	(4,875)	(5,021)	(146)	3.0%
5204 User Fee - Metered	(44,166)	(21,915)	(14,491)	(58,726)	(60,488)	(1,762)	3.0%
5230 Connection Fee	(71,793)	(2,550)	(3,529)	(6,997)	(7,207)	(210)	3.0%
5231 Connection on Tax							#DIV/0!
5232 Frontage on Tax							#DIV/0!
5235 Service Agreement - Ops		(254,166)	(21,681)				#DIV/0!
9030 Transfer to Reserve	330,745	481,315	272,800	272,800	281,838	9,038	3.3%
Total SEWER	1		8,148				#DIV/0!
Total WATER AND SEWER SERVICES	1		8,148				#DIV/0!
Total 01-3017 Environmental-Sewage-Tara	1		8,148				#DIV/0!
01-3018 Environmental-Storm Water-Catch Basins							
WATER AND SEWER SERVICES							
STORM							
0000				1		(1)	(100.0%)

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2025 Operating Budget Draft 2	Year-to-date			2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
4000 Salaries & Wages	6,025	2,399	2,422	11,404	14,615	3,211	28.2%
4034 Wages Overtime				190	192	2	1.1%
4300 Contracted Services	1,881	2,852	509	8,854	9,120	266	3.0%
4302 Eng Services	926	2,880	4,995	2,800	2,884	84	3.0%
4340 Material & Supplies	132	223	3,264	1,000	1,030	30	3.0%
4381 Equip Rental				500	515	15	3.0%
4500 Employee Benefits	2,174	1,188	1,490	3,728	4,895	1,167	31.3%
4601 Strategic Initiatives			26,747	56,404		(56,404)	(100.0%)
9020 Transfer to Capital	17,224						#DIV/0!
9030 Transfer to Reserve	14,364	74,217					#DIV/0!
9230 Transfer from Reserve	(17,224)	(83,759)	(28,477)	(28,477)		28,477	(100.0%)
Total STORM	25,502		10,950	56,404	33,251	(23,153)	(41.0%)
Total WATER AND SEWER SERVICES	25,502		10,950	56,404	33,251	(23,153)	(41.0%)
Total 01-3018 Environmental-Storm Water-Catch Basins	25,502		10,950	56,404	33,251	(23,153)	(41.0%)
01-3019 Environmental-Storm Water-Ditches							
WATER AND SEWER SERVICES							
STORM							
4000 Salaries & Wages	6,451	4,748	2,125	6,227	2,155	(4,072)	(65.4%)
4034 Wages Overtime	86						#DIV/0!
4300 Contracted Services	15,474	6,620	7,663	10,000	10,300	300	3.0%
4340 Material & Supplies	6,401	260	5,805	10,400	10,712	312	3.0%
4500 Employee Benefits	2,378	1,641	716	1,909	738	(1,171)	(61.3%)
9230 Transfer from Reserve	(11,358)	(13,270)	(28,536)	(28,536)		28,536	(100.0%)
Total STORM	19,432	(1)	(12,227)		23,905	23,905	#DIV/0!
Total WATER AND SEWER SERVICES	19,432	(1)	(12,227)		23,905	23,905	#DIV/0!
Total 01-3019 Environmental-Storm Water-Ditches	19,432	(1)	(12,227)		23,905	23,905	#DIV/0!
01-3030 Environmental-Source Water Protection							
WATER AND SEWER SERVICES							
WATER							
4300 Contracted Services	6,500	6,500	6,500	6,760	6,500	(260)	(3.8%)
9230 Transfer from Reserve	(6,500)	(6,500)	(6,760)	(6,760)	(6,500)	260	(3.8%)
Total WATER			(260)				#DIV/0!
Total WATER AND SEWER SERVICES			(260)				#DIV/0!
Total 01-3030 Environmental-Source Water Protection			(260)				#DIV/0!
01-3032 Environmental-Water-Chesley/Paisley							
WATER AND SEWER SERVICES							
WATER							
0000				91		(91)	(100.0%)

Arran-Elderslie

Budget Review

For period ending December 31, 2025

2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
4000 Salaries & Wages	61,818	75,668	67,282	37,248	37,874	626	1.7%
4034 Wages Overtime	10,844	8,095	7,568	2,150	2,175	25	1.2%
4038 Wages Vacation	536	1,272	56				#DIV/0!
4300 Contracted Services	56,009	23,255	38,007	12,000	37,500	25,500	212.5%
4302 Eng Services	1,136			2,000	2,000		
4303 Legal Services	6,080						#DIV/0!
4304 Insurance	20,989	24,619	27,927	27,234	27,234		
4306 Lab Services	8,665	8,089	6,794	8,500	8,500		
4340 Material & Supplies	25,321	13,017	20,859	25,000	25,000		
4365 Chemicals	2,934	3,467	4,165	3,600	3,600		
4371 Natural Gas							#DIV/0!
4373 Hydro	25,762	36,776	18,544	43,465	43,465		
4374 Water & Sewer							#DIV/0!
4376 Property Taxes	1,582	1,609	1,272	1,768	1,768		
4500 Employee Benefits	21,444	25,791	22,905	12,343	12,901	558	4.5%
4660 Third Party Recovery	15,100	1,602					#DIV/0!
5200 Flat Fee Tax - Res	(603,891)	(605,943)	(619,196)	(619,078)	(631,460)	(12,382)	2.0%
5201 Flat Fee Tax - Com	(80,540)	(79,193)	(62,448)	(82,565)	(84,216)	(1,651)	2.0%
5203 User Fee - Com	(67,008)	(78,351)	(47,878)	(71,224)	(72,648)	(1,424)	2.0%
5204 User Fee - Metered	(897)	(621)	(2,203)	(1,225)	(1,250)	(25)	2.0%
5205 User Fee - Residential	(382,949)	(375,477)	(315,767)	(389,885)	(397,683)	(7,798)	2.0%
5230 Connection Fee	(46,761)	(36,723)	(27,657)	(33,946)	(34,625)	(679)	2.0%
5233 Service Calls	(531)		(2,064)	(2,693)	(2,747)	(54)	2.0%
5234 Capital Levy	(20,643)	(6,653)	(21,226)				#DIV/0!
5289 Misc Lease	(9,264)			(9,873)	(10,070)	(197)	2.0%
5404 Water Meter Sales	(13,523)	(6,112)	(11,294)				#DIV/0!
5951 Equipment Sales	(365)						#DIV/0!
9030 Transfer to Reserve	968,154	965,813	1,035,090	1,035,090	1,032,682	(2,408)	(0.2%)
Total WATER	2		140,736				#DIV/0!
Total WATER AND SEWER SERVICES	2		140,736				#DIV/0!
Total 01-3032 Environmental-Water-Chesley/Paisley	2		140,736				#DIV/0!
01-3036 Environmental-Water-Tara							
WATER AND SEWER SERVICES							
WATER							
0000				67		(67)	(100.0%)
4000 Salaries & Wages	30,918	41,699	38,148	26,445	27,801	1,356	5.1%
4034 Wages Overtime	7,333	6,062	6,921	2,655	2,686	31	1.2%
4038 Wages Vacation	211	606	53				#DIV/0!

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For period ending December 31, 2025

2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
4300 Contracted Services	7,428	5,149	16,705	8,580	18,580	10,000	116.6%
4302 Eng Services		2,140		1,082	1,082		
4304 Insurance	8,296	9,731	11,039	10,765	10,765		
4306 Lab Services	5,540	6,634	5,194	6,308	7,700	1,392	22.1%
4340 Material & Supplies	10,635	18,606	21,352	9,651	20,600	10,949	113.4%
4365 Chemicals	1,452	4,298	3,423	1,102	2,400	1,298	117.8%
4371 Natural Gas	392	536	406	832	832		
4373 Hydro	24,452	27,258	20,183	25,400	29,700	4,300	16.9%
4374 Water & Sewer							#DIV/0!
4376 Property Taxes	5,338	6,094	4,431	5,965	6,650	685	11.5%
4390 Telephone	1,742	1,907	1,479	1,850	2,020	170	9.2%
4500 Employee Benefits	15,582	21,305	19,565	9,041	9,666	625	6.9%
4660 Third Party Recovery	1,992						#DIV/0!
5200 Flat Fee Tax - Res	(353,231)	(356,036)	(359,109)	(362,114)	(369,356)	(7,242)	2.0%
5201 Flat Fee Tax - Com	(23,943)	(26,520)	(26,555)	(24,546)	(25,037)	(491)	2.0%
5204 User Fee - Metered	(38,559)	(28,962)	(21,773)	(36,062)	(36,783)	(721)	2.0%
5207 Monthly Flat Fee	(4,844)	(4,648)	(3,410)	(4,965)	(5,064)	(99)	2.0%
5230 Connection Fee	(3,344)	(1,462)	(979)	(5,325)	(5,432)	(107)	2.0%
5233 Service Calls	(231)			(56)	(57)	(1)	1.8%
5234 Capital Levy	(10,560)		(3,840)				#DIV/0!
5404 Water Meter Sales	(2,044)		(1,317)				#DIV/0!
5951 Equipment Sales	(365)						#DIV/0!
9030 Transfer to Reserve	315,808	265,602	323,325	323,325	301,247	(22,078)	(6.8%)
Total WATER	(2)	(1)	55,241				#DIV/0!
Total WATER AND SEWER SERVICES	(2)	(1)	55,241				#DIV/0!
Total 01-3036 Environmental-Water-Tara	(2)	(1)	55,241				#DIV/0!
01-3040 Environmental-Garbage Collection							
MUNICIPAL SERVICES							
ENVIRONMENTAL SERVICES							
0000				20		(20)	(100.0%)
4000 Salaries & Wages	20,315	23,133	21,700	21,184	16,840	(4,344)	(20.5%)
4004 Wages Student	2,992	1,573	2,568	3,094	3,187	93	3.0%
4034 Wages Overtime			235	113	114	1	0.9%
4038 Wages Vacation				161	156	(5)	(3.1%)
4300 Contracted Services	159,569	200,080	171,689	183,000	185,860	2,860	1.6%
4500 Employee Benefits	7,413	8,037	8,020	7,524	5,937	(1,587)	(21.1%)
5200 Flat Fee Tax - Res	(290,795)	(339,345)	(344,515)	(335,240)	(335,240)		
5201 Flat Fee Tax - Com	(19,760)	(22,440)	(22,440)	(22,887)	(22,887)		

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Budget Review

For period ending December 31, 2025

2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
5208 Waste Coll - Bag Tags	(7,683)	(8,430)	(6,884)	(10,062)	(10,062)		
Total ENVIRONMENTAL SERVICES	(127,949)	(137,392)	(169,627)	(153,093)	(156,095)	(3,002)	2.0%
Total MUNICIPAL SERVICES	(127,949)	(137,392)	(169,627)	(153,093)	(156,095)	(3,002)	2.0%
Total 01-3040 Environmental-Garbage Collection	(127,949)	(137,392)	(169,627)	(153,093)	(156,095)	(3,002)	2.0%
01-3050 Environmental-Waste Disposal							
MUNICIPAL SERVICES							
ENVIRONMENTAL SERVICES							
0000				39		(39)	(100.0%)
4000 Salaries & Wages	73,271	77,325	68,311	73,727	59,295	(14,432)	(19.6%)
4004 Wages Student	494	752	501	546	562	16	2.9%
4006 Wages on Call	576	87					#DIV/0!
4034 Wages Overtime	1,319	411	881	1,391	1,408	17	1.2%
4038 Wages Vacation	21	11	18	955	967	12	1.3%
4300 Contracted Services	24,533	24,152	34,162	27,500	42,122	14,622	53.2%
4302 Eng Services	21,309	23,595	28,189	24,000	27,300	3,300	13.8%
4306 Lab Services	2,396	8,800		8,700	8,961	261	3.0%
4323 Vehicle Repair							#DIV/0!
4340 Material & Supplies	1,914	4,455	5,557	4,800	4,800		
4370 Fuel							#DIV/0!
4372 Propane	29						#DIV/0!
4373 Hydro	906	1,760	2,132	1,632	1,820	188	11.5%
4376 Property Taxes	26,253	27,197	21,087	29,343	29,700	357	1.2%
4381 Equip Rental		105					#DIV/0!
4390 Telephone	1,334	995	175	1,390	1,432	42	3.0%
4500 Employee Benefits	19,984	20,761	17,782	19,027	14,483	(4,544)	(23.9%)
4603 Write Off		4,955					#DIV/0!
4890 Acc Exp Landfill Closure & Post Closure	7,820						#DIV/0!
5234 Capital Levy	(21,670)	(20,824)	(15,750)				#DIV/0!
5240 Tipping	(412)	(983)	(629)	(7,228)	(7,228)		
5241 Mattress Tipping	(4,992)	(5,830)	(5,634)	(4,396)	(4,396)		
5242 Construction Waste	(29,092)	(31,957)	(40,080)	(27,867)	(27,867)		
5243 Carpet Tipping	(910)	(250)	(688)	(298)	(298)		
5244 Household Tipping	(23,957)	(37,600)	(45,991)	(36,945)	(36,945)		
5246 Appliance Freon	(2,490)	(3,164)	(2,377)	(2,753)	(2,753)		
5248 Shingle Tipping	(2,275)	(1,998)	(2,393)	(4,650)	(4,650)		
5253 Plastic Tipping	(60)	(93)	(254)	(7)	(7)		
5254 Wood Tipping	(22,612)	(21,605)	(17,814)	(13,340)	(13,340)		
5255 Scrap Sales	(18,489)	(15,692)	(12,024)	(19,495)	(19,495)		

Arran-Elderslie

Budget Review

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
5256 Ewaste Tipping	(1,310)	(1,800)	(1,432)	(921)	(921)		
5257 Furniture / Unit	(2,914)	(2,097)	(3,912)	(2,000)	(2,000)		
5258 Asbestos	(3,992)						#DIV/0!
5900 Misc Revenue	(1)		(214)	(16)	(16)		
Total ENVIRONMENTAL SERVICES	46,983	51,468	29,603	73,134	72,934	(200)	(0.3%)
Total MUNICIPAL SERVICES	46,983	51,468	29,603	73,134	72,934	(200)	(0.3%)
Total 01-3050 Environmental-Waste Disposal	46,983	51,468	29,603	73,134	72,934	(200)	(0.3%)
01-3060 Environmental-Recycling							
MUNICIPAL SERVICES							
ENVIRONMENTAL SERVICES							
4000 Salaries & Wages	419		582				#DIV/0!
4004 Wages Student	62			73	75	2	2.7%
4038 Wages Vacation				3	3		
4300 Contracted Services	96,004	101,687	110,841	115,000	118,450	3,450	3.0%
4340 Material & Supplies			1,438	1,664	1,714	50	3.0%
4500 Employee Benefits	155		197	10	11	1	10.0%
4680 Costs of Inventory Sold	1,597	719					#DIV/0!
5405 Blue Box Sales	(646)	(1,005)	(674)	(600)	(600)		
Total ENVIRONMENTAL SERVICES	97,591	101,401	112,384	116,150	119,653	3,503	3.0%
Total MUNICIPAL SERVICES	97,591	101,401	112,384	116,150	119,653	3,503	3.0%
Total 01-3060 Environmental-Recycling	97,591	101,401	112,384	116,150	119,653	3,503	3.0%
01-4000 Health-Physician Recruitment							
MUNICIPAL SERVICES							
HEALTH SERVICES							
4300 Contracted Services	35,348	20,000	30,000	30,800	20,000	(10,800)	(35.1%)
4633 Council Projects/Grants		2,000					#DIV/0!
5660 Donations		(2,000)					#DIV/0!
9030 Transfer to Reserve		7,888	7,888	7,888	30,000	22,112	280.3%
9230 Transfer from Reserve	(35,348)	(27,888)	(30,000)	(30,000)	(20,000)	10,000	(33.3%)
Total HEALTH SERVICES			7,888	8,688	30,000	21,312	245.3%
Total MUNICIPAL SERVICES			7,888	8,688	30,000	21,312	245.3%
Total 01-4000 Health-Physician Recruitment			7,888	8,688	30,000	21,312	245.3%
01-4002 Health-Clinic-Chesley							
MUNICIPAL SERVICES							
HEALTH SERVICES							
4000 Salaries & Wages	339	48	97	573	607	34	5.9%
4300 Contracted Services	30,138	36,393	17,864	26,519	32,315	5,796	21.9%
4304 Insurance	1,769	2,075	2,354	2,296	2,365	69	3.0%

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Budget Review

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
4340 Material & Supplies	681	155	29	1,387	1,429	42	3.0%
4371 Natural Gas			59	9,086	9,359	273	3.0%
4372 Propane	9,821	5,501	2,673				#DIV/0!
4373 Hydro	7,988	9,521	5,828	10,879	11,205	326	3.0%
4374 Water & Sewer	1,070						#DIV/0!
4376 Property Taxes	95	1,171	920	1,433	1,476	43	3.0%
4500 Employee Benefits	240	36	216	172	177	5	2.9%
5280 Rental Income	(62,160)	(78,975)	(73,205)	(66,241)	(66,241)		
5660 Donations		(50,000)	50,000		(1,000)	(1,000)	#DIV/0!
9030 Transfer to Reserve	12,254	16,049	13,929	13,929	13,929		
9230 Transfer from Reserve	(2,235)	58,025					#DIV/0!
Total HEALTH SERVICES		(1)	20,764	33	5,621	5,588	16,933.3%
Total MUNICIPAL SERVICES		(1)	20,764	33	5,621	5,588	16,933.3%
Total 01-4002 Health-Clinic-Chesley		(1)	20,764	33	5,621	5,588	16,933.3%
01-4004 Health-Clinic-Paisley							
MUNICIPAL SERVICES							
HEALTH SERVICES							
4000 Salaries & Wages	3,641	7,822	7,694	2,697	3,159	462	17.1%
4038 Wages Vacation				97	99	2	2.1%
4300 Contracted Services	3,532	2,029	2,344	1,664	1,714	50	3.0%
4304 Insurance	517	607	688	671	691	20	3.0%
4320 Bldg Mtce	865			935	963	28	3.0%
4340 Material & Supplies	1,389	350	328	1,011	1,041	30	3.0%
4371 Natural Gas			622	2,696	2,777	81	3.0%
4372 Propane	738	2,302	(451)				#DIV/0!
4373 Hydro	1,857	2,518	1,638	2,640	2,719	79	3.0%
4374 Water & Sewer	713	641	605	1,080	1,112	32	3.0%
4376 Property Taxes	95	108	83	107	110	3	2.8%
4500 Employee Benefits	387	1,075	1,116	329	392	63	19.1%
5280 Rental Income	(18,291)	(18,291)	(17,112)	(19,829)	(19,829)		
5660 Donations	(1,559)	(200)					#DIV/0!
9030 Transfer to Reserve	6,117	1,040	6,039	6,039	6,039		
Total HEALTH SERVICES	1	1	3,594	137	987	850	620.4%
Total MUNICIPAL SERVICES	1	1	3,594	137	987	850	620.4%
Total 01-4004 Health-Clinic-Paisley	1	1	3,594	137	987	850	620.4%
01-4010 Health-Cemetery-Common							
MUNICIPAL SERVICES							
HEALTH SERVICES							

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Budget Review

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
4303 Legal Services		621					#DIV/0!
4313 Software Licence				3,810	3,924	114	3.0%
4340 Material & Supplies	771	1,244	2,305		2,500	2,500	#DIV/0!
5701 Interest Income	(8,778)	(29,473)					#DIV/0!
Total HEALTH SERVICES	(8,007)	(27,608)	2,305	3,810	6,424	2,614	68.6%
Total MUNICIPAL SERVICES	(8,007)	(27,608)	2,305	3,810	6,424	2,614	68.6%
Total 01-4010 Health-Cemetery-Common	(8,007)	(27,608)	2,305	3,810	6,424	2,614	68.6%
01-4011 Health-Cemetery-Arran							
MUNICIPAL SERVICES							
HEALTH SERVICES							
0000				15		(15)	(100.0%)
4000 Salaries & Wages				692	713	21	3.0%
4002 Wages Reg Burial	571		475				#DIV/0!
4003 Wages Mtce	534	534	187				#DIV/0!
4004 Wages Student	2,392	2,557	2,892	2,420	2,493	73	3.0%
4038 Wages Vacation	96	102	116	97	100	3	3.1%
4300 Contracted Services	224	256		208	260	52	25.0%
4303 Legal Services	2,301						#DIV/0!
4340 Material & Supplies							#DIV/0!
4500 Employee Benefits	700	517	617	585	598	13	2.2%
5701 Interest Income	(8)			(16)	(16)		
5900 Misc Revenue	(3,852)						#DIV/0!
9030 Transfer to Reserve	3,852						#DIV/0!
Total HEALTH SERVICES	6,810	3,966	4,287	4,001	4,148	147	3.7%
Total MUNICIPAL SERVICES	6,810	3,966	4,287	4,001	4,148	147	3.7%
Total 01-4011 Health-Cemetery-Arran	6,810	3,966	4,287	4,001	4,148	147	3.7%
01-4012 Health-Cemetery-Chesley							
MUNICIPAL SERVICES							
HEALTH SERVICES							
0000				64		(64)	(100.0%)
4000 Salaries & Wages				27,986	28,678	692	2.5%
4002 Wages Reg Burial	5,944	6,858	7,066				#DIV/0!
4003 Wages Mtce	20,460	19,854	16,544				#DIV/0!
4004 Wages Student	9,460	10,156	9,584	9,718	10,010	292	3.0%
4034 Wages Overtime	832	393	699	221	221		
4038 Wages Vacation	378	406	383	977	853	(124)	(12.7%)
4300 Contracted Services	1,425	2,085	842	6,240	6,427	187	3.0%
4304 Insurance	1,088	1,276	1,447	1,411	1,453	42	3.0%

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
4311 Columbarium Engraving	2,234	2,228	356	2,976	3,065	89	3.0%
4340 Material & Supplies	4,312	4,775	1,556	3,400	3,502	102	3.0%
4370 Fuel				442	455	13	2.9%
4373 Hydro	386	486	306	400	412	12	3.0%
4376 Property Taxes	1,070	1,063	837	1,195	1,231	36	3.0%
4500 Employee Benefits	8,779	8,853	7,581	7,632	8,190	558	7.3%
4607 Internment Buyback		509					#DIV/0!
5261 Interment	(8,250)	(8,800)	(11,250)	(10,000)	(10,000)		
5262 Interment Weekend	(1,025)	(563)	(1,800)	(1,800)	(1,800)		
5263 Cremation	(5,250)	(4,900)	(8,300)	(3,375)	(3,375)		
5264 Mortuary	(860)	(660)	(750)	(970)	(970)		
5265 Columbarium Engraving	(1,744)	(2,325)	(2,100)	(2,700)	(2,700)		
5290 Misc Charges	(475)	(216)	(400)	(300)	(300)		
5701 Interest Income	(1,416)			(2,894)	(2,894)		
5901 Land Sales	(4,950)	(6,300)		(3,030)	(3,030)		
5903 Land Sales Columbarium	(6,600)	(6,800)	(6,615)	(8,800)	(8,800)		
Total HEALTH SERVICES	25,798	28,378	15,986	28,793	30,628	1,835	6.4%
Total MUNICIPAL SERVICES	25,798	28,378	15,986	28,793	30,628	1,835	6.4%
Total 01-4012 Health-Cemetery-Chesley	25,798	28,378	15,986	28,793	30,628	1,835	6.4%
01-4013 Health-Cemetery-Elderslie							
MUNICIPAL SERVICES							
HEALTH SERVICES							
0000				15		(15)	(100.0%)
4000 Salaries & Wages				2,474	1,787	(687)	(27.8%)
4002 Wages Reg Burial	147	917	30				#DIV/0!
4003 Wages Mice	672	1,066	217				#DIV/0!
4004 Wages Student	2,364	3,417	2,554	2,420	2,493	73	3.0%
4034 Wages Overtime				86	86		
4038 Wages Vacation				112	111	(1)	(0.9%)
4340 Material & Supplies	89	148	102	100	103	3	3.0%
4500 Employee Benefits	580	1,066	405	1,144	909	(235)	(20.5%)
5261 Interment	(550)	(1,650)					#DIV/0!
5263 Cremation		(250)		(500)	(500)		
5701 Interest Income	(73)			(151)	(151)		
5901 Land Sales	(450)	(900)	(1,440)	(900)	(900)		
Total HEALTH SERVICES	2,779	3,814	1,868	4,800	3,938	(862)	(18.0%)
Total MUNICIPAL SERVICES	2,779	3,814	1,868	4,800	3,938	(862)	(18.0%)
Total 01-4013 Health-Cemetery-Elderslie	2,779	3,814	1,868	4,800	3,938	(862)	(18.0%)

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Budget Review

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
01-4014 Health-Cemetery-Paisley							
MUNICIPAL SERVICES							
HEALTH SERVICES							
0000				20		(20)	(100.0%)
4000 Salaries & Wages				1,848	1,353	(495)	(26.8%)
4002 Wages Reg Burial		2,552	4,134				#DIV/0!
4003 Wages Mtce	3,352	824					#DIV/0!
4004 Wages Student	3,312	2,843	4,406	3,330	3,430	100	3.0%
4034 Wages Overtime	871	313	573				#DIV/0!
4038 Wages Vacation				133	137	4	3.0%
4300 Contracted Services		1,526		5,000	5,150	150	3.0%
4304 Insurance	843	989	1,122	1,095	1,128	33	3.0%
4340 Material & Supplies	477	793	543	520	536	16	3.1%
4500 Employee Benefits	1,766	1,636	2,183	1,148	946	(202)	(17.6%)
5261 Interment	(550)	(550)	(750)	(550)	(550)		
5262 Interment Weekend	(538)		(600)	(250)	(250)		
5263 Cremation	(625)	(500)	(1,700)	(250)	(250)		
5290 Misc Charges	(100)	(100)	(325)				#DIV/0!
5660 Donations	(500)						#DIV/0!
5701 Interest Income	(204)			(423)	(423)		
5901 Land Sales	(1,350)		(1,440)				#DIV/0!
Total HEALTH SERVICES	6,754	10,326	8,146	11,621	11,207	(414)	(3.6%)
Total MUNICIPAL SERVICES	6,754	10,326	8,146	11,621	11,207	(414)	(3.6%)
Total 01-4014 Health-Cemetery-Paisley	6,754	10,326	8,146	11,621	11,207	(414)	(3.6%)
01-4016 Health-Cemetery-Tara							
MUNICIPAL SERVICES							
HEALTH SERVICES							
0000				43		(43)	(100.0%)
4000 Salaries & Wages				11,339	7,371	(3,968)	(35.0%)
4002 Wages Reg Burial	3,801	5,257	6,158				#DIV/0!
4003 Wages Mtce	5,640	4,539	6,501				#DIV/0!
4004 Wages Student	6,356	7,622	8,801	6,188	6,373	185	3.0%
4034 Wages Overtime	1,433	1,719	675	171	171		
4038 Wages Vacation				247	255	8	3.2%
4300 Contracted Services		5,851	2,389	6,000	6,180	180	3.0%
4304 Insurance	897	1,053	1,195	1,165	1,200	35	3.0%
4311 Columbarium Engraving	3,282	5,999	2,646	1,590	1,638	48	3.0%
4340 Material & Supplies	3,549	2,094	3,314	3,400	3,502	102	3.0%

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Budget Review

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
Total RECREATION AND CULTURE	127,454	126,946	150,757	160,525	134,783	(25,742)	(16.0%)
Total MUNICIPAL SERVICES	127,454	126,946	150,757	160,525	134,783	(25,742)	(16.0%)
Total 01-5001 Rec/Cult-Parkland-Recreation	127,454	126,946	150,757	160,525	134,783	(25,742)	(16.0%)
01-5015 Rec/Cult-Admin							
MUNICIPAL SERVICES							
RECREATION AND CULTURE							
0000				188		(188)	(100.0%)
4000 Salaries & Wages	77,710	87,975	69,619	89,239	156,845	67,606	75.8%
4004 Wages Student				3,057	3,149	92	3.0%
4038 Wages Vacation			5,298	190	195	5	2.6%
4040 Wages Stats			1,656				#DIV/0!
4042 Wages Sick Pay			426				#DIV/0!
4090 Wages Pandemic	13,749						#DIV/0!
4301 Advertising							#DIV/0!
4304 Insurance		3,240	3,717	3,564	3,671	107	3.0%
4313 Software Licence	7,787	9,880	9,501	10,224	10,531	307	3.0%
4340 Material & Supplies	30,942	(78)	291				#DIV/0!
4341 Office Supplies	87	313	22	227	234	7	3.1%
4370 Fuel		108					#DIV/0!
4390 Telephone	296	734	176	485	500	15	3.1%
4500 Employee Benefits	25,668	23,560	24,267	21,747	51,645	29,898	137.5%
4510 Clothing Allowance	2,454						#DIV/0!
4540 Mileage	926	223		1,622	1,622		
4551 Training		382		500	500		
4552 Memberships	1,068	3,984		2,550	2,550		
4601 Strategic Initiatives		21,042					#DIV/0!
4602 Pandemic Costs	204						#DIV/0!
4603 Write Off	(1,161)	259	50				#DIV/0!
4701 Bank Charges	10,014	12,994	7,539	12,500	12,500		
5219 Programs Other	(1,170)						#DIV/0!
5222 Program Reg		(1,859)		(2,000)		2,000	(100.0%)
5290 Misc Charges		153					#DIV/0!
5292 Admin Fees	(2,444)	(6,626)	(19,398)	(7,000)	(9,000)	(2,000)	28.6%
5660 Donations	(31,162)						#DIV/0!
5680 Grants Other			(440)				#DIV/0!
5900 Misc Revenue	(7)						#DIV/0!
9030 Transfer to Reserve	39,361						#DIV/0!
9230 Transfer from Reserve	(87,235)	(30,000)					#DIV/0!

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
Total RECREATION AND CULTURE	87,087	126,284	102,724	137,093	234,942	97,849	71.4%
Total MUNICIPAL SERVICES	87,087	126,284	102,724	137,093	234,942	97,849	71.4%
Total 01-5015 Rec/Cult-Admin	87,087	126,284	102,724	137,093	234,942	97,849	71.4%
01-5020 Rec/Cult-Common H&S							
MUNICIPAL SERVICES							
RECREATION AND CULTURE							
4000 Salaries & Wages			46				#DIV/0!
4044 Wages Health & Safety	91	882	1,325				#DIV/0!
4340 Material & Supplies	408	1,109	2,707	1,271	1,309	38	3.0%
4510 Clothing Allowance	827	1,417	2,614	4,275	4,275		
4515 Boot Allowance	649	873	1,048	2,438	2,438		
4551 Training	2,748	3,946	2,394	7,127	7,127		
Total RECREATION AND CULTURE	4,723	8,227	10,134	15,111	15,149	38	0.3%
Total MUNICIPAL SERVICES	4,723	8,227	10,134	15,111	15,149	38	0.3%
Total 01-5020 Rec/Cult-Common H&S	4,723	8,227	10,134	15,111	15,149	38	0.3%
01-5210 Rec/Cult-Programs-AE Programs							
MUNICIPAL SERVICES							
RECREATION AND CULTURE							
4000 Salaries & Wages	34,323	29,825	29,666	35,801	37,939	2,138	6.0%
4038 Wages Vacation	4,339	5,924	5,172				#DIV/0!
4040 Wages Stats		848	227				#DIV/0!
4042 Wages Sick Pay		1,862	2,043				#DIV/0!
4300 Contracted Services	2,190	3,640	2,444	1,930	1,988	58	3.0%
4304 Insurance	3,240	630	715	4,261	4,389	128	3.0%
4340 Material & Supplies	4,108	3,997	922	1,994	2,054	60	3.0%
4500 Employee Benefits	15,154	15,583	13,991	13,690	13,653	(37)	(0.3%)
4510 Clothing Allowance	350						#DIV/0!
4540 Mileage		192	180	541	541		
4551 Training		141		263	263		
4603 Write Off		100					#DIV/0!
5218 Programs Seniors			(530)				#DIV/0!
5219 Programs Other				180	180		
5223 Exercise		(325)		(1,060)	(1,060)		
5291 Ad Revenue		(3,932)		(3,500)	(3,500)		
5295 Insurance Fee	(9,002)	(5,061)	(6,715)	(6,000)	(6,000)		
5680 Grants Other	(600)	(1,500)					#DIV/0!
9030 Transfer to Reserve	(24)						#DIV/0!
9230 Transfer from Reserve	(35)						#DIV/0!

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Budget Review

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
Total RECREATION AND CULTURE	54,043	51,924	48,115	48,100	50,447	2,347	4.9%
Total MUNICIPAL SERVICES	54,043	51,924	48,115	48,100	50,447	2,347	4.9%
Total 01-5210 Rec/Cult-Programs-AE Programs	54,043	51,924	48,115	48,100	50,447	2,347	4.9%
01-5220 Rec/Cult-Programs-Day Camp							
MUNICIPAL SERVICES							
RECREATION AND CULTURE							
4000 Salaries & Wages		2,973	3,384				#DIV/0!
4004 Wages Student	62,704	74,337	84,588	64,639	66,578	1,939	3.0%
4038 Wages Vacation				2,586	2,663	77	3.0%
4340 Material & Supplies	5,614	3,003	1,756	6,813	7,017	204	3.0%
4500 Employee Benefits	5,968	6,925	8,779	8,135	8,433	298	3.7%
4540 Mileage		67					#DIV/0!
5222 Program Reg	(88,620)	(92,155)	(99,672)	(92,800)	(100,300)	(7,500)	8.1%
5680 Grants Other	(265)	(1,136)	(2,319)				#DIV/0!
Total RECREATION AND CULTURE	(14,599)	(5,986)	(3,484)	(10,627)	(15,609)	(4,982)	46.9%
Total MUNICIPAL SERVICES	(14,599)	(5,986)	(3,484)	(10,627)	(15,609)	(4,982)	46.9%
Total 01-5220 Rec/Cult-Programs-Day Camp	(14,599)	(5,986)	(3,484)	(10,627)	(15,609)	(4,982)	46.9%
01-5311 Rec/Cult-Parks-Ball Field-Arran/Allenford							
MUNICIPAL SERVICES							
RECREATION AND CULTURE							
4340 Material & Supplies	153	9,471	259	1,574	1,621	47	3.0%
4373 Hydro	1,108	1,320	1,014	1,232	1,269	37	3.0%
4376 Property Taxes	95	108	83	107	110	3	2.8%
5660 Donations		15,350					#DIV/0!
5680 Grants Other			(1,143)				#DIV/0!
Total RECREATION AND CULTURE	1,356	26,249	213	2,913	3,000	87	3.0%
Total MUNICIPAL SERVICES	1,356	26,249	213	2,913	3,000	87	3.0%
Total 01-5311 Rec/Cult-Parks-Ball Field-Arran/Allenford	1,356	26,249	213	2,913	3,000	87	3.0%
01-5312 Rec/Cult-Parks-Ball Field-Chesley							
MUNICIPAL SERVICES							
RECREATION AND CULTURE							
4000 Salaries & Wages	5,396	7,900	9,642	5,937	6,134	197	3.3%
4300 Contracted Services	1,248	2,147	152	1,721	3,073	1,352	78.6%
4340 Material & Supplies	1,721	2,467	3,751	2,756	2,839	83	3.0%
4370 Fuel							#DIV/0!
4373 Hydro	895	1,427	786	1,283	1,321	38	3.0%
4500 Employee Benefits	1,655	2,505	3,095	2,092	2,069	(23)	(1.1%)
5281 Ball Field Rentals	(3,245)	(3,195)	(4,189)	(3,600)	(4,100)	(500)	13.9%

Arran-Elderslie

Budget Review

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
5282 Soccer Field Rentals	(1,609)	(1,702)	(1,877)	(1,600)	(1,800)	(200)	12.5%
Total RECREATION AND CULTURE	6,061	11,549	11,360	8,589	9,536	947	11.0%
Total MUNICIPAL SERVICES	6,061	11,549	11,360	8,589	9,536	947	11.0%
Total 01-5312 Rec/Cult-Parks-Ball Field-Chesley	6,061	11,549	11,360	8,589	9,536	947	11.0%
01-5314 Rec/Cult-Parks-Ball Field-Paisley							
MUNICIPAL SERVICES							
RECREATION AND CULTURE							
4000 Salaries & Wages	1,071	1,735	1,257	1,184		(1,184)	(100.0%)
4300 Contracted Services			3,079				#DIV/0!
4340 Material & Supplies	513	1,715	1,162	1,648	1,697	49	3.0%
4370 Fuel							#DIV/0!
4373 Hydro	416	710	425	608	626	18	3.0%
4500 Employee Benefits	78	562	462	452		(452)	(100.0%)
5281 Ball Field Rentals	(643)	(898)	(2,059)	(815)	(1,815)	(1,000)	122.7%
5282 Soccer Field Rentals		(230)	(405)	(200)	(400)	(200)	100.0%
Total RECREATION AND CULTURE	1,435	3,594	3,921	2,877	108	(2,769)	(96.2%)
Total MUNICIPAL SERVICES	1,435	3,594	3,921	2,877	108	(2,769)	(96.2%)
Total 01-5314 Rec/Cult-Parks-Ball Field-Paisley	1,435	3,594	3,921	2,877	108	(2,769)	(96.2%)
01-5316 Rec/Cult-Parks-Ball Field-Tara							
MUNICIPAL SERVICES							
RECREATION AND CULTURE							
4000 Salaries & Wages	6,897	10,176	13,831	6,692	7,086	394	5.9%
4300 Contracted Services	1,945		3,431	579	596	17	2.9%
4320 Bldg Mtce		822					#DIV/0!
4340 Material & Supplies	3,067	3,630	4,383	6,410	4,542	(1,868)	(29.1%)
4370 Fuel							#DIV/0!
4373 Hydro	1,544	1,903	966	1,600	1,648	48	3.0%
4500 Employee Benefits	2,716	3,131	4,087	2,547	2,545	(2)	(0.1%)
5281 Ball Field Rentals	(7,066)	(11,168)	(8,636)	(10,456)	(10,456)		
5282 Soccer Field Rentals	(498)	(613)	(690)	(606)	(606)		
5283 Horse Ring Rentals	(422)	(563)	(435)	(500)	(500)		
Total RECREATION AND CULTURE	8,183	7,318	16,937	6,266	4,855	(1,411)	(22.5%)
Total MUNICIPAL SERVICES	8,183	7,318	16,937	6,266	4,855	(1,411)	(22.5%)
Total 01-5316 Rec/Cult-Parks-Ball Field-Tara	8,183	7,318	16,937	6,266	4,855	(1,411)	(22.5%)
01-5322 Rec/Cult-Parks-Splashpad-Chesley							
MUNICIPAL SERVICES							
RECREATION AND CULTURE							
4300 Contracted Services			1,058				#DIV/0!

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
4340 Material & Supplies			688				#DIV/0!
4374 Water & Sewer							#DIV/0!
4376 Property Taxes		526		1,205	1,205		
Total RECREATION AND CULTURE		526	1,746	1,205	1,205		
Total MUNICIPAL SERVICES		526	1,746	1,205	1,205		
Total 01-5322 Rec/Cult-Parks-Splashpad-Chesley		526	1,746	1,205	1,205		
01-5324 Rec/Cult-Parks-Splashpad-Paisley							
MUNICIPAL SERVICES							
RECREATION AND CULTURE							
4000 Salaries & Wages		111	115				#DIV/0!
4300 Contracted Services			1,058				#DIV/0!
4340 Material & Supplies			76				#DIV/0!
4374 Water & Sewer							#DIV/0!
4376 Property Taxes		585	754	1,205	1,205		
4500 Employee Benefits		40	40				#DIV/0!
Total RECREATION AND CULTURE		736	2,043	1,205	1,205		
Total MUNICIPAL SERVICES		736	2,043	1,205	1,205		
Total 01-5324 Rec/Cult-Parks-Splashpad-Paisley		736	2,043	1,205	1,205		
01-5326 Rec/Cult-Parks-Splashpad-Tara							
MUNICIPAL SERVICES							
RECREATION AND CULTURE							
4000 Salaries & Wages		1,456	33				#DIV/0!
4038 Wages Vacation		14					#DIV/0!
4300 Contracted Services			611				#DIV/0!
4374 Water & Sewer							#DIV/0!
4376 Property Taxes		526		1,205	1,205		
4500 Employee Benefits		515	213				#DIV/0!
Total RECREATION AND CULTURE		2,511	857	1,205	1,205		
Total MUNICIPAL SERVICES		2,511	857	1,205	1,205		
Total 01-5326 Rec/Cult-Parks-Splashpad-Tara		2,511	857	1,205	1,205		
01-5411 Rec/Cult-Facilities-CC Arran/Arkwright							
MUNICIPAL SERVICES							
RECREATION AND CULTURE							
4000 Salaries & Wages	848	978	1,130	833	884	51	6.1%
4038 Wages Vacation				30	30		
4300 Contracted Services	623	2,359	390	726	726		
4306 Lab Services	57	47	35	48	48		
4340 Material & Supplies	185	2,959	940	644	644		

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
4371 Natural Gas	1,663	1,398	1,148	1,022	1,022		
4373 Hydro	765	951	687	722	722		
4500 Employee Benefits	93	198	230	102	108	6	5.9%
5280 Rental Income		(1,097)	(695)	(1,454)	(1,454)		
Total RECREATION AND CULTURE	4,234	7,793	3,865	2,673	2,730	57	2.1%
Total MUNICIPAL SERVICES	4,234	7,793	3,865	2,673	2,730	57	2.1%
Total 01-5411 Rec/Cult-Facilities-CC Arran/Arkwright	4,234	7,793	3,865	2,673	2,730	57	2.1%
01-5412 Rec/Cult-Facilities-Chesley Comm Ctr							
MUNICIPAL SERVICES							
RECREATION AND CULTURE							
0000				1		(1)	(100.0%)
4000 Salaries & Wages	95,151	98,305	91,175	140,390	150,534	10,144	7.2%
4004 Wages Student		2,397	2,567	3,057	3,149	92	3.0%
4006 Wages on Call	625	750	875	1,962	1,985	23	1.2%
4034 Wages Overtime				500	506	6	1.2%
4038 Wages Vacation	10,935	12,179	12,475	1,385	1,400	15	1.1%
4040 Wages Stats	8,253	7,494	8,873				#DIV/0!
4042 Wages Sick Pay	6,469	4,521	3,097				#DIV/0!
4300 Contracted Services	14,923	13,928	7,325	15,785	15,785		
4304 Insurance	13,929	16,143	18,312	17,857	17,857		
4320 Bldg Mtce	9,469	6,654	5,992	8,360	8,360		
4321 Equip Mtce	4,823	5,170	8,050	6,360	6,360		
4324 Mat'l Ice Plant	13,218	17,954	19,347	15,285	15,285		
4340 Material & Supplies	5,540	6,068	8,292	9,834	9,834		
4359 Other Fees & Licences		202	440				#DIV/0!
4371 Natural Gas	2,806	8,942	7,237	12,000	12,000		
4372 Propane	30,423	13,549	2,694	15,000	15,000		
4373 Hydro	61,894	81,218	63,311	80,000	80,000		
4374 Water & Sewer	10,084	7,092	2,458	11,807	11,807		
4376 Property Taxes	475	966	1,290	509	509		
4381 Equip Rental				292		(292)	(100.0%)
4390 Telephone	1,150	1,205	962	1,557	1,557		
4500 Employee Benefits	35,480	38,102	34,461	40,252	41,215	963	2.4%
4551 Training			122				#DIV/0!
5227 Admissions	(975)	(2,989)	(240)	(1,000)	(1,000)		
5228 Curling	(24,585)	(27,162)	(24,292)	(33,891)	(33,891)		
5280 Rental Income	(17,947)	(21,357)	(15,745)	(20,579)	(20,579)		
5284 Ice Rental	(103,436)	(122,887)	(59,333)	(105,020)	(105,020)		

Arran-Elderslie

Budget Review

For period ending December 31, 2025

2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
5285 Floor Rental	(4,244)	(12,556)	(10,857)	(10,198)	(10,198)		
5286 Concession Rental		(100)	(50)				#DIV/0!
5290 Misc Charges	(1,843)	(482)	(4,602)	(525)	(525)		
5291 Ad Revenue	(5,562)	(4,647)	(5,944)	(4,687)	(4,687)		
5660 Donations		(325)					#DIV/0!
9030 Transfer to Reserve	38,850	58,090					#DIV/0!
Total RECREATION AND CULTURE	205,905	208,424	178,292	206,293	217,243	10,950	5.3%
Total MUNICIPAL SERVICES	205,905	208,424	178,292	206,293	217,243	10,950	5.3%
Total 01-5412 Rec/Cult-Facilities-Chesley Comm Ctr	205,905	208,424	178,292	206,293	217,243	10,950	5.3%
01-5414 Rec/Cult-Facilities-Paisley Comm Ctr							
MUNICIPAL SERVICES							
RECREATION AND CULTURE							
0000				1		(1)	(100.0%)
4000 Salaries & Wages	80,914	96,350	75,894	126,968	114,505	(12,463)	(9.8%)
4004 Wages Student	4,547	1,337	356				#DIV/0!
4006 Wages on Call	1,125	500	500	1,961	1,985	24	1.2%
4034 Wages Overtime				874	884	10	1.1%
4038 Wages Vacation	11,857	7,605	10,624	1,059	1,487	428	40.4%
4040 Wages Stats	7,209	7,269	9,501				#DIV/0!
4042 Wages Sick Pay	12,735	3,635	3,553				#DIV/0!
4300 Contracted Services	11,666	5,919	4,222	9,473	9,473		
4303 Legal Services	64						#DIV/0!
4304 Insurance	13,902	16,112	18,277	17,823	17,823		
4320 Bldg Mtce	5,711	3,562	1,235	6,360	6,360		
4321 Equip Mtce	3,870	8,320	2,684	6,360	6,360		
4324 Mat'l Ice Plant	16,288	20,871	10,281	14,912	14,912		
4340 Material & Supplies	3,553	5,215	5,313	8,882	8,882		
4359 Other Fees & Licences		202	200				#DIV/0!
4372 Propane	22,623	22,075	11,103	27,218	27,218		
4373 Hydro	37,958	53,472	37,170	50,000	50,000		
4374 Water & Sewer	12,609	3,819	8,027	8,578	8,578		
4376 Property Taxes	285	323	248	307	307		
4381 Equip Rental			240	292	292		
4390 Telephone	1,181	1,295	1,233	1,734	1,734		
4500 Employee Benefits	41,113	40,048	34,089	40,063	30,140	(9,923)	(24.8%)
4551 Training		1,399					#DIV/0!
5227 Admissions		(4,365)	(841)	(1,570)	(1,570)		
5228 Curling	(22,240)	(18,140)	(13,063)	(17,162)	(17,162)		

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Budget Review

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
5227 Admissions		(746)		(1,020)	(1,020)		
5280 Rental Income	(4,016)	(8,221)	(6,877)	(8,142)	(8,142)		
5284 Ice Rental	(79,178)	(124,101)	(62,819)	(94,886)	(100,886)	(6,000)	6.3%
5285 Floor Rental	(6,327)	(9,977)	(4,848)	(6,695)	(6,695)		
5286 Concession Rental		(100)	100				#DIV/0!
5290 Misc Charges	(342)	(615)	(187)	(510)	(510)		
5291 Ad Revenue	(3,166)	(2,982)	(3,915)	(2,950)	(2,950)		
5401 Vending Machines	(918)						#DIV/0!
5660 Donations		(325)					#DIV/0!
9030 Transfer to Reserve	27,338	71,454					#DIV/0!
Total RECREATION AND CULTURE	153,802	174,854	145,334	173,738	179,138	5,400	3.1%
Total MUNICIPAL SERVICES	153,802	174,854	145,334	173,738	179,138	5,400	3.1%
Total 01-5416 Rec/Cult-Facilities-Tara Comm Ctr	153,802	174,854	145,334	173,738	179,138	5,400	3.1%
01-5512 Rec/Cult-Facilities-Chesley Pool							
MUNICIPAL SERVICES							
RECREATION AND CULTURE							
4000 Salaries & Wages	230	43,377	54,281				#DIV/0!
4004 Wages Student	28,908	119	1,875	29,772	30,665	893	3.0%
4038 Wages Vacation				1,191	1,227	36	3.0%
4300 Contracted Services	402	3,171	246	2,293	2,293		
4340 Material & Supplies	4,544	3,690	4,703	4,476	4,476		
4372 Propane	2,310	2,350	1,847	2,120	2,120		
4373 Hydro	2,574	2,827	1,085	2,817	2,817		
4374 Water & Sewer				2,868	2,868		
4390 Telephone	429	466	368	384	384		
4500 Employee Benefits	3,231	4,940	5,584	3,646	3,784	138	3.8%
5225 Lessons		(12,629)	(9,669)	(12,882)	(14,682)	(1,800)	14.0%
5226 Season Pass	(2,554)	(1,121)	(1,136)	(2,250)	(2,250)		
5227 Admissions	(11,581)	(2,220)	(2,725)	(2,400)	(2,400)		
5280 Rental Income	(569)	(669)	(776)	(500)	(500)		
5600 Grants - Federal	(2,100)		(2,319)				#DIV/0!
5680 Grants Other				(3,000)	(3,000)		
9030 Transfer to Reserve	27,641	(17,223)					#DIV/0!
Total RECREATION AND CULTURE	53,465	27,078	53,364	28,535	27,802	(733)	(2.6%)
Total MUNICIPAL SERVICES	53,465	27,078	53,364	28,535	27,802	(733)	(2.6%)
Total 01-5512 Rec/Cult-Facilities-Chesley Pool	53,465	27,078	53,364	28,535	27,802	(733)	(2.6%)
01-5516 Rec/Cult-Facilities-Tara Pool							
MUNICIPAL SERVICES							

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Budget Review

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
RECREATION AND CULTURE							
4000 Salaries & Wages	113	36,533	20,899				#DIV/0!
4004 Wages Student	43,192	385	5,217	44,330	45,660	1,330	3.0%
4038 Wages Vacation				1,773	1,826	53	3.0%
4300 Contracted Services	12,955	417	642	2,184	2,184		
4340 Material & Supplies	9,399	5,369	6,340	5,459	5,459		
4371 Natural Gas	1,735	1,628	195	1,754	1,754		
4373 Hydro			714	2,856	2,856		
4374 Water & Sewer	5,336	166		2,249	2,249		
4390 Telephone	841	992	803	832	832		
4500 Employee Benefits	5,444	4,277	3,007	5,497	5,701	204	3.7%
5225 Lessons	(246)	(17,122)	(12,754)	(17,300)	(17,300)		
5226 Season Pass	(2,597)	(3,666)	(981)	(3,050)	(3,050)		
5227 Admissions	(16,744)	(1,918)	(2,565)	(1,938)	(1,938)		
5280 Rental Income	(406)	(177)	(172)	(357)	(357)		
5600 Grants - Federal	(2,100)						#DIV/0!
5660 Donations	(5,253)						#DIV/0!
5680 Grants Other				(3,000)	(3,000)		
9230 Transfer from Reserve	(603)	13,240					#DIV/0!
Total RECREATION AND CULTURE	51,066	40,124	21,345	41,289	42,876	1,587	3.8%
Total MUNICIPAL SERVICES	51,066	40,124	21,345	41,289	42,876	1,587	3.8%
Total 01-5516 Rec/Cult-Facilities-Tara Pool	51,066	40,124	21,345	41,289	42,876	1,587	3.8%
01-5612 Rec/Cult-Facilities-Chesley Trailer Park							
MUNICIPAL SERVICES							
RECREATION AND CULTURE							
4000 Salaries & Wages	2,051	1,689	3,538	2,758	2,884	126	4.6%
4038 Wages Vacation				30	31	1	3.3%
4300 Contracted Services	2,068	1,379	915	7,184	2,184	(5,000)	(69.6%)
4340 Material & Supplies	253	822	348	1,092	1,092		
4373 Hydro	8,827	9,340	3,634	9,688	9,688		
4374 Water & Sewer				6,185	6,185		
4390 Telephone	990	289	222	404	404		
4500 Employee Benefits	896	787	1,411	759	765	6	0.8%
4603 Write Off		3,545					#DIV/0!
5280 Rental Income	(39,447)	(40,732)	(40,701)	(41,070)	(41,070)		
9030 Transfer to Reserve	24,360	22,881	18,867	18,867	17,970	(897)	(4.8%)
Total RECREATION AND CULTURE	(2)		(11,766)	5,897	133	(5,764)	(97.7%)
Total MUNICIPAL SERVICES	(2)		(11,766)	5,897	133	(5,764)	(97.7%)

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Budget Review

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
Total 01-5612 Rec/Cult-Facilities-Chesley Trailer Park	(2)		(11,766)	5,897	133	(5,764)	(97.7%)
01-5712 Rec/Cult-Facilities-Lease-Chesley Town Hall							
MUNICIPAL SERVICES							
RECREATION AND CULTURE							
4000 Salaries & Wages	3,882	3,397	2,628	4,186	4,410	224	5.4%
4038 Wages Vacation				83	84	1	1.2%
4300 Contracted Services	1,562	3,977	384	1,092	1,092		
4340 Material & Supplies	1,441	304	160	1,803	1,803		
4371 Natural Gas		1,614	5,867	14,753	14,753		
4372 Propane	13,018	8,240					#DIV/0!
4373 Hydro	5,404	6,369	5,084	6,110	6,110		
4374 Water & Sewer	2,784	536	904	2,010	2,010		
4376 Property Taxes	285	551	579	313	313		
4500 Employee Benefits	1,096	474	548	913	936	23	2.5%
5280 Rental Income	(2,160)	(2,305)	(1,506)	(2,197)	(2,197)		
Total RECREATION AND CULTURE	27,312	23,157	14,648	29,066	29,314	248	0.9%
Total MUNICIPAL SERVICES	27,312	23,157	14,648	29,066	29,314	248	0.9%
Total 01-5712 Rec/Cult-Facilities-Lease-Chesley Town Hall	27,312	23,157	14,648	29,066	29,314	248	0.9%
01-5714 Rec/Cult-Facilities-Lease-Paisley Legion							
MUNICIPAL SERVICES							
RECREATION AND CULTURE							
4300 Contracted Services		1,580	921	1,620	1,620		
4340 Material & Supplies	7,194	225	12,180	6,551	8,051	1,500	22.9%
Total RECREATION AND CULTURE	7,194	1,805	13,101	8,171	9,671	1,500	18.4%
Total MUNICIPAL SERVICES	7,194	1,805	13,101	8,171	9,671	1,500	18.4%
Total 01-5714 Rec/Cult-Facilities-Lease-Paisley Legion	7,194	1,805	13,101	8,171	9,671	1,500	18.4%
01-5715 Rec/Cult-Facilities-Lease-Paisley LCBO							
MUNICIPAL SERVICES							
RECREATION AND CULTURE							
4000 Salaries & Wages	587	793	773	415	486	71	17.1%
4038 Wages Vacation				15	15		
4300 Contracted Services			315				#DIV/0!
4340 Material & Supplies	1,118	163	370	754	754		
4373 Hydro	7,046	9,430	6,695	10,948	10,948		
4374 Water & Sewer	3,090	1,720	596	2,025	2,025		
4500 Employee Benefits	66	97	97	51	60	9	17.6%
5289 Misc Lease	(12,623)	(12,623)	(11,571)	(13,388)	(12,623)	765	(5.7%)
5908 Refund	(5,646)	(7,868)	(4,063)	(9,661)	(9,661)		

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Budget Review

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
9030 Transfer to Reserve		8,287	8,863	8,863	8,863		
Total RECREATION AND CULTURE	(6,362)	(1)	2,075	22	867	845	3,840.9%
Total MUNICIPAL SERVICES	(6,362)	(1)	2,075	22	867	845	3,840.9%
Total 01-5715 Rec/Cult-Facilities-Lease-Paisley LCBO	(6,362)	(1)	2,075	22	867	845	3,840.9%
01-5812 Rec/Cult-Libraries-Chesley							
MUNICIPAL SERVICES							
RECREATION AND CULTURE							
4000 Salaries & Wages	7,786	11,854	11,843	8,616	9,112	496	5.8%
4038 Wages Vacation				241	244	3	1.2%
4300 Contracted Services	2,055	4,115	2,829	1,159	1,194	35	3.0%
4304 Insurance	1,470	1,724	1,956	1,907	1,964	57	3.0%
4340 Material & Supplies	437	1,202	884	1,738	1,790	52	3.0%
4373 Hydro	5,122	5,779	4,002	6,093	6,276	183	3.0%
4374 Water & Sewer				1,312	1,351	39	3.0%
4381 Equip Rental							#DIV/0!
4500 Employee Benefits	1,621	2,096	2,234	1,479	1,538	59	4.0%
5280 Rental Income	(24,270)	(24,750)	(18,945)	(24,737)	(25,232)	(495)	2.0%
Total RECREATION AND CULTURE	(5,779)	2,020	4,803	(2,192)	(1,763)	429	(19.6%)
Total MUNICIPAL SERVICES	(5,779)	2,020	4,803	(2,192)	(1,763)	429	(19.6%)
Total 01-5812 Rec/Cult-Libraries-Chesley	(5,779)	2,020	4,803	(2,192)	(1,763)	429	(19.6%)
01-5814 Rec/Cult-Libraries-Paisley							
MUNICIPAL SERVICES							
RECREATION AND CULTURE							
4000 Salaries & Wages	2,225	4,316	5,137	2,490	2,916	426	17.1%
4038 Wages Vacation				90	92	2	2.2%
4300 Contracted Services	128			290	299	9	3.1%
4304 Insurance	1,197	1,404	1,593	1,553	1,600	47	3.0%
4340 Material & Supplies	236	24	96	327	337	10	3.1%
4373 Hydro	2,658	3,171	2,445	2,000	2,060	60	3.0%
4374 Water & Sewer	713	528	536	787	811	24	3.0%
4376 Property Taxes	95	108	83	107	110	3	2.8%
4500 Employee Benefits	233	527	639	304	362	58	19.1%
5280 Rental Income	(7,993)	(8,151)	(7,029)	(10,031)		10,031	(100.0%)
Total RECREATION AND CULTURE	(508)	1,927	3,500	(2,083)	8,587	10,670	(512.2%)
Total MUNICIPAL SERVICES	(508)	1,927	3,500	(2,083)	8,587	10,670	(512.2%)
Total 01-5814 Rec/Cult-Libraries-Paisley	(508)	1,927	3,500	(2,083)	8,587	10,670	(512.2%)
01-5816 Rec/Cult-Libraries-Tara							
MUNICIPAL SERVICES							

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
RECREATION AND CULTURE							
4000 Salaries & Wages	4,072	5,493	3,906	4,380	4,629	249	5.7%
4038 Wages Vacation				133	134	1	0.8%
4300 Contracted Services	129	675	170	185	191	6	3.2%
4304 Insurance	1,197	1,404	1,593	1,553	1,600	47	3.0%
4340 Material & Supplies	385	578	166	1,308	1,347	39	3.0%
4373 Hydro	2,909	3,748	2,826	3,898	4,015	117	3.0%
4374 Water & Sewer	1,249						#DIV/0!
4376 Property Taxes	95	1,348	1,049	1,064	1,096	32	3.0%
4500 Employee Benefits	511	1,261	804	646	678	32	5.0%
5280 Rental Income	(8,090)	(8,250)	(6,315)	(8,087)	(8,249)	(162)	2.0%
Total RECREATION AND CULTURE	2,457	6,257	4,199	5,080	5,441	361	7.1%
Total MUNICIPAL SERVICES	2,457	6,257	4,199	5,080	5,441	361	7.1%
Total 01-5816 Rec/Cult-Libraries-Tara	2,457	6,257	4,199	5,080	5,441	361	7.1%
01-5914 Rec/Cult-Museum-Paisley							
MUNICIPAL SERVICES							
RECREATION AND CULTURE							
4000 Salaries & Wages		4,450	19,317				#DIV/0!
4004 Wages Student	4,335	1,276		4,550	4,686	136	3.0%
4038 Wages Vacation				182	187	5	2.7%
4300 Contracted Services	1,577	130	4,345	1,448	1,491	43	3.0%
4304 Insurance	1,278	1,500	1,701	1,659	1,709	50	3.0%
4340 Material & Supplies	670	1,643	1,990	1,315	1,354	39	3.0%
4373 Hydro	2,431	2,558	2,285	2,997	3,087	90	3.0%
4374 Water & Sewer	771	519	515	895	922	27	3.0%
4390 Telephone	920	899	787	1,094	1,127	33	3.0%
4500 Employee Benefits	455	473	2,417	551	572	21	3.8%
4680 Costs of Inventory Sold		959		26	26		
5221 Spec Events	(265)	(4,979)	(2,288)	(2,550)	(2,550)		
5227 Admissions	(899)	(951)	(1,064)	(900)	(900)		
5403 Resale Materials	(108)	(442)	(444)	(250)	(250)		
5600 Grants - Federal	(2,100)						#DIV/0!
5660 Donations	(150)		(1,395)	(100)	(100)		
5680 Grants Other	(5,000)			(3,000)	(3,000)		
Total RECREATION AND CULTURE	3,915	8,035	28,166	7,917	8,361	444	5.6%
Total MUNICIPAL SERVICES	3,915	8,035	28,166	7,917	8,361	444	5.6%
Total 01-5914 Rec/Cult-Museum-Paisley	3,915	8,035	28,166	7,917	8,361	444	5.6%
01-5915 Rec/Cult-Paisley Hose Tower							

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2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
MUNICIPAL SERVICES							
RECREATION AND CULTURE							
4340 Material & Supplies		2,156					#DIV/0!
Total RECREATION AND CULTURE		2,156					#DIV/0!
Total MUNICIPAL SERVICES		2,156					#DIV/0!
Total 01-5915 Rec/Cult-Paisley Hose Tower		2,156					#DIV/0!
01-7010 Plan/Dev-Planning-Zoning							
MUNICIPAL SERVICES							
PLANNING AND DEVELOPMENT							
4300 Contracted Services			9,883	36,200	71,236	35,036	96.8%
4303 Legal Services	5,632	2,691	4,701	6,240	6,427	187	3.0%
5292 Admin Fees		(1,000)	(1,000)	(500)	(500)		
Total PLANNING AND DEVELOPMENT	5,632	1,691	13,584	41,940	77,163	35,223	84.0%
Total MUNICIPAL SERVICES	5,632	1,691	13,584	41,940	77,163	35,223	84.0%
Total 01-7010 Plan/Dev-Planning-Zoning	5,632	1,691	13,584	41,940	77,163	35,223	84.0%
01-7210 Plan/Dev-Commercial/Industrial Dev							
MUNICIPAL SERVICES							
PLANNING AND DEVELOPMENT							
4000 Salaries & Wages			69				#DIV/0!
4500 Employee Benefits			16				#DIV/0!
Total PLANNING AND DEVELOPMENT			85				#DIV/0!
Total MUNICIPAL SERVICES			85				#DIV/0!
Total 01-7210 Plan/Dev-Commercial/Industrial Dev			85				#DIV/0!
01-7220 Plan/Dev-Comm/Ind-Downtown Decor							
MUNICIPAL SERVICES							
PLANNING AND DEVELOPMENT							
0000				3		(3)	(100.0%)
4000 Salaries & Wages	22,736	22,398	25,148	27,868	32,069	4,201	15.1%
4004 Wages Student	3,138	3,071	5,353	3,239	3,337	98	3.0%
4034 Wages Overtime	235	134	3,508				#DIV/0!
4038 Wages Vacation				199	205	6	3.0%
4300 Contracted Services	1,877	2,439	4,350	9,150	9,425	275	3.0%
4340 Material & Supplies	4,797	3,518	2,832	3,500	3,605	105	3.0%
4373 Hydro	2,569	3,268	2,245	3,484	3,589	105	3.0%
4390 Telephone	546	733	674	687	708	21	3.1%
4500 Employee Benefits	14,121	13,092	14,611	9,291	10,689	1,398	15.0%
4601 Strategic Initiatives							#DIV/0!
4615 DT Revitalization P.		2,024	10,614	12,890	6,500	(6,390)	(49.6%)

Arran-Elderslie

Budget Review

For period ending December 31, 2025

2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
4616 DT Revitalization C.		2,035	2,498	6,500	6,500		
4617 DT Revitalization T.		3,977		6,500	6,500		
4618 DT Revitalization A.			11,318	3,500	3,500		
5640 Grants - Other Govs			(6,425)				#DIV/0!
5680 Grants Other	(2,500)		(3,000)				#DIV/0!
Total PLANNING AND DEVELOPMENT	47,519	56,689	73,726	86,811	86,627	(184)	(0.2%)
Total MUNICIPAL SERVICES	47,519	56,689	73,726	86,811	86,627	(184)	(0.2%)
Total 01-7220 Plan/Dev-Comm/Ind-Downtown Decor	47,519	56,689	73,726	86,811	86,627	(184)	(0.2%)
01-7230 Plan/Dev-Comm/Ind- Gravel Pits							
MUNICIPAL SERVICES							
PLANNING AND DEVELOPMENT							
4000 Salaries & Wages	538	913	811	692	5	(687)	(99.3%)
4300 Contracted Services	6,146	2,925	3,474	6,240	6,427	187	3.0%
4340 Material & Supplies			103	2,080	2,142	62	3.0%
4360 Vehicle Licences							#DIV/0!
4500 Employee Benefits	192	328	277	244	4	(240)	(98.4%)
Total PLANNING AND DEVELOPMENT	6,876	4,166	4,665	9,256	8,578	(678)	(7.3%)
Total MUNICIPAL SERVICES	6,876	4,166	4,665	9,256	8,578	(678)	(7.3%)
Total 01-7230 Plan/Dev-Comm/Ind- Gravel Pits	6,876	4,166	4,665	9,256	8,578	(678)	(7.3%)
01-7300 Plan/Dev-Natural Gas Project							
MUNICIPAL SERVICES							
PLANNING AND DEVELOPMENT							
4300 Contracted Services							#DIV/0!
Total PLANNING AND DEVELOPMENT							#DIV/0!
Total MUNICIPAL SERVICES							#DIV/0!
Total 01-7300 Plan/Dev-Natural Gas Project							#DIV/0!
01-7410 Plan/Dev-Economic Development							
MUNICIPAL SERVICES							
PLANNING AND DEVELOPMENT							
4000 Salaries & Wages	16,659	40,593	59,682	86,031	75,359	(10,672)	(12.4%)
4004 Wages Student	4,335						#DIV/0!
4038 Wages Vacation			281				#DIV/0!
4040 Wages Stats			844				#DIV/0!
4300 Contracted Services		611					#DIV/0!
4301 Advertising	13,665	4,760	1,957	3,636	4,445	809	22.2%
4313 Software Licence	7,416	8,142	11,569	8,748	1,442	(7,306)	(83.5%)
4340 Material & Supplies		454	1,564	7,345	7,855	510	6.9%
4341 Office Supplies		50					#DIV/0!

Arran-Elderslie

Budget Review

For period ending December 31, 2025

2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
4358 Publications	1,369	5,556	5,397	8,296	8,045	(251)	(3.0%)
4362 Meeting		9					#DIV/0!
4370 Fuel		100	176	551	568	17	3.1%
4380 Room Rental							#DIV/0!
4390 Telephone	155	649	175	343	353	10	2.9%
4500 Employee Benefits	4,958	12,137	20,080	20,086	25,121	5,035	25.1%
4510 Clothing Allowance				300	300		
4540 Mileage		30		200	500	300	150.0%
4550 Conferences				1,545	2,537	992	64.2%
4551 Training			102	1,854	2,854	1,000	53.9%
4552 Memberships	5,957	5,123	5,443	5,887	1,062	(4,825)	(82.0%)
4601 Strategic Initiatives	36,300	8,436	25,962	47,897	101,800	53,903	112.5%
4614 Business Events		267	5,053	5,000	1,900	(3,100)	(62.0%)
4615 DT Revitalization P.	9,723						#DIV/0!
4616 DT Revitalization C.	4,821		127				#DIV/0!
4617 DT Revitalization T.	4,821						#DIV/0!
4619 Youth Council							#DIV/0!
4632 Community Grant	97,181	1,832					#DIV/0!
4633 Council Projects/Grants	33,380	28,924	29,111	35,598	35,598		
5291 Ad Revenue	(3,906)		(4,799)	(4,045)	(4,045)		
5620 Grants - Provincial	(96,143)						#DIV/0!
5640 Grants - Other Govs	(4,294)						#DIV/0!
5660 Donations				(350)		350	(100.0%)
5680 Grants Other			(4,356)	(22,000)	(18,000)	4,000	(18.2%)
5900 Misc Revenue		(40)	(20)	(500)	(500)		
9030 Transfer to Reserve	20,716						#DIV/0!
9230 Transfer from Reserve	(84,636)	(15,000)			(32,912)	(32,912)	#DIV/0!
Total PLANNING AND DEVELOPMENT	72,477	102,633	158,348	206,422	214,282	7,860	3.8%
Total MUNICIPAL SERVICES	72,477	102,633	158,348	206,422	214,282	7,860	3.8%
Total 01-7410 Plan/Dev-Economic Development	72,477	102,633	158,348	206,422	214,282	7,860	3.8%
01-7610 Plan/Dev-Tile Drainage							
MUNICIPAL SERVICES							
PLANNING AND DEVELOPMENT							
4300 Contracted Services	13,570	55,582	4,544	99,921	20,000	(79,921)	(80.0%)
4302 Eng Services	28,082	33,562	7,623	27,251	28,069	818	3.0%
4340 Material & Supplies	1,029	493		4,160	2,000	(2,160)	(51.9%)
4606 Due to Ont flow-through	55,441	54,035	50,104	55,307	55,307		
4631 Grants to Landowner		91,430	149,730				#DIV/0!

Arran-Elderslie

Budget Review

For period ending December 31, 2025

2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
4700 Interest	19,585	11,286	11,466	19,719	19,719		
5292 Admin Fees		(85)	(180)				#DIV/0!
5620 Grants - Provincial	(14,041)	(3,762)		(12,360)	(12,360)		
5906 Due to Ont flow-through		(91,430)	(149,730)				#DIV/0!
5909 Tile Drain on Taxes	(75,026)	(75,026)	(76,956)	(75,026)	(75,026)		
5993 Cleanout Asses	(22,080)			(80,000)	(37,709)	42,291	(52.9%)
Total PLANNING AND DEVELOPMENT	6,560	76,085	(3,399)	38,972		(38,972)	(100.0%)
Total MUNICIPAL SERVICES	6,560	76,085	(3,399)	38,972		(38,972)	(100.0%)
Total 01-7610 Plan/Dev-Tile Drainage	6,560	76,085	(3,399)	38,972		(38,972)	(100.0%)
01-9990 Change in Fund Balance							
FUND BALANCES							
Change in Fund Balance							
9065 Change in AR	(22,042)						#DIV/0!
Total Change in Fund Balance	(22,042)						#DIV/0!
Total FUND BALANCES	(22,042)						#DIV/0!
Total 01-9990 Change in Fund Balance	(22,042)						#DIV/0!
09-2530 SMART							
MUNICIPAL SERVICES							
TRANSPORTATION SERVICES							
4000 Salaries & Wages	71,575						#DIV/0!
4340 Material & Supplies	42,581						#DIV/0!
4672 S.M.A.R.T	(62,104)						#DIV/0!
5620 Grants - Provincial	(34,615)						#DIV/0!
5640 Grants - Other Govs	11,812						#DIV/0!
5900 Misc Revenue	(27,030)						#DIV/0!
9061 Change in TCA	(13,707)						#DIV/0!
Total TRANSPORTATION SERVICES	(11,488)						#DIV/0!
Total MUNICIPAL SERVICES	(11,488)						#DIV/0!
Total 09-2530 SMART	(11,488)						#DIV/0!
09-3060 BASWR							
MUNICIPAL SERVICES							
ENVIRONMENTAL SERVICES							
4000 Salaries & Wages	169,316						#DIV/0!
4300 Contracted Services	(96,004)						#DIV/0!
4340 Material & Supplies	191,976						#DIV/0!
4900 Amortization	31,452						#DIV/0!
5290 Misc Charges	(101,238)						#DIV/0!
5620 Grants - Provincial	(86,817)						#DIV/0!

Arran-Elderslie

Budget Review

For period ending December 31, 2025

2025 Operating Budget Draft 2			Year-to-date	2024	2025		
	2022	2023	2024	6 Council Approved	2 Treasurer Review	\$	%
	Actuals	Actuals	Actuals	2024 Total Budget	2025 Total Budget	Variance	Variance
5640 Grants - Other Govs	(71,782)						#DIV/0!
5701 Interest Income	(2,637)						#DIV/0!
9061 Change in TCA	6,192						#DIV/0!
9063 Change in Op Fund	(2,814)						#DIV/0!
9230 Transfer from Reserve	(26,156)						#DIV/0!
Total ENVIRONMENTAL SERVICES	11,488						#DIV/0!
Total MUNICIPAL SERVICES	11,488						#DIV/0!
Total 09-3060 BASWR	11,488						#DIV/0!
Total Arran-Elderslie	2	163,084	(2,994,089)	(14,217)		14,217	(100.0%)



The Corporation of the Municipality of Arran-Elderslie

Staff Report – Appendix ‘D’

Council Meeting Date: November 25, 2024

Subject: FIN2024.20 – 2025 Budget Draft 2 - 2025 Grants and Donations

Report from: Jennifer Isber-Legge, Economic Development Coordinator

and Emily Dance, Chief Administrative Officer

Recommendation

Be It Resolved that Council hereby, (to be considered with FIN2024.20)

1. Approves a 3.5% increase to the Grants and Donations budget for 2025
2. Approves the Grants and Donations requests included in Schedule ‘D’ of By-Law 45-201 in the amount of \$26,346.02
3. approves the following Grants and Donations be included in the 2025 Municipality of Arran-Elderslie Budget:
 - a. Arran-Tara Grade 8 Parents - in kind use of Curling Club, Community Centre, and Kitchen for grade 8 graduation ceremonies in the amount of \$810.13
 - b. Chesley Homecoming -50% of request for in-kind use of facilities for the 2025 Homecoming up to a maximum of \$8,000 with details outlined in a memorandum of understanding.
 - c. Chesley Nursery School- In kind use of Community Centre for pancake supper fundraiser in the amount of \$401.50
 - d. Tara Area Food Bank - Financial Contribution in the amount of \$500
 - e. Trinity Theatre and Paisley Rotary Club -In-kind support for use of Paisley Community Centre 1x month for in person meetings in the amount of \$772.92

Report Summary

The Municipality of Arran-Elderslie recognizes the many benefits that various groups, organizations, volunteers, events and other municipalities provide by promoting and improving upon the social, cultural, and economic well-being of the community.

In the yearly budget, the Municipality provides financial and in-kind support to various organizations based on the criteria outlined in the Grants and Donation Policy.

It was a difficult task as all requests support the community in different ways. Staff have reviewed the submitted requests and the municipal priority areas and recommend an approximate 3.5% increase to allow for the committed grants and donations as well as \$10,484.55 in new requests.

Background

The purpose of the Grants and Donations Policy is

- to provide support to non-profit groups and organizations that provide programs, services or events that are a general benefit to the community
- to offer awards and gifts to persons whose actions or achievements are in the opinion of Council, worthy of note and recognition
- to support volunteer, community-based organizations that are fundamental to maintaining our quality of life
- to provide staff with clear direction in considering and responding to donation requests and,
- provide an equitable process for groups and organizations seeking donations, grants and in-kind donations from the Municipality of Arran-Elderslie.

The policy applies to any group or organization towards initiatives or events within the Municipality or that service residents within the Municipality. The policy is tailored to two types of grants and donations: a direct donation or grant – monetary value or in-kind donations – contributions of municipal properties/facilities.

The policy recognizes that many groups and organizations offer events, programs and services that benefit the community. Council will consider requests for events, programs and services that fall under one of the following Municipal Priority Areas:

1. Operating Support Grants – that support an on-going community-based program recognized as a priority within the community
2. Community Social Recreational and Parks Grants – assists with community-based recreation programming, seniors programming or property and community facilities maintenance (buildings, flowers, sites, trails, playground areas)
3. Community Cultural and Heritage Grants – supports culture and heritage conservation and public education.
4. Community Festivals and Events Grants – a one-time or reoccurring event that Council has determined provides some significant benefit to the community and is open to all members of the public.
5. Community Development Grants – supports youth and recognition awards, economic advancement of the community, health, and welfare of people within the community.
6. Other priorities as deemed appropriate by Council.

Types of Financial Assistance

- In-kind use of municipal facilities
 - Use of municipal owned facilities – fee waived or reduced
 - Use of municipal owned equipment – fee waived or reduced
 - Use of municipal owned materials – fee waived or reduced
 - Use of staff resources – fee waived or reduced
- Maximum value of any in-kind donation is \$500. A higher amount may be considered by Council subject to an agreement
- Maximum value of a grant is 10% of the project budget, to an upset limit of \$10,000. Council has the discretion to alter the funding allocation as deemed appropriate.

The policy under Schedule 'D' has included grants and donations to the organizations on an on-going basis. These organizations do not have to reapply every year.

Analysis

Staff have reviewed the grants and donations for the upcoming 2025 budget in keeping with the Grants and Donations Policy.

There was a total of fourteen requests from various community organizations and service groups. The total amount requested was \$98,473.

Recognizing the financial constraints of the municipality, staff focus was to recommend support in areas not already included in another area of the 2025 budget, align with the municipal priority areas and are in line with the budgeted amount of previous years.

The following are recommended:

Organization	Request	Amount
Arran-Tara Grade 8 Parents	To rent the Curling Club, Community Centre, and Kitchen for grade 8 graduation ceremonies	\$810.13
Chesley Homecoming	In-kind use of facilities for the 2025 Homecoming	\$8,000
Chesley Nursery School	In kind use of community centre for pancake supper fundraiser	\$401.50
Tara Area Food Bank	Financial Contribution – Food	\$500
Trinity Theatre and Paisley Rotary Club	In-kind support for use of Paisley Community Centre 1x month for in person meetings,	\$772.92
Total		\$10,484.55

Link to Strategic/Master Plan6.5 Engaging People and Partnerships

Financial Impacts/Source of Funding/Link to Procurement Policy

The 2024 Council Grants and Donations budget was \$35,598. Staff is recommending an approximate 3.5% increase for a total of \$36,830.57 for 2025.

Description		Reserve	Expense
2025 proposed		\$36,830.57	
Schedule 'D' Events and Organizational Support – Financial Support			\$4,810.00
Schedule 'D' Community and Service Groups In- Kind support			\$21,536.02
Community Grants and Donation Requests			\$10,484.55
Total		\$36,830.57	\$36,830.57

Approved by: Emily Dance, Chief Administrative Officer

Community Grants and Donations Requests for 2025

By-Law 45-2021

Appendix 'E' to FIN2024.20 - 2025 Budget Draft 2 - 2025 Grants and Donations

Organization	Project description	Financial Request	In-kind Request	Staff Comments	Recommendation
Allenford Community Centre	The community centre was built 48 years ago. The roof at that time, was state of the art but has since deteriorated and requires replacement. The roof is a Butler Roof, and with this type of roof, Butler offers a solution that builds a new roof on top of the existing one. There will be a 6" space between the old roof and new roof that will be filled with insulation. This insulation will decrease operating costs in the winter and provide a cooler building in the summer. The cost of this roof is \$237,712. Quotes were received from two sources and this is the lowest quote. The club has received grants from Farm Credit and Trillium Insurance in the amounts of \$5,000 each. Commitment has been made from SBP in the amount of \$30,000. Application was made to Ontario Trillium Foundation for \$200,000 but we were not successful in this application but were encouraged by OTF to resubmit an application again this winter when the new grants are available. Extensive fundraising has taken place in the building the last two years and will continue this coming year. Residents of A-E have supported us in this fund raising. It is anticipated that the cost of the re-roof will go up in a new quote(as everything else does)	\$10,000		The Allenford Community Centre is located in South Bruce Peninsula. The request does not fall within the general guidelines of the policy. Staff recommend that a letter of support be provided to the organization for their Trillium Grant application.	
Allenford Community Park	We are looking to replace the ball diamond lights that are currently on the old ballasts. As has been seen at other diamonds (Tara 2012) these light standards are top heavy and in storms the lights have fallen to the ground.	\$20,000		Lights have been identified in the Recreation Capital Budget	
Arran Tara Grade 8 Parents	Asking to rent the Curling Club, Community Centre, and Kitchen for grade 8 graduation ceremonies as there are too many graduates to fit in the school and the cost of the graduation celebration falls on the shoulders of parents to pay for.		\$810.13	The request fits within the priority area" Community Development Grants" - support youth. Recommend an exemption to the maximum amount of \$500 to cover the entire cost.	\$ 810.13
Bruce County Heritage Association	The next Bruce County Heritage Farm show will be held on August 15, 16 & 17, 2025. Funding is being requested for the purpose contribution to the hosting of this large community event and may also be utilized for maintenance of the land. This year our show was affected by rain for the entirety of the three-day event resulting in a significant decrease in revenues. As a result of the wet, and very muddy weekend, it became apparent there is a need to construct and/or improve more gravel roads within the show grounds. The wet weather also made BCHA aware of events that could benefit from being conducted in tents. Tents would also be valuable for protection from the sun. Examples of the types of events that could benefit from tents is the auction, portions of the children's programs, and a petting zoo. BCHA members also wish to build the Children's programming to inspire a potential future in the way of agriculture. The Board of Directors has not specifically decided, at this time, what areas will be considered for improvement in 2025. A key component of the decision-making process is the organization's financial situation, private financial contributions, sponsorships, and in-kind offerings. The Bruce County Heritage Association is a not-for-profit organization relies entirely on the commitment of its volunteers. There are no paid employees of the associations and therefore, financial support from others greatly affects the sustainability and future of the association and its events.	Any		Request does not provide a specific request. Staff recommend the Municipality can support the event by sharing through our social media channels.	
Chesley AG Society	Need to update fencing at horse show, at a cost of \$ 3000.00 Fencing around show area to race track	\$3,000		*In-Kind support of municipal facilities and a \$500 grant for the Chesley Fall Fair are supported under Schedule D of this By-Law	
Chesley Homecoming	In-kind use of facilities needed for Homecoming events. April; Magic Mike Show July 28 - Aug 4; Ball Diamonds, Soccer Field, Community Centre, Curling Club, Pavilion Additional requests not in this total are beach volleyball court, parade permits, power to Diamond 2, parade permits.		\$15,988.00	*In-Kind support for fundraising events was granted in 2024 of \$1803.75 Staff recommend waiving partial fees in an amount of up to 50% . Staff recommend entering into an MOU with the committee to outline committment and responsibilities.	\$ 8,000.00

Community Grants and Donations Requests for 2025

By-Law 45-2021

Chesley Hospital Foundation	<p>The Chesley Hospital Foundation is responsible for fundraising for equipment and needs of the Chesley Hospital. This includes renovations, equipment, and now supporting physician recruitment. For the 2024-2025 year (fiscal year begins April 1 so we do not have a 2025-2026 budget available), The Chesley Hospital Foundation was able to change our charitable objectives to be able to support the physician recruitment, and the need for it is growing. The Chesley Hospital relies heavily on locum doctors to fill vacancies in our ER, hospitalist shifts, and vacations for our family physicians. As this need grows, so does our need for a 3rd rental unit. We currently have 2 units, 1 that is suitable for families. At today's market value, our search has led us to the conclusion that we require an additional \$26000 a year to support the month-to-month expenses and furnishing of a new apartment. This figure is for a 1-bedroom apartment. Currently for our 2 apartments, our budget is \$15200 which covers rent, and utilities for both units. At Chesley Hospital, we have need for 40 weeks of locum support just for our hospitalist position. If this falls on a vacation week, that could mean we need the support of 3 external physicians with the clinic and ER. These numbers of course don't even include medical students, or those travelling a far distance for a site tour in hopes of recruiting them to Chesley. The municipality currently supports recruitment with an incentive that is paid to our new permanent physicians over 4 years totaling \$60000. Our community is currently short 2 family doctors, and we are actively working on recruitment. There are two other upcoming projects which are needed and are also resource heavy. During SBGHC request regarding capital equipment, a 2-year project was placed on the list of medication cabinets. These cabinets act as our in-house pharmacy and are linked to a server. The total for this project has come back to \$338,466.13. The Chesley Hospital Foundation is pleased to support our hospital with all its needs, but we also know that our x-ray suite will need to be replaced and updated soon. While work has not started for that, once the medication cabinets are complete, the Chesley Hospital Foundation will begin looking at putting fundraising dollars aside in preparation.</p>	\$10,000		<p>The Foundation is requesting support for their capital request for new medication cabinets at the hospital. The municipality has shared goals with the Foundation and supports healthcare in 2025 with \$50,000 for Physician Recruitment, and operating costs for the Locum Loft.</p>	
Chesley Minor Soccer	<p>We wish to purchase player benches for our athletes, currently our players and guest teams sit on the ground. We would also like to purchase and plant trees around the fields to provide shade and protection to both players and fans, soccer is played rain or shine. Trees offer protection from both.</p>	\$10,000		<p>This request may be forwarded to Recreation Dept. for consideration and directed to our Fundraising and Donations Policy if the group would like to start a project.</p>	
Chesley Nursery School	<p>The Chesley Nursery School is reliant on annual fundraising efforts to maintain our program availability to all families, regardless of their household income. Donation request for community centre rental for annual pancake supper</p>		\$401.50	<p>The request fits within the priority area of Community Development in support of the health and welfare of people within the community.</p>	\$ 401.50
Crime Stoppers of Grey-Bruce	<p>Crime Stoppers of Grey Bruce is requesting core funding from the Municipality of Arran-Elderslie in the amount of \$2,500, each year for the next two years, to be used toward ongoing operational expenses. This could be a mix of funding toward promotional/educational materials, displays during community events, and office administrative costs such as salary, phone lines, equipment upkeep, and supplies.</p>	\$2500 per year for 2 years.		<p>Request may not fit within the parameters and priorities of this grant for 2025. This request will be discussed at a future South Bruce OPP Detachment Board meeting.</p>	

Community Grants and Donations Requests for 2025

By-Law 45-2021

Kinette Club of Chesley	We would like to be considered for in-kind use of community facilities for our fundraisers that benefit the community of Chesley.		\$1,500.00	Request does not provide for a specific event.	
Royal Canadian Legion Tara	Commercial Wheelchair Stair Lift for mail floor entrance to basement level	\$20,000		This is not a municipally owned building. This request does fit within the parameters and priorities of this grant for 2025.	
Tara Area Food Bank	Quite simply, this money will buy groceries for the Food Bank. Although we receive generous donations of non-perishable food from our community, we need to purchase groceries to keep the pantry stocked for those in need. Our grocery bill far exceeds the yearly financial donations from our community. This donation will help the Tara Food Bank sustain its operations without having to cut back on the amount of groceries we are able to give our clients. We have had 51 families access the Tara Area Food Bank already in 2024. Our organization is run by a team of amazing volunteers including those who run the Food Bank on Wednesdays and the people who work behind the scenes shopping for groceries, filling shelves, doing paperwork, answering phone calls, etc. We currently have over 20 volunteers! Hunger is a growing concern everywhere, including in and around Tara. Over the last couple of years, with higher usage and higher grocery costs, it has been a challenge to meet needs. Tara Area Food Bank is requesting these funds to assist with grocery purchases to keep our shelves stocked with food and meet the needs of our community.	\$6,000		The request fits within the priority area of Community Development in support of the health and welfare of people within the community. Staff recommend a donation in the amount of \$500.	\$ 500.00
Trinity Theatre and Paisley Rotary Club	Trinity Theatre has started a Rotary Interact Club at Paisley Central School. Some of the students involved with this club have moved on to Grade 9 at WDCS. Going forward our plan is to continue meeting with the students at PCS during class time, and with those who now attend WDCS and the PCS students either online or in-person bi-weekly. Our request to the municipality is for an in-kind donation for the use of the Paisley Community Centre hall once a month for the in person meetings. Our preference would be for an evening that the library is open.		\$772.92	The request fits within the priority area "Community Development Grants" - support youth. Recommend an exemption to the maximum amount of \$500 to cover the entire cost.	\$ 772.92
		\$79,000	\$19,472.55		\$ 10,484.55



The Corporation of the Municipality of Arran-Elderslie

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Schedule "D" to By-law 45-2021

MUNICIPALITY OF ARRAN-ELDERSLIE
 Grants and Donations Policy
 Financial Commitments

Community Events Funding		
Temporary Seed Financing	Annual Repayment	
Liability Insurance Coverage	50% to a maximum of \$2,000	
Disaster Relief		
Case-by-case Basis	In accordance with donations made by other local municipalities	
Enhancement of Parks and Roadsides		
Chesley Horticultural Society/ Chesley Chamber of Commerce	Up to \$1,500 with receipts or invoices	
Friends of Paisley Flower	Up to \$1,500 with receipts or invoices	
Tara Horticultural Society ** for maintenance of Municipal Parks	Up to \$1,500 with receipts or invoices \$300 with receipts or invoices	
Fall Fairs		
Arran-Tara Agricultural Society	\$500 plus rental fees for free-use days	\$500
Chesley Agricultural Society	\$500 plus rental fees for free-use days	\$500
Paisley Agricultural Society	\$500 plus rental fees for free-use days	\$500
Firefighters – Municipal Fire Departments		
Chesley	\$250 – Christmas Holiday Celebrations	\$250
Paisley	\$250 – Christmas Holiday Celebrations	\$250
Tara	\$250 – Christmas Holiday Celebrations	\$250
Memorials		\$200
Sitting member of Council or an Employee	Floral memorials, \$75	
Immediate family member of a sitting member of Council or an Employee	Monetary donation of \$50	
Local public figure, at direction of Council	Monetary donation of \$50	
Non-Municipal Community Centres		
West Arran Community Centre	50% of property taxes or \$800	\$800
Parades		
Local Group, Sponsorship of a Christmas Parade	\$300	\$900
Remembrance Day Support of Royal Canadian Legions		
Chesley	One wreath	\$120



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Paisley	Two wreaths	\$120
Tara	One wreath	\$120
Schools Cleanup		
Urban municipal parkland or roadside	\$100 per school	
Rural municipal roadside	\$500 per school	
Schools Commencement		
Graduation Award Ceremony	Up to \$100 and a history book, per elementary school	
Secondary School Graduate	\$100	\$300
Long-term Achievement Award	In lieu of Annual Awards	
		Total
		\$4810



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Schedule "E" to By-law 45-2021

MUNICIPALITY OF ARRAN-ELDERSLIE Grants and Donations Policy Facility Commitments

Rates determined by Fees & Charges By-Law		
Chesley Curling Club		
Kitchen use	15 days annually	\$1387.65
Hall, kitchen and boardroom	1 day annually	\$703.70
Curling club floor during off ice season	4 days annually	\$2910.36
** as per agreement		
Paisley Curling Club		
Hall and Kitchen	2 days annually	\$884.96
** as per agreement		
Tara Curling Club		
Hall and kitchen	1 day annually	\$884.96
** as per agreement		
Tara Festival of Crafts		
Reduced fees	3-day annual event	\$238.34
** as per agreement		
Chesley Kinsman Club		
Kinsmen Pavillion	3 days annually for July Fest	\$795.69
Kinsmen Pavillion	20 days annually	\$5,304.60
** as per agreement		
Chesley Agricultural Society		
Building and grounds for Fall Fair	3 days annually	\$3,338.07
Hall and kitchen for Jamborees	2 days annually	\$1094.76
** as per agreement		
Tara Agricultural Society		
Building and grounds for Fall Fair	3 days annually	\$3,992.93
** as per agreement		
Grey Bruce Highlander AAA Hockey Club		
Ice Rental Fees	16% Discount off Prime Rate	
Boardroom	Free use during ice season	
** as per agreement		
Arran-Elderslie Minor Hockey		
Ice Rental Fees	27% Discount off Prime Rate	
Boardroom	Free use during ice season	
		Total
		\$21,536.02



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<i>** as per agreement</i>	
Sport Clubs	
Figure Skating	Ice rental fees, 31% Discount off Prime
Broomball	Ice rental fees, 31% Discount off Prime
Out of Town Minor Sports	Ice rental fees, 7% Discount off Prime
Other	
OPP	Chesley Town Hall Paisley LCBO Building
Locum Loft	Chesley Town Hall

Ice and other has not been included in the commitment as considered in a separate agreement - and additionally, it does not fit within the parameter of the budget line for grants and donations.



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Schedule "F" to By-law 45-2021

MUNICIPALITY OF ARRAN-ELDERSLIE Grants and Donations Policy Agreement

THIS AGREEMENT (the "Agreement") is made and entered into as of the _DATE, (the "Agreement Date") by and between the NAME OF ORGANIZATION (hereinafter "ORGANIZATION", and the Municipality of Arran-Elderslie, Chesley, a Municipal Corporation, (the "Municipality").

WHEREAS, the Municipality has funds available to enhance community initiatives benefiting the Municipality and,

WHEREAS, the "ORGANIZATION" has requested a loan from the Municipality to assist with the "NAME OF PROJECT (the "Project"); and,

WHEREAS, in order to assist with the Project, and to enhance the community initiative benefiting the Municipality, the Municipality desires to provide the "ORGANIZATION" with an interest free loan in the amount of \$XX,XXX, (the "Loan") subject to the provisions of this Agreement; and,

WHEREAS, the Municipality is authorized to provide the Loan from funds available to enhance community initiatives that benefit the Municipality.

NOW THEREFORE, in consideration of the mutual covenants contained in this Agreement, the parties agree as follows:

1. The Municipality hereby agrees to provide the "ORGANIZATION" with the Loan subject to the provisions of this Agreement.
2. The "ORGANIZATION" agrees to complete the Project as presented.
3. The Municipality shall disburse the proceeds of the Loan by way of direct payment to the vendors for costs incurred under this Project. If Project costs are less than the Loan, the final Loan amount will be adjusted to reflect the Project costs, net of any municipal contributions and HST rebates. The municipal contribution committed for "YEAR" is \$X,XXX, as budgeted.



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4. The "ORGANIZATION" agrees to repay the Loan, with minimum annual repayments of \$X,XXX on or before:
 - a. DATE Year 1,
 - b. DATE Year 2, and
 - c. DATE Year 3 etc.

In accordance with Section 3, annual repayment amounts may be adjusted based on the final Loan. Donations received each year, specifically donated to this project, may reduce the annual repayment amount.

5. The Loan shall be subject to the following:
 - a. In the event the "ORGANIZATION" fails to pay any amount due within 60 days of the due date, the delinquent amount shall be repaid with interest at the rate of 1.25% per month for each month the repayment has not been paid.
 - b. The "ORGANIZATION" shall have the right to prepay any part or all the unpaid balance at any time without penalty.
 - c. The "ORGANIZATION" hereby waives presentment, demand of payment, protest, and all other notices and demands whatsoever. No waiver of any payment or other right under this Agreement shall operate as a waiver of any other payment or right.
 - d. The "ORGANIZATION" shall be considered in default of the Loan:
 - (i) Upon any default, breach, or failure to properly perform under the Agreement.
 - (ii) Upon failure to pay any installment required hereunder on the date it is due.
 - (iii) At any time that the Municipality determines in good faith that the prospect of any payment required by this Agreement is impaired.
 - e. In the event of continued default following sixty (60) days written notice of default, the Municipality may, at its option, declare all unpaid indebtedness evidenced by this Agreement immediately due and payable, without further notice, and regardless of date of maturity. In such event, the unpaid balance shall accrue interest at the statutory rate proscribed by the Municipality of Arran-Elderslie from and after the date of such notice. The Municipality's failure at any time to exercise its rights hereunder shall not be deemed a waiver of those rights. Should it become necessary to collect the amounts due hereunder through an attorney, the "ORGANIZATION" agrees to pay all costs of collecting, including reasonable attorneys' fees, whether collected by suit, foreclosure, or otherwise.



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6. This Agreement is subject to, and the "ORGANIZATION" hereby specifically reaffirms the accuracy of representations made to the Municipality in the Request, and the documentation presented by the "ORGANIZATION" in connection therewith.
7. This Agreement may be modified, amended, or supplemented only by a writing of equal dignity.
8. No party shall delegate or assign this Agreement or any rights or duties hereunder (including by the merger or consolidation of a party with any third person) without the prior, written consent of the other parties. This Agreement shall be binding upon and shall inure to the benefit of the parties and their respective successors and permitted assigns of each upon execution hereof by the parties. This Agreement creates no rights as a third-party beneficiary or otherwise in any person not a party.
9. This Agreement may be executed in multiple counterparts, each of which shall be deemed to be and shall constitute one and the same instrument.
10. This Agreement fully and completely represents the final, entire, and integrated expression of agreement between the "ORGANIZATION" and the Municipality and supersedes all prior negotiations, representations, or agreements, either written or oral, pertaining to the subject matter hereof or the transaction contemplated hereby. No party shall rely upon any prior statement or representation made by or on behalf of the other not embodied in this Agreement.
11. This Agreement is entered into in the Town of Chesley and shall be interpreted under the laws of that province.



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IN WITNESS WHEREOF, the parties have executed this Agreement as of the Agreement Date.

MUNICIPALITY OF ARRAN-ELDERSLIE, CHESLEY:

By: _____

By: _____

NAME:

NAME:

TITLE: CAO

TITLE: Treasurer

“ORGANIZATION”

BY:

NAME:

TITLE: