

The Corporation of the Municipality of Arran-Elderslie

Staff Report

Council Meeting Date: November 4, 2024

Subject: SRFIN.24.17 2025 Budget Draft 1

Report from: David Munro, Interim Treasurer

Appendices: Appendix A – 2025 New Capital Projects – Draft 1

<u>Recommendation</u>

Be It Resolved that Council hereby,

- 1. Receive the 2025 Budget Draft 1;
- 2. Directs staff to incorporate any comments and create the November 12th, 2025 Budget Public Meeting presentation;
- 3. Bring back the 2025 Budget Draft 2 to Council on November 25, 2024;
- 4. Acknowledge the Municipal Innovation Committee membership to end December 31, 2024

Report Summary

This report lists the Draft 1 2025 Capital projects. The new Paisley Fire Hall & Public Works building is the largest capital project in the history of the Municipality with a total cost of just over \$5 million. Options are included for Council's consideration for the funding of this project. Draft 1 lists many capital projects, and Council will need to consider which ones are required in 2025 within our remaining funds and which ones will need to be declined or deferred to 2026.

The Operating Budget has several of the key drivers listed (e.g. wage increase, inflation, etc.) and staff will incorporate Council's direction on these items and return with a more detailed Operating Budget in Draft 2.

Background

We have funds available for 2025 from the following main sources:

- Reserves
- > 2025 Property Tax Revenue
- > 2025 User Fees
- 2025 Grants and any prior year grants not yet spent

There is \$1,282,368 available from the 2025 Operating Budget to fund capital projects which is similar to last year.

There is \$837,676 available from the Ontario Community Infrastructure Fund (OCIF) which is typically used for Transportation Services capital projects.

Analysis

A complete list of all the capital projects can be found in **Appendix A – 2025 New Capital Projects – Draft 1.**

<u>General</u>

\$9,000 25-GENG-4112 is a one-time upgrade of screens and sound system in the Council Chambers. It will be funded from the Office Equipment reserve.

\$10,000 25-GENG-4118 is an ongoing regular replacement of old computers to keep our staff working efficiently. It will be funded from the Office Equipment reserve.

\$7,500 25-GENG-4119 Engineering Standards one-time project that needs to be funded.

GENERAL GOVERNMENT	
25-GENG-4112 Upgrade screens and sound system in Council Chambers	9,000
25-GENG-4118 replace old computer equipment	10,000
25-GENG-4119 Engineering Standards	7,500
Total GENERAL GOVERNMENT	26,500

22-FIRE-0004 Paisley Fire Hall & Public Works Construction

Estimated Total Costs:

<u>Fire</u>

Domm Construction	\$2,740,000
non-recoverable HST	\$48,224
Site Prep	\$1,308,125
Landscaping	\$10,000
Standby Generator	\$100,000
Compressor	\$75,000
Radio Tower	\$10,000
Furnishings	\$25,000
Project Manager	\$60,000
Contingency	\$737,060
Total	\$5,113,409

Proposed Funding:

Paisley Fire Reserve	\$270,767
Paisley Bell Mobility Reserve	\$93,540
Common Fire Reserve	\$90,000
Fundraising (need to resource)	\$200,000
Canada Community Building Fund (formerly Gas Tax) reserve	\$1,187,684
Surplus land proceeds reserve ("Planning & Development")	\$680,000
sub-total	\$2,521,991
required to fund	\$2,591,418

Assumptions:

- a) Use all the unspent Canada Community Building Fund (formerly gas tax) from 2025 and prior years (\$1,187,684)
- b) Use all the proceeds from prior years land sales (\$680,000)

Options to fund the remainder:

- 1) use working capital reserve for 2025 and partially build back the working capital reserve with future land sales;
- 2) borrow \$2.5 million from Infrastructure Ontario and pay back with future years Canada Community Building Fund.

25-FIRE-0006 Chesley Pumper Truck was part of the 2024 budget and the unspent amount will be enough to pay for our portion of the chassis which is expected to be billed in 2025. The balance of \$342,000 will be part of the 2026 budget. The Township of Chatsworth's share is approximately \$228,000 as per the shared agreement.

There are several other Fire capital projects, all funded by Fire reserves.

FIRE PROTECTION SERVICES	
24-FIRE-0016 Building-2nd Story Live Fire Training Center	7,500
25-FIRE-4103 Bunker Gear (7 sets)	32,000
25-FIRE-4120 Tara Vehicle Rescue Hydraulic Cutter and Spreader Replacement	19,800
25-FIRE-4121 Tara Vehicle Rescue Air Bag System Replacement	13,500
25-FIRE-4122 AE Fire Modernization of Frontline Thermal Imaging Cameras	24,000
Total FIRE PROTECTION SERVICES	96,800

Transportation Services

To date there is \$837,676 in 2025 grant from the Ontario Community Infrastructure Fund (OCIF). For Draft 1, there are capital projects that add up to \$2,148,913. Council and staff will need to prioritize which projects are necessary for 2025 and defer others to 2026.

These items have been categorized as A, B, or C where A is a priority, B medium priority and C low priority which could be deferred until 2026.

With \$420,000 of funding, the A Priorities could be completed using \$688,413 from the OCIF grant.

This leaves \$900,000 to be funded to complete the B priorities - \$150,000 which can come from OCIF (net extra required to complete the B priorities = \$750,000)

TRANSPORTATION SERVICES		
23-TRAN-0029 BRIDGE/CULVERT-(E) - Con 6 Elderslie, east of Lockerby Bridge	Α	273,013
25-TRAN-0021 VEH&EQUIP (E)- Tandem Plow Truck	Α	400,000
25-TRAN-4125 VEH&EQUIP(E)-Roadside Flail Mower	Α	20,000
25-TRAN-4126 Sidewalks(P)-Victoria St from Balaklava to School	Α	200,000
25-TRAN-4127 Roads-Pave(E)Sdrd 15 S-Con2 to Bruce Rd11(SB261)	Α	166,000
25-TRAN-4131 Roads-Pave(P) Balaklava - George to James (SB696)	Α	17,000
25-TRAN-4133 Roads-Pave(P) Church/Arena - Bruce Rd3 to Ross (RB640)	Α	17,400
25-TRAN-4135 Roads-Pave(C) 2nd St SE - Lawn Bowling to 90 metres(RB844)	Α	15,000
24-TRAN-0027 Trans (E) - Con 10 Elderslie, reconstruct Sdrd 5 intersection (safety)	В	350,000
25-TRAN-4123 VEH&EQUIP(A)-Bin Landfill trailer	В	11,000
25-TRAN-4124 VEH&EQUIP (P)-One Ton Truck	В	82,500
25-TRAN-4128 Roads-Pave(E)Sdrd 15 S-Bruce Rd11 to Con6(SB259)	В	175,300
25-TRAN-4130 Roads-Construct(E) Brant/Elderslie-Bridge east to Sdrd10 (RB318)	В	280,000

25-TRAN-4132 Roads-Pave(P) Mill Dr - Rowe to Bruce Rd3(RB627)	В	19,400
25-TRAN-4134 Roads-Pave(T) Arena - To Ball Diamond	В	15,000
24-TRAN-0046 Roads-(P) Wellington St - Cty 1 to deadend	С	90,000
25-TRAN-4129 Roads-Pave(E) Brant/Elderslie- Bruce Rd3 to 200 metres	С	17,300
Total TRANSPORTATION SERVICES		2,148,913

Recreation and Culture

There is \$1.2 million for capital projects in Recreation & Culture in Draft 1. Funding is as follows:

- √ \$200,000 grants
- √ \$120,000 donations
- ✓ \$887,752 to be funded

These projects will need to be prioritized for 2025 and defer some to 2026. There are nine recreation capital projects categorized as "Priority" requiring \$269,230 of funding.

Project 25-RECC-4153 Paisley Ball Diamond Enhancements will go ahead, providing the full cost of the project (\$70,000) has been received in donations.

Project 25-RECC-4150 Tara Arena Dressing Room Upgrades is a \$400,000 project funded 50% from a grant that has been applied for. If the application is successful, this project will commence in 2026.

RECREATION AND CULTURE		
24-RECC-0028 BLDG/COMP-Paisley Arena Chiller Replacement	Priority	45,000
25-RECC-4136 BLDG/COMP-Chesley - Replace Chiller	Priority	58,000
25-RECC-4140 Tara Arena Sound System	Priority	5,500
25-RECC-4143 Paisley LCBO A/C Replacement	Priority	4,500
25-RECC-4144 Paisley Town Hall Bell Tower Repair	Priority	10,000
25-RECC-4145 Chesley Pool Mechanical Work	Priority	65,000
25-RECC-4146 Paisley Arena Flat Roof Replacement	Priority	63,230
25-RECC-4151 Tara Arena Roof Repair	Priority	15,000
25-RECC-4154 Tara Pool Tot Dock	Priority	3,000
23-RECC-0025 PARKS-Dr. Milne Park Pavilion Rehabilitation/Retaining Wall	Defer	100,000
24-RECC-0017 BLDG-Tara Arena Storage Building	Defer	30,000
24-RECC-0043 Tara Basketball Court Refurbishment	Defer	25,000
24-RECC-0046 Chesley Park Island Rehabilitation	Defer	100,000
24-RECC-0053 Tara Trail System Rehabilitation	Defer	25,000

25-RECC-4137 Allenford Ball Diamond Lights	Defer	30,000
25-RECC-4138 Chesley Changehouse Upgrades	Defer	12,000
25-RECC-4139 Chesley Tennis Court Resurfacing	Defer	38,890
25-RECC-4141 Trail Master Plan	Defer	50,000
25-RECC-4147 Paisley Legion Upgrades	Defer	35,132
25-RECC-4149 Chesley Tree Planting	Defer	2,500
25-RECC-4152 Paisley Lawn Bowling Cub Drainage Upgrades	Defer	20,000
25-RECC-4153 Paisley Ball Diamond Enhancements	Defer	70,000
25-RECC-4150 Tara Arena Dressing Room Upgrades	Defert/Priority	400,000
Total RECREATION AND CULTURE		1,207,752

Health Services

Two projects that are funded by the Cemetery Trust Fund:

HEALTH SERVICES	
23-HLTH-0003 LAND-Land Purchase to expand Tara Cemetery	174,700
25-HLTH-4113 Chesley Cemetery surveying so we can use extra space for grave sites	15,000
Total HEALTH SERVICES	189,700

<u>Sewer</u>

Several projects that are funded by the Sewer Reserve

SEWER	
21-WSSE-0001 EQUIP-SEWER-P-RAS Pumps	5,000
22-WSSE-0002 EQUIP-SEWER (AE)-Confined spaces equipment	10,000
23-WSSE-0017 BLDG-SEWER-(P)-Pump station roofs (Albertt/Ross) and Mill Drive	20,000
23-WSSE-0018 MANHOLES-SEWER-(C)-Manholes Martha Ave	15,000
23-WSSE-0019 BLDG-SEWER-(C)-Blower room roof @ Lagoons	7,500
23-WSSE-0021 EQUIP-SEWER-(T) Mill Street L.S. Pump#2 Replace	14,000
24-WSSE-0013 SEWER (C) 3rd St SW, 1st to 4th Ave (RB848,850,852)	302,255
24-WSSE-0024 Sewer (P) - Ditch Rotor Rebuild WPCP	25,000
24-WSSE-0028 Sewer (P) - Ross St Pp Stn, Level Transducer	5,000
25-WSSE-0030 North End(C) Sewer pumps	60,000
25-WSSE-0031 Paisley Coverall (P) lightning	5,000
25-WSSE-0032 Digester Valves (P) WPCP	30,000

25-WSSE-0033 Raw Sampler (P) WPCP	5,000
25-WSSE-0034 Alum pumps (C) Lagoons	10,000
25-WSSE-0035 Diesel Generator (C) Riverside Stn	70,000
25-WSSE-0036 Electrical controls (P) Ross St Stn	40,000
25-WSSE-0037 Forcemain swab (P) Ross St Stn	20,000
25-WSSE-0038 Sewer(P)-EA WPCP Capacity Study	10,000
Total SEWER	653,755

<u>Water</u>

Several projects that are funded by the Water Reserve:

WATER	
21-WSWA-0001 EQUIP-WATER - Antenna/Cable	10,000
21-WSWA-0003 WELL-Chesley Community Park Well #1	376,299
22-WSWA-0004 BLDG-WATER (C) - Building, Riverside, Old Shop Rehabilitation	7,755
22-WSWA-0010 BLDG/COMP-WATER - AE WTP - Gaskets and Dialers	30,808
24-WSWA-0016 WATER (C) 3rd St SW, 1st to 4th Ave SW (RB848,850,852)	293,420
25-WSWA-0028 Tablets for data collection.	5,000
25-WSWA-0029 Tower/Standpipe (C,P,T) 5-year inspection	20,000
25-WSWA-0030 CP#2 Well Review	40,000
25-WSWA-0031 Well #3 (T) Review	30,000
25-WSWA-0032 Well #3 (T) Chlorine Analyzer	10,000
25-WSWA-0033 Victoria St (P) watermain	7,500
Total WATER	830,782

Storm

Two projects that require funding are not part of the Sewer and Water reserves. Project 24-WSST-0005 STORM(C) - 3rd St SW, 1st to 4th Ave (RB848,850,852) is the storm portion of a combined Water, Sewer, and Storm Project and should be all done together in 2025 (\$309,325 funding is needed).

STORMWATER SYSTEM		
24-WSST-0005 STORM(C) - 3rd St SW, 1st to 4th Ave (RB848,850,852)	Α	309,325
24-WSST-0007 STORM - Urban Stormwater Study	Α	49,259
Total STORMWATER SYSTEM		358,584

In summary:

- > Funding several Transportation Services projects from the 2025 OCIF grant
- ➤ \$420,000 to fund the rest of Priority A Transportation Services
- > \$269,230 to fund the Priority projects in Recreation
- > \$358,584 to fund the Storm projects

\$200,000 is the approximate amount left to fund the rest of the projects in Appendix A.

Operating

Ontario Provincial Police (OPP) has increased their fee to Arran-Elderslie as follows:

	<u>2025</u>	<u>2024</u>	<u>\$ increase</u>	<u>% increase</u>
Annual bill	\$1,327,734	\$1,163,788	\$163,946	14%
Previous year adjustment	\$62,225	\$8,524	\$53,701	630%
Total	\$1,389,958	\$1,172,312	\$217,647	19%

Our 2024 Tax revenue was \$7 million. Therefore, a \$217,647 increase equates to a 3.1% tax increase just for OPP.

3% union wage increase, as per union contract (Jan 1, 2024 – Dec 31, 2025)

3% non-union wage increase

Three new roles Proposed: Position Summary and Rationale attached in Appendix B

- 1. Development Services Coordinator
- 2. Project Manager
- 3. Facility Attendant

The Project Manager will be mostly charged towards the new Fire Hall & Public Works project in 2025. The Facility Attendant is required, and user fees continue to increase to partially offset.

3% inflation has been added to all amounts.

Like in 2024, the Bridge Reserve is required to be built up.

MIC membership to end as of December 31, 2024, resulting in a \$19,575 savings year-over-year.

This looks like a 7%+ increase in taxes, at this point. More details will follow in 2025 Budget Draft 2.

Initial estimates from Bruce County indicate a 6.81% increase in taxes.

Link to Strategic/Master Plan

6.4 Leading Financial Management

Financial Impacts/Source of Funding/Link to Procurement Policy

There are more requests for capital than money available. Some projects should go ahead in 2025 since they have already been started. For example, we have bought the chassis for a new Tandem Snowplow in 2024, and we should spend the estimated \$400,000 to complete the truck in 2025. This leaves even less available to start projects in 2025. Therefore, some projects will need to be considered for the 2026 budget.

Approved by: Emily Dance, Chief Administrative Officer

2025 New Capital Projects - Draft #1															
									Funding					I	
	Priority	2 Treasurer Review	Office Equipment	Fire - Chesley	Fire - Chesley Bell Mobility	Res Fire - Paisley	Fire - Paisley Bell Mobility	Fire - Tara - Bell Mobility	Sewer Reserve	Water Reserve	Cemetery Trust Fund	OCIF Grant	Grants - Provincial	Donations	To be funde
		Expenses	01-0000-7211	01-0000-7222	01-0000-7223	01-0000-7224	01-0000-7225	01-0000-7227	01-0000-7231	01-0000-7232	04-0000-9302				
2025 Go-in balance			20,959	93,633		294,767	104,040	83,463	4,223,863	8,145,270		837,676			
MUNICIPAL SERVICES															
GENERAL GOVERNMENT															
25-GENG-4112 Updgrade screens and sound system in Council Chambers		9,000	9,000												
25-GENG-4118 replace old computer equipment		10,000	10,000												
25-GENG-4119 Engineering Standards		7,500													7,!
Total GENERAL GOVERNMENT		26,500	19,000												7,5
FIRE PROTECTION SERVICES															
24-FIRE-0016 Building-2nd Story Live Fire Training Center		7,500			2,500		2,500	2,500							
25-FIRE-4103 Bunker Gear (7 sets)		32,000		8,000		24,000									
25-FIRE-4120 Tara Vehicle Rescue Hydraulic Cutter and Spreader Replacement		19,800						19,800							
25-FIRE-4121 Tara Vehicle Rescue Air Bag System Replacement		13,500						13,500							
25-FIRE-4122 AE Fire Modernization of Frontline Thermal Imaging Cameras		24,000		9,000	8,000	24.000	8,000								
Total FIRE PROTECTION SERVICES		96,800		8,000		24,000		43,800							
TRANSPORTATION SERVICES 23-TRAN-0029 BRIDGE/CULVERT-(E) - Con 6 Elderslie, east of Lockerby Bridge	A	273,013										273,013			
25-TRAN-0021 VEH&EQUIP (E)- Tandem Plow Truck	A	400,000													400,0
25-TRAN-4125 VEH&EQUIP(E)-Roadside Flail Mower	A	20,000													20,0
25-TRAN-4126 Sidewalks(P)-Victoria St from Balaklava to School	A	200,000										200,000			
25-TRAN-4127 Roads-Pave(E)Sdrd 15 S-Con2 to Bruce Rd11(SB261)	А	166,000										166,000			
25-TRAN-4131 Roads-Pave(P) Balaklava - George to James (SB696)	А	17,000										17,000			
25-TRAN-4133 Roads-Pave(P) Church/Arena - Bruce Rd3 to Ross (RB640)	А	17,400										17,400			
25-TRAN-4135 Roads-Pave(C) 2nd St SE - Lawn Bowling to 90 metres(RB844)	A	15,000										15,000			
24-TRAN-0027 Trans (E) - Con 10 Elderslie, reconstruct Sdrd 5 intersection (safety)	В	350,000													350,0
25-TRAN-4123 VEH&EQUIP(A)-Bin Landfill trailer 25-TRAN-4124 VEH&EQUIP (P)-One Ton Truck	В	11,000 82,500													82,5
25-TRAN-4128 Roads-Pave(E)Sdrd 15 S-Bruce Rd11 to Con6(SB259)	В	175,300													175,3
25-TRAN-4130 Roads-Construct(E) Brant/Elderslie-Bridge east to Sdrd10 (RB318)	В	280,000							-	-					280,0
25-TRAN-4132 Roads-Pave(P) Mill Dr - Rowe to Bruce Rd3(RB627)	В	19,400													19,4
25-TRAN-4134 Roads-Pave(T) Arena - To Ball Diamond 24-TRAN-0046 Roads-(P) Wellington St - Cty 1 to deadend	B C	15,000 90,000													15,0 90,0
25-TRAN-4129 Roads-Pave(E) Brant/Elderslie- Bruce Rd3 to 200 metres	С	17,300													17,3
Total TRANSPORTATION SERVICES	-	2,148,913										688,413			1,460,5
RECREATION AND CULTURE		, .,													,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,

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						Res	serve		Funding						
	Priority	2 Treasurer Review	Office Equipment	Fire - Chesley	Fire - Chesley Bell Mobility	Fire - Paisley	Fire - Paisley Bell Mobility	Fire - Tara - Bell Mobility	Sewer Reserve	Water Reserve	Cemetery Trust Fund	OCIF Grant	Grants - Provincial	Donations	To be funde
		Expenses	01-0000-7211	01-0000-7222	01-0000-7223	01-0000-7224	01-0000-7225	01-0000-7227	01-0000-7231	01-0000-7232	04-0000-9302				
24-RECC-0028 BLDG/COMP-Paisley Arena Chiller Replacement	Need	45,000													45,0
25-RECC-4136 BLDG/COMP-Chesley - Replace Chiller	Need	58,000													58,0
25-RECC-4140 Tara Arena Sound System	Need	5,500													5,5
25-RECC-4143 Paisley LCBO A/C Replacement	Need	4,500													4,5
25-RECC-4144 Paisley Town Hall Bell Tower Repair	Need	10,000													10,0
25-RECC-4145 Chesley Pool Mechanical Work	Need	65,000													65,0
25-RECC-4146 Paisley Arena Flat Roof Replacement	Need	63,230													63,2
25-RECC-4151 Tara Arena Roof Repair	Need	15,000													15,0
25-RECC-4154 Tara Pool Tot Dock	Need	3,000													3,0
23-RECC-0025 PARKS-Dr. Milne Park Pavilion Rehabilitation/Retaining Wall	Want	100,000													100,0
24-RECC-0017 BLDG-Tara Arena Storage Building	Want	30,000													30,0
24-RECC-0043 Tara Basketball Court Refurbishment	Want	25,000													25,0
24-RECC-0046 Chesley Park Island Rehabilitation	Want	100,000												50,000	50,0
24-RECC-0053 Tara Trail System Rehabilitation	Want	25,000													25,0
25-RECC-4137 Allenford Ball Diamond Lights	Want	30,000													30,0
25-RECC-4138 Chesley Changehouse Upgrades	Want	12,000													12,0
25-RECC-4139 Chesley Tennis Court Resurfacing	Want	38,890													38,8
25-RECC-4141 Trail Master Plan	Want	50,000													50,0
25-RECC-4147 Paisley Legion Upgrades	Want	35,132													35,1
25-RECC-4149 Chesley Tree Planting	Want	2,500													2,5
25-RECC-4152 Paisley Lawn Bowling Cub Drainage Upgrades	Want	20,000												70.000	20,0
25-RECC-4153 Paisley Ball Diamond Enhancements	Want	70,000												70,000	
25-RECC-4150 Tara Arena Dressing Room Upgrades	Want	400,000											200,000		200,0
Total RECREATION AND CULTURE		1,207,752											200,000	120,000	887,

2025 New Capital Projects - Draft #1													
							Funding						
Priority	2 Treasurer Review	Office Equipment	Fire - Chesley Fire - Chesley Be Mobilit	Fire - Paisley	Fire - Paisley Bell Mobility	Fire - Tara - Bell Mobility	Sewer Reserve	Water Reserve	Cemetery Trust Fund	OCIF Grant	Grants - Provincial	Donations	To be funded
	Expenses	01-0000-7211	01-0000-7222 01-0000-722	01-0000-7224	01-0000-7225	01-0000-7227	01-0000-7231	01-0000-7232	04-0000-9302				
23-HLTH-0003 LAND-Land Purchase to expand Tara Cemetery	174,700								174,700				
25-HLTH-4113 Chesley Cemetery surveying so we can use extra space for grave sites	15,000								15,000				
Total HEALTH SERVICES	189,700								189,700				
Total MUNICIPAL SERVICES	3,269,665								,				
WATER AND SEWER SERVICES													
SEWER													
21-WSSE-0001 EQUIP-SEWER-P-RAS Pumps	5,000						5,000						
22-WSSE-0002 EQUIP-SEWER (AE)-Confined spaces equipment	10,000						10,000						
23-WSSE-0017 BLDG-SEWER-(P)-Pump station roofs (Albertt/Ross) and Mill Drive	20,000						20,000						
23-WSSE-0018 MANHOLES-SEWER-(C)-Manholes Martha Ave	15,000						15,000						
23-WSSE-0019 BLDG-SEWER-(C)-Blower room roof @ Lagoons	7,500						7,500						
23-WSSE-0021 EQUIP-SEWER-(T) Mill Street L.S. Pump#2 Replace	14,000						14,000						
24-WSSE-0013 SEWER (C) 3rd St SW, 1st to 4th Ave (RB848,850,852)	302,255						302,255						
24-WSSE-0024 Sewer (P) - Ditch Rotor Rebuild WPCP	25,000	completed?					25,000						
24-WSSE-0028 Sewer (P) - Ross St Pp Stn, Level Transducer	5,000	completed?					5,000						
2. Habit obtained (1) Habit of party tests in disadded	5,600	completed.					3,000						
25-WSSE-0030 North End(C) Sewer pumps	60,000						60,000						
25-WSSE-0031 Paisley Coverall (P) lightning	5,000						5,000						
25-WSSE-0032 Digester Valves (P) WPCP	30,000						30,000						
25-WSSE-0033 Raw Sampler (P) WPCP	5,000						5,000						
25-WSSE-0034 Alum pumps (C) Lagoons	10,000						10,000						
25-WSSE-0035 Diesel Generator (C) Riverside Stn	70,000						70,000						
25-WSSE-0036 Electrical controls (P) Ross St Stn	40,000						40,000						
25-WSSE-0037 Forcemain swab (P) Ross St Stn	20,000						20,000						

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					Res	erve		Funding						
	Priority 2 Treasurer	Office Equipment	Fire - Chesley	Fire - Chesley Bell	Fire - Paisley	Fire - Paisley Bell	Fire - Tara - Bell	Sewer Reserve	Water Reserve	Cemetery Trust	OCIF Grant	Grants -	Donations	To be funded
	Review			Mobility		Mobility	Mobility			Fund		Provincial		
	Expenses	01-0000-7211	01-0000-7222	01-0000-7223	01-0000-7224	01-0000-7225	01-0000-7227	01-0000-7231	01-0000-7232	04-0000-9302				
25-WSSE-0038 Sewer(P)-EA WPCP Capacity Study	10,000							10,000						
Total SEWER	653,755							653,755						
WATER														
21-WSWA-0001 EQUIP-WATER - Antenna/Cable	10,000								10,000					
21-WSWA-0003 WELL-Chesley Community Park Well #1	376,299								376,299					
22-WSWA-0004 BLDG-WATER (C) - Building, Riverside, Old Shop Rehabilitation	7,755								7,755					
22-WSWA-0010 BLDG/COMP-WATER - AE WTP - Gaskets and Dialers	30,808								30,808					
24 WCW4 2045 WATER (2) 2 45 5W 4 4 4 4 4 4 4 4 4 5 CW (22242 272 272 272 272 272 272 272 272 27	202.420								202 420					
24-WSWA-0016 WATER (C) 3rd St SW, 1st to 4th Ave SW (RB848,850,852)	293,420								293,420					
25-WSWA-0028 Tablets for data collection.	5,000								5,000					
25-WSWA-0029 Tower/Standpipe (C,P,T) 5-year inspection	20,000								20,000					
25-WSWA-0030 CP#2 Well Review	40,000								40,000					
25-WSWA-0031 Well #3 (T) Review	30,000								30,000					
25-WSWA-0032 Well #3 (T) Chlorine Analyzer	10,000								10,000					
25-WSWA-0033 Victoria St (P) watermain	7,500								7,500					
Total WATER	830,782								830,782					
STORMWATER SYSTEM														
24-WSST-0005 STORM(C) - 3rd St SW, 1st to 4th Ave (RB848,850,852)	A 309,325													309,
24-WSST-0007 STORM - Urban Stormwater Study	A 49,259													49,
Total STORMWATER SYSTEM	358,584							653,755	830,782					358,58
Total WATER AND SEWER SERVICES (and Storm)	1,843,121													

2025 New Capital Projects - Draft #1															
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									Funding						
	Priority	2 Treasurer Review	Office Equipment	Fire - Chesley	Fire - Chesley Bell Mobility	Reso Fire - Paisley	Fire - Paisley Bell Mobility	Fire - Tara - Bell Mobility	Sewer Reserve	Water Reserve	Cemetery Trust Fund	OCIF Grant	Grants - Provincial	Donations To be	e funded
		Expenses	01-0000-7211	01-0000-7222	01-0000-7223	01-0000-7224	01-0000-7225	01-0000-7227	01-0000-7231	01-0000-7232	04-0000-9302				
2025 Go-in balance			20,959					83,463	4,223,863	8,145,270		837,676			
MUNICIPAL SERVICES															
GENERAL GOVERNMENT															
25-GENG-4112 Updgrade screens and sound system in Council Chambers		9,000	9,000												
25-GENG-4118 replace old computer equipment		10,000	10,000												
25-GENG-4119 Engineering Standards		7,500													7,50
Total GENERAL GOVERNMENT		26,500	19,000												7,50
FIRE PROTECTION SERVICES															
24-FIRE-0016 Building-2nd Story Live Fire Training Center		7,500			2,500		2,500	2,500							
25-FIRE-4103 Bunker Gear (7 sets)		32,000		8,000		24,000									
25-FIRE-4120 Tara Vehicle Rescue Hydraulic Cutter and Spreader Replacement		19,800						19,800							
25-FIRE-4121 Tara Vehicle Rescue Air Bag System Replacement		13,500						13,500							
25-FIRE-4122 AE Fire Modernization of Frontline Thermal Imaging Cameras		24,000			8,000		8,000	8,000							
Total FIRE PROTECTION SERVICES		96,800		8,000		24,000		43,800							
TRANSPORTATION SERVICES															
23-TRAN-0029 BRIDGE/CULVERT-(E) - Con 6 Elderslie, east of Lockerby Bridge	A	273,013										273,013			
25-TRAN-0021 VEH&EQUIP (E)- Tandem Plow Truck	A	400,000													400,000
25-TRAN-4125 VEH&EQUIP(E)-Roadside Flail Mower	A	20,000													20,00
25-TRAN-4126 Sidewalks(P)-Victoria St from Balaklava to School	A	200,000										200,000			
25-TRAN-4127 Roads-Pave(E)Sdrd 15 S-Con2 to Bruce Rd11(SB261)	A	166,000										166,000			
25-TRAN-4131 Roads-Pave(P) Balaklava - George to James (SB696)	A	17,000										17,000			
25-TRAN-4133 Roads-Pave(P) Church/Arena - Bruce Rd3 to Ross (RB640)	A	17,400										17,400			
25-TRAN-4135 Roads-Pave(C) 2nd St SE - Lawn Bowling to 90 metres(RB844)	A	15,000										15,000			
24-TRAN-0027 Trans (E) - Con 10 Elderslie, reconstruct Sdrd 5 intersection (safety)	В	350,000													350,00
25-TRAN-4123 VEH&EQUIP(A)-Bin Landfill trailer	В	11,000													11,00
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2025 New Capital Projects - Draft #1														
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	Priority	2 Treasurer Review	Office Equipment	Fire - Chesley	Fire - Chesley Bell Mobility		Fire - Paisley Bell Mobility	Fire - Tara - Bell Mobility	Sewer Reserve	Water Reserve	Cemetery Trust Fund	OCIF Grant	Grants - Provincial	Donations To be funded
		Expenses	01-0000-7211	01-0000-7222	01-0000-7223	01-0000-7224	01-0000-7225	01-0000-7227	01-0000-7231	01-0000-7232	04-0000-9302			
25-TRAN-4128 Roads-Pave(E)Sdrd 15 S-Bruce Rd11 to Con6(SB259)	В	175,300							1					175,30
25-TRAN-4130 Roads-Construct(E) Brant/Elderslie-Bridge east to Sdrd10 (RB318)	В	280,000												280,00
25-TRAN-4132 Roads-Pave(P) Mill Dr - Rowe to Bruce Rd3(RB627)	В	19,400												19,40
25-TRAN-4134 Roads-Pave(T) Arena - To Ball Diamond	В	15,000												15,00
24-TRAN-0046 Roads-(P) Wellington St - Cty 1 to deadend	С	90,000												90,00
25-TRAN-4129 Roads-Pave(E) Brant/Elderslie- Bruce Rd3 to 200 metres	С	17,300												17,30
Total TRANSPORTATION SERVICES		2,148,913										688,413		1,460,50
RECREATION AND CULTURE														
24-RECC-0028 BLDG/COMP-Paisley Arena Chiller Replacement	Need	45,000												45,00
25-RECC-4136 BLDG/COMP-Chesley - Replace Chiller	Need	58,000												58,00
25-RECC-4140 Tara Arena Sound System	Need	5,500												5,50
25-RECC-4143 Paisley LCBO A/C Replacement	Need	4,500												4,50
25-RECC-4144 Paisley Town Hall Bell Tower Repair	Need	10,000												10,00
25-RECC-4145 Chesley Pool Mechanical Work	Need	65,000												65,00
25-RECC-4146 Paisley Arena Flat Roof Replacement	Need	63,230												63,23
25-RECC-4151 Tara Arena Roof Repair	Need	15,000												15,00
25-RECC-4154 Tara Pool Tot Dock	Need	3,000												3,00
23-RECC-0025 PARKS-Dr. Milne Park Pavilion Rehabilitation/Retaining Wall	Want	100,000												100,00
24-RECC-0017 BLDG-Tara Arena Storage Building	Want	30,000												30,00
24-RECC-0043 Tara Basketball Court Refurbishment	Want	25,000												25,00
24-RECC-0046 Chesley Park Island Rehabilitation	Want	100,000												50,000 50,00
24-RECC-0053 Tara Trail System Rehabilitation	Want	25,000												25,00
25-RECC-4137 Allenford Ball Diamond Lights	Want	30,000												30,00
25-RECC-4138 Chesley Changehouse Upgrades	Want	12,000												12,00
25-RECC-4139 Chesley Tennis Court Resurfacing	Want	38,890												38,89

2025 New Capital Projects - Draft #1															L
							rania		Funding			1	T	Т	
	Priority	2 Treasurer Review	Office Equipment	Fire - Chesley	Fire - Chesley Bell Mobility		Fire - Paisley Bell Mobility	Fire - Tara - Bell Mobility	Sewer Reserve	Water Reserve	Cemetery Trust Fund	OCIF Grant	Grants - Provincial	Donations	To be funded
		Expenses	01-0000-7211	01-0000-7222	01-0000-7223	01-0000-7224	01-0000-7225	01-0000-7227	01-0000-7231	01-0000-7232	04-0000-9302				I
25-RECC-4141 Trail Master Plan	Want	50,000													50,000
25-RECC-4147 Paisley Legion Upgrades	Want	35,132													35,132
25-RECC-4149 Chesley Tree Planting	Want	2,500													2,500
25-RECC-4152 Paisley Lawn Bowling Cub Drainage Upgrades	Want	20,000													20,000
25-RECC-4153 Paisley Ball Diamond Enhancements	Want	70,000												70,000	
25-RECC-4150 Tara Arena Dressing Room Upgrades	Want/N	400,000											200,000		200,000
Total RECREATION AND CULTURE		1,207,752											200,000	120,000	887,752
HEALTH SERVICES		1,207,732											200,000	120,000	
23-HLTH-0003 LAND-Land Purchase to expand Tara Cemetery		174,700									174,700				
25-HLTH-4113 Chesley Cemetery surveying so we can use extra space for grave sites		15,000									15,000				
Total HEALTH SERVICES		189,700									189,700				
Total MUNICIPAL SERVICES		3,269,665													
WATER AND SEWER SERVICES															
SEWER															
21-WSSE-0001 EQUIP-SEWER-P-RAS Pumps		5,000							5,000						
22-WSSE-0002 EQUIP-SEWER (AE)-Confined spaces equipment		10,000							10,000						
23-WSSE-0017 BLDG-SEWER-(P)-Pump station roofs (Albertt/Ross) and Mill Drive		20,000							20,000						
23-WSSE-0018 MANHOLES-SEWER-(C)-Manholes Martha Ave		15,000							15,000						
23-WSSE-0019 BLDG-SEWER-{C}-Blower room roof @ Lagoons		7,500							7,500						
23-WSSE-0021 EQUIP-SEWER-(T) Mill Street L.S. Pump#2 Replace		14,000							14,000						
24-WSSE-0013 SEWER (C) 3rd St SW, 1st to 4th Ave (RB848,850,852)		302,255							302,255						

2025 New Capital Projects - Draft #1														
									Funding					
	Priority	2 Treasurer Review	Office Equipment	Fire - Chesley	Fire - Chesley Bell Mobility		Fire - Paisley Bell Mobility	Fire - Tara - Bell Mobility	Sewer Reserve	Water Reserve	Cemetery Trust Fund	OCIF Grant	Grants - Provincial	Donations To be funded
		Expenses	01-0000-7211	01-0000-7222	01-0000-7223	01-0000-7224	01-0000-7225	01-0000-7227	01-0000-7231	01-0000-7232	04-0000-9302			
24-WSSE-0024 Sewer (P) - Ditch Rotor Rebuild WPCP		25,000	completed?						25,000					
24-WSSE-0028 Sewer (P) - Ross St Pp Stn, Level Transducer		5,000	completed?						5,000					
25-WSSE-0030 North End(C) Sewer pumps		60,000							60,000					
25-WSSE-0031 Paisley Coverall (P) lightning		5,000							5,000					
25-WSSE-0032 Digester Valves (P) WPCP		30,000							30,000					
25-WSSE-0033 Raw Sampler (P) WPCP		5,000							5,000					
25-WSSE-0034 Alum pumps (C) Lagoons		10,000							10,000					
25-WSSE-0035 Diesel Generator (C) Riverside Stn		70,000							70,000					
25-WSSE-0036 Electrical controls (P) Ross St Stn		40,000							40,000					
25-WSSE-0037 Forcemain swab (P) Ross St Stn		20,000							20,000					
25-WSSE-0038 Sewer(P)-EA WPCP Capacity Study		10,000							10,000					
Total SEWER		653,755							653,755					
WATER 21-WSWA-0001 EQUIP-WATER - Antenna/Cable		10,000								10,000				
21-WSWA-0003 WELL-Chesley Community Park Well #1		376,299								376,299				
22-WSWA-0004 BLDG-WATER (C) - Building, Riverside, Old Shop Rehabilitation		7,755								7,755				
22-WSWA-0010 BLDG/COMP-WATER - AE WTP - Gaskets and Dialers		30,808								30,808				
24-WSWA-0016 WATER (C) 3rd St SW, 1st to 4th Ave SW (RB848,850,852)		293,420								293,420				
25-WSWA-0028 Tablets for data collection.		5,000								5,000				
25-WSWA-0029 Tower/Standpipe (C,P,T) 5-year inspection		20,000								20,000				
23 **3*** 0023 Tower/Standpipe (c,r,1) 3-year inspection		20,000								20,000				

2025 New Capital Projects - Draft #1															
									Funding						
	Priority	2 Treasurer Review	Office Equipment	Fire - Chesley	Fire - Chesley Bell Mobility	Res Fire - Paisley	Fire - Paisley Bell Mobility	Fire - Tara - Bell Mobility	Sewer Reserve	Water Reserve	Cemetery Trust Fund	OCIF Grant	Grants - Provincial	Donations	To be funded
		Expenses	01-0000-7211	01-0000-7222	01-0000-7223	01-0000-7224	01-0000-7225	01-0000-7227	01-0000-7231	01-0000-7232	04-0000-9302				
25-WSWA-0030 CP#2 Well Review		40,000								40,000					
25-WSWA-0031 Well #3 (T) Review		30,000								30,000					
25-WSWA-0032 Well #3 (T) Chlorine Analyzer		10,000								10,000					
25-WSWA-0033 Victoria St (P) watermain		7,500								7,500					
Total WATER		830,782								830,782					
STORMWATER SYSTEM															
24-WSST-0005 STORM(C) - 3rd St SW, 1st to 4th Ave (RB848,850,852)	A	309,325													309,325
24-WSST-0007 STORM - Urban Stormwater Study	A	49,259													49,259
Total STORMWATER SYSTEM		358,584													358,584
Total WATER AND SEWER SERVICES (and Storm)		1,843,121							653,755						358,584
Total Arran-Elderslie - Capital		5,512,786	19,000	8,000		24,000		43,800	653,755	830,782	189,700	688,413	200,000	120,000	2,714,336

Position	Position Summary	Rationale
Development Services Coordinator	Full-time Non-Union Role The Development Services Coordinator will be responsible for providing a wide variety of administrative functions to support the Manager of Public Works including correspondence, coordinate schedules, process mail, prepare agendas and minutes, interaction with stakeholders related to development. They would complete financial	The Municipality is experiencing increasing pressure for development. Public Works is a very busy department and includes roads, bridges, water, waste water, storm water and key in moving development forward. There is currently no designated administrative assistant to assist the Manager in drafting reports, compiling data, follow-up with agreements, processing invoices, administrative tasks related to the tendering process etc. An administrative position is now required more than ever, to ensure
	administration for example process invoices and purchase orders, reconcile credit card reports, balance and reconcile accounts, assign accounts and prepare a breakdown for shared expenses, prepare invoice requests, etc. They will coordinate and contribute to the development of the operating and capital budgets for the department.	staff continue to fulfill their tasks as well meet the needs of the community. The void of not having this position will greatly impact management in its ability to meet the increasing development needs.
Project Manager (Non-Union)	Part-time, non-union role The Project Manager is the primary point-person responsible for overseeing capital projects ensuring projects are on time, within budget, and in accordance to specifications. To achieve these important goals, the Project Manager will define project requirements and scope, acquire project resources, and supervise the efforts of contractors. Efficient delivery of project deliverables, effective quality control, clear communication of expectations to stakeholders, and upward reporting to the Manager of Public Works. The major capital project will be the Fire Hall and Public Works Building.	Due to the complexity and expense of the Paisley Firehall and Public Works project, staff is requesting Council consider retaining a project manager to oversee the entire project. This has also been noted in the tender documents from DOMM for the Municipality to have a Municipal assigned project manager. The project manager would be the key point person for the contractors and staff for the project. They would act as the bridge between a project's plan and its execution. They would work closely with our Chief Building Official, Manager of Public Works, Fire Chief, Treasurer and CAO to liaise with the contractor for the site works, building construction and interior construction suppliers and trade. The project managers core role is to ensure that projects meet deadlines, stays within budget, and adhere to quality standards and approved plans. Their expertise in managing timelines and resources prevents miscommunication and scope creep.
Facility Attendant	Full time union role. The role would be a floater position that would assist in the increased operational	Recreation in Arran-Elderslie is key to our resident's quality of life. Facilities are available for a variety of programs and recreational

	demands of all the facilities as well allow for staff coverage for vacations and holidays.	activities. During budget discussion it was brought to our attention the need for an additional Facility Attendant. The increase in demand for programs and services has increased the department workload then partnered with staff vacations, there is not enough staff capacity to meet the expectations of our residents. This concern was also at the request of current facility attendants.
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		coverage for vacations and holidays.